1 2	Title 5. EDUCATION Division 1. California Department of Education
3	Chapter 14.5. Local Control Funding Formula
4	Subchapter 1. Local Control Funding Formula Spending Regulations for Supplemental and Concentration Grants and Local
5	Control and Accountability Plan Template
6	Article 1. Local Control and Accountability Plan and Spending Requirements for Supplemental and Concentration Grants
7	
8	§ 15494. Scope.
9	(a) This chapter applies to all local educational agencies (LEAs) as defined in section 15495(d).
0	(b) Funding restrictions specified in Education Code section 42238.07 apply to local control funding formula (LCFF) funds apportioned
1	on the basis of unduplicated pupils pursuant to Education Code sections 2574, 2575, 42238.02, and 42238.03.
2	(c) The local control and accountability plan (LCAP) shall demonstrate how services are provided according to this chapter to meet the
3	needs of unduplicated pupils and improve the performance of all pupils in the state priority areas.
4	NOTE: Authority cited: Sections 42238.07 and 52064, Education Code. Reference: Sections 2574, 2575, 42238.01, 42238.02, 42238.03,
5	42238.07, 47605, 47605.5, 47606.5, 48926, 52052, 52060-52077, and 64001, Education Code; 20 U.S.C. Section 6312.
6	
7	§ 15495. Definitions.
8	In addition to those found in Education Code sections 2574, 42238.01, and 42238.02, the following definitions are provided:
9	(a) "Consult with pupils," as used in Education Code sections 52060, 52066, and 47606.5, means a process to enable pupils, including
20	unduplicated pupils and other numerically significant pupil subgroups, to review and comment on the development of the LCAP. This
21	process may include surveys of pupils, forums with pupils, pupil advisory committees, or meetings with pupil government bodies or other
22	groups representing pupils.
23	(b) "English learner parent advisory committee," as used in Education Code sections 52063 and 52069 for those school districts or
24	schools and programs operated by county superintendents of schools whose enrollment includes at least 15 percent English learners and
25	at least 50 pupils who are English learners, shall be composed of a majority of parents, as defined in subdivision (e), of pupils to whom the

- definition in Education Code section 42238.01(c) applies. A governing board of a school district or a county superintendent of schools shall not be required to establish a new English learner parent advisory committee if a previously established committee meets these requirements.
 - (c) "Local control and accountability plan (LCAP)" means the plan created by an LEA pursuant to Education Code sections 47606.5, 52060, or 52066, and completed in conformance with the LCAP and annual update template found in section 15497.5.
 - (d) "Local educational agency (LEA)" means a school district, county office of education, or charter school.
 - (e) "Parents" means the natural or adoptive parents, legal guardians, or other persons holding the right to make educational decisions for the pupil pursuant to Welfare and Institutions Code section 361 or 727 or Education Code sections 56028 or 56055, including foster parents who hold rights to make educational decisions.
 - (f) "Parent advisory committee," as used in Education Code sections 52063 and 52069, shall be composed of a majority of parents, as defined in subdivision (e), of pupils and include parents of pupils to whom one or more of the definitions in Education Code section 42238.01 apply. A governing board of a school district or a county superintendent of schools shall not be required to establish a new parent advisory committee if a previously established committee meets these requirements, including any committee established to meet the requirements of the federal No Child Left Behind Act of 2001 (Public Law 107-110) pursuant to Section 1112 of Subpart 1 of Part A of Title I of that act.
 - (g) "Prior year" means one fiscal year immediately preceding the fiscal year for which an LCAP is approved.
 - (h) "Services" as used in Education Code section 42238.07 may include, but are not limited to, services associated with the delivery of instruction, administration, facilities, pupil support services, technology, and other general infrastructure necessary to operate and deliver educational instruction and related services.
 - (i) "State priority areas" means the priorities identified in Education Code sections 52060 and 52066. For charter schools, "state priority areas" means the priorities identified in Education Code section 52060 that apply for the grade levels served or the nature of the program operated by the charter school.
 - (j) "Subgroup" means the numerically significant pupil subgroups identified pursuant to Education Code section 52052.
- 24 (k) "to improve services" means to grow services in quality.

- 1 (I) "to increase services" means to grow services in quantity.
- 2 (m) "unduplicated pupil" means any of those pupils to whom one or more of the definitions included in Education Code section
- 3 42238.01 apply, including pupils eligible for free or reduced price meals, foster youth, and English learners.
- 4 NOTE: Authority cited: Sections 42238.07 and 52064, Education Code. Reference: Sections 2574, 2575, 42238.01, 42238.02, 42238.03,
- 5 42238.07, 47605, 47605.5, 47606.5, 48926, 52052, 52060-52077, and 64001, Education Code; 20 U.S.C. Section 6312.

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- § 15496. Requirements for LEAs to Demonstrate Increased or Improved Services for Unduplicated Pupils in Proportion to the Increase in Funds Apportioned for Supplemental and Concentration Grants.
- (a) An LEA shall provide evidence in its LCAP to demonstrate how funding apportioned on the basis of the number and concentration of unduplicated pupils, pursuant to Education Code sections 2574, 2575, 42238.02, and 42238.03 is used to support such pupils. This funding shall be used to increase or improve services for unduplicated pupils as compared to the services provided to all pupils in proportion to the increase in funds apportioned on the basis of the number and concentration of unduplicated pupils as required by Education Code section 42238.07(a)(1). An LEA shall include in its LCAP an explanation of how expenditures of such funding meet the LEA's goals for its unduplicated pupils in the state priority areas. An LEA shall determine the percentage by which services for unduplicated pupils must be increased or improved above services provided to all pupils in the fiscal year as follows:
- (1) Estimate the amount of the LCFF target attributed to the supplemental and concentration grants for the LEA calculated pursuant to Education Code sections 42238.02 and 2574 in the fiscal year for which the LCAP is adopted.
- (2) Estimate the amount of LCFF funds expended by the LEA on services for unduplicated pupils in the prior year that is in addition to what was expended on services provided for all pupils. The estimated amount of funds expended in 2013-14 shall be no less than the amount of Economic Impact Aid funds the LEA expended in the 2012-13 fiscal year.
 - (3) Subtract subdivision (a)(2) from subdivision (a)(1).
- 22 (4) Multiply the amount in subdivision (a)(3), by the most recent percentage calculated by the Department of Finance that represents
 23 how much of the statewide funding gap between current funding and full implementation of LCFF is eliminated in the fiscal year for which
 24 the LCAP is adopted.

1 (5) Add subdivision (a)(4) to subdivision (a)(2).

- (6) Subtract subdivision (a)(5) from the LEA's total amount of LCFF funding pursuant to Education Code sections 42238.02 and 2574, as implemented by Education Code sections 42238.03 and 2575 respectively, excluding add-ons for the Targeted Instructional Improvement Grant program and the Home to School Transportation program, in the fiscal year for which the LCAP is adopted.
 - (7) Divide the amount in subdivision (a)(5) by the amount in subdivision (a)(6).
 - (8) If the calculation in subdivision (a)(3) yields a number less than or equal to zero or when LCFF is fully implemented statewide, then an LEA shall determine its percentage for purposes of this section by dividing the amount of the LCFF target attributed to the supplemental and concentration grant for the LEA calculated pursuant to Education Code sections 42238.02 and 2574 in the fiscal year for which the LCAP is adopted by the remainder of the LEA's LCFF funding, excluding add-ons for the Targeted Instructional Improvement Grant program and the Home to School Transportation program.
 - (b) This subdivision identifies the conditions under which an LEA may use funds apportioned on the basis of the number and concentration of unduplicated pupils for districtwide, schoolwide, countywide, or charterwide purposes: Pursuant to Education Code section 42238.07(a)(2), an LEA may demonstrate it has increased or improved services for unduplicated pupils under subdivision (a) of this section by using funds to upgrade the entire educational program of a schoolsite, a school district, a charter school, or a county office of education as follows:
 - (1) A school district that has an enrollment of unduplicated pupils of 55 percent or more of the district's total enrollment in the fiscal year for which an LCAP is adopted or in the prior year may expend supplemental and concentration grant funds on a districtwide basis. A school district expending funds on a districtwide basis shall do all of the following:
 - (A) Identify in the LCAP those services that are being funded and provided on a districtwide basis.
 - (B) Describe in the LCAP how such services are principally directed towards, and are effective in, meeting the district's goals for its unduplicated pupils in the state and any local priority areas.
 - (2) A school district that has an enrollment of unduplicated pupils less than 55 percent of the district's total enrollment in the fiscal year for which an LCAP is adopted may expend supplemental and concentration grant funds on a districtwide basis. A school district expending funds on a districtwide basis shall do all of the following:

- 1 (A) Identify in the LCAP those services that are being funded and provided on a districtwide basis.
 - (B) Describe in the LCAP how such services are principally directed towards, and are effective in, meeting the district's goals for its unduplicated pupils in the state and any local priority areas.
 - (C) Describe how these services are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description shall provide the basis for this determination, including, but not limited to, any alternatives considered and any supporting research, experience, or educational theory.
 - (3) A school district that has an enrollment of unduplicated pupils at a school that is 40 percent or more of the school's total enrollment in the fiscal year for which an LCAP is adopted or in the prior year may expend supplemental and concentration grant funds on a schoolwide basis. A school district expending funds on a schoolwide basis shall do all of the following:
 - (A) Identify in the LCAP those services that are being funded and provided on a schoolwide basis.
 - (B) Describe in the LCAP how such services are principally directed towards, and are effective in, meeting the district's goals for its unduplicated pupils in the state and any local priority areas.
 - (4) A school district that has an enrollment of unduplicated pupils that is less than 40 percent of the schoolsite's total enrollment in the fiscal year for which an LCAP is adopted may expend supplemental and concentration grant funds on a schoolwide basis. A school district expending funds on a schoolwide basis shall do all of the following:
 - (A) Identify in the LCAP those services that are being funded and provided on a schoolwide basis.
 - (B) Describe in the LCAP how such services are principally directed towards, and are effective in, meeting the district's goals for its unduplicated pupils in the state and any local priority areas.
 - (C) Describe how these services are the most effective use of the funds to meet the district's goals for its unduplicated pupils in the state and any local priority areas. The description shall provide the basis for this determination, including, but not limited to, any alternatives considered and any supporting research, experience, or educational theory.
 - (5) A county office of education expending supplemental and concentration grant funds on a countywide basis or a charter school expending supplemental and concentration grant funds on a charterwide basis shall do all of the following:
 - (A) Identify in the LCAP those services that are being funded and provided on a countywide or charterwide basis.

(B) Describe in the LCAP how such services are principally directed towards, and are effective in, meeting the county office of education's or charter school's goals for its unduplicated pupils in the state and any local priority areas, as applicable.

NOTE: Authority cited: Sections 42238.07 and 52064, Education Code. Reference: Sections 2574, 2575, 42238.01, 42238.02, 42238.03,

42238.07, 47605, 47605.5, 47606.5, 48926, 52052, 52060-52077, and 64001, Education Code; 20 U.S.C. Section 6312.

§ 15497. County Superintendent of Schools Oversight of Demonstration of Proportionality.

In making the determinations required under Education Code section 52070(d)(3), the county superintendent of schools shall include review of any descriptions of districtwide or schoolwide services provided pursuant to sections 15496(b)(1) through_(b)(4) when determining whether the school district has fully demonstrated that it will increase or improve services for unduplicated pupils pursuant to section 15496(a). If a county superintendent of schools does not approve an LCAP because the school district has failed to meet its requirement to increase or improve services for unduplicated pupils as specified in this section, it shall provide technical assistance to the school district in meeting that requirement pursuant to Education Code section 52071.

NOTE: Authority cited: Sections 42238.07 and 52064, Education Code. Reference: Sections 2574, 2575, 42238.01, 42238.02, 42238.03, 42238.07, 47605, 47605.5, 47606.5, 48926, 52052, 52060-52077, and 64001, Education Code; 20 U.S.C. Section 6312.

17 8-22-14 [California Department of Education]

§ 15497.5. Local Control and Accountability Plan and Annual Update Template.

Introduction:

LEA: Natomas Unified School District

Contact (Name, Title, Email, Phone Number): Constituent and Customer Services, customerservice@natomas.k12.ca.us, 916-561-5253

LCAP Year: 2015-2016

Local Control and Accountability Plan and Annual Update Template

The Local Control and Accountability Plan (LCAP) and Annual Update Template shall be used to provide details regarding local educational agencies' (LEAs) actions and expenditures to support pupil outcomes and overall performance pursuant to Education Code sections 52060, 52066, 47605, 47605.5, and 47606.5. The LCAP and Annual Update Template must be completed by all LEAs each year.

For school districts, pursuant to Education Code section 52060, the LCAP must describe, for the school district and each school within the district, goals and specific actions to achieve those goals for all pupils and each subgroup of pupils identified in Education Code section 52052, including pupils with disabilities, for each of the state priorities and any locally identified priorities.

For county offices of education, pursuant to Education Code section 52066, the LCAP must describe, for each county office of education-operated school and program, goals and specific actions to achieve those goals for all pupils and each subgroup of pupils identified in Education Code section 52052, including pupils with disabilities, who are funded through the county office of education Local Control Funding Formula as identified in Education Code section 2574 (pupils attending juvenile court schools, on probation or parole, or mandatorily expelled) for each of the state priorities and any locally identified priorities. School districts and county offices of education may additionally coordinate and describe in their LCAPs services provided to pupils funded by a school district but attending county-operated schools and programs, including special education programs.

Charter schools, pursuant to Education Code sections 47605, 47605.5, and 47606.5, must describe goals and specific actions to achieve those goals for all pupils and each subgroup of pupils identified in Education Code section 52052, including pupils with disabilities, for each of the state priorities as applicable and any locally identified priorities. For charter schools, the inclusion and description of goals for state priorities in the LCAP may be modified to meet the grade levels served and the nature of the programs provided, including modifications to reflect only the statutory requirements explicitly applicable to charter schools in the Education Code.

The LCAP is intended to be a comprehensive planning tool. Accordingly, in developing goals, specific actions, and expenditures, LEAs should carefully consider how to reflect the services and related expenses for their basic instructional program in relationship to the state priorities. LEAs may reference and describe actions and expenditures in other plans and funded by a variety of other fund sources when detailing goals, actions, and expenditures related to the state and local priorities. LCAPs must be consistent with school plans submitted pursuant to Education Code section 64001. The information contained in the LCAP, or annual update, may be supplemented by information contained in other plans (including the LEA plan pursuant to Section 1112 of Subpart 1 of Part A of Title I of Public Law 107-110) that are incorporated or referenced as relevant in this document.

For each section of the template, LEAs shall comply with instructions and should use the guiding questions as prompts (but not limits) for completing the information as required by statute. Guiding questions do not require separate narrative responses. However, the narrative response and goals and actions should demonstrate each guiding question was considered during the development of the plan. Data referenced in the LCAP must be consistent with the school accountability report card where appropriate. LEAs may resize pages or attach additional pages as necessary to facilitate completion of the LCAP.

State Priorities

The state priorities listed in Education Code sections 52060 and 52066 can be categorized as specified below for planning purposes, however, school districts and county offices of education must address each of the state priorities in their LCAP. Charter schools must address the priorities in Education Code section 52060(d) that apply to the grade levels served, or the nature of the program operated, by the charter school.

A. Conditions of Learning:

Basic: degree to which teachers are appropriately assigned pursuant to Education Code section 44258.9, and fully credentialed in the subject areas and for the pupils they are teaching; pupils have access to standards-aligned instructional materials pursuant to Education Code section 60119; and school facilities are maintained in good repair pursuant to Education Code section 17002(d). (Priority 1)

Implementation of State Standards: implementation of academic content and performance standards and English language development standards adopted by the state board for all pupils, including English learners. (Priority 2)

Course access: pupil enrollment in a broad course of study that includes all of the subject areas described in Education Code section 51210 and subdivisions (a) to (i), inclusive, of Section 51220, as applicable. (Priority 7)

Expelled pupils (for county offices of education only): coordination of instruction of expelled pupils pursuant to Education Code section 48926. (Priority 9)

Foster youth (for county offices of education only): coordination of services, including working with the county child welfare agency to share information, responding to the needs of the juvenile court system, and ensuring transfer of health and education records. (Priority 10)

B. Pupil Outcomes:

Pupil achievement: performance on standardized tests, score on Academic Performance Index, share of pupils that are college and career ready, share of English learners that become English proficient, English learner reclassification rate, share of pupils that pass Advanced Placement exams with 3 or higher, share of pupils determined prepared for college by the Early Assessment Program. (Priority 4)

Other pupil outcomes: pupil outcomes in the subject areas described in Education Code section 51210 and subdivisions (a) to (i), inclusive, of Education Code section 51220, as applicable. (Priority 8)

C. Engagement:

Parental involvement: efforts to seek parent input in decision making at the district and each schoolsite, promotion of parent participation in programs for unduplicated pupils and special need subgroups. (Priority 3)

Pupil engagement: school attendance rates, chronic absenteeism rates, middle school dropout rates, high school dropout rates, high school graduations rates. (Priority 5)

School climate: pupil suspension rates, pupil expulsion rates, other local measures including surveys of pupils, parents and teachers on the sense of safety and school connectedness. (Priority 6)

Section 1: Stakeholder Engagement

Meaningful engagement of parents, pupils, and other stakeholders, including those representing the subgroups identified in Education Code section 52052, is critical to the LCAP and budget process. Education Code sections 52060(g), 52062 and 52063 specify the minimum requirements for school districts; Education Code sections 52066(g), 52068 and 52069 specify the minimum requirements for county offices of education, and Education Code section 47606.5 specifies the minimum requirements for charter schools. In addition, Education Code section 48985 specifies the requirements for translation of documents.

Instructions: Describe the process used to consult with parents, pupils, school personnel, local bargaining units as applicable, and the community and how this consultation contributed to development of the LCAP or annual update. Note that the LEA's goals, actions, services and expenditures related to the state priority of parental involvement are to be described separately in Section 2. In the annual update boxes, describe the stakeholder involvement process for the review, and describe its impact on, the development of the annual update to LCAP goals, actions, services, and expenditures.

Guiding Questions:

- 1) How have applicable stakeholders (e.g., parents and pupils, including parents of unduplicated pupils and unduplicated pupils identified in Education Code section 42238.01; community members; local bargaining units; LEA personnel; county child welfare agencies; county office of education foster youth services programs, court-appointed special advocates, and other foster youth stakeholders; community organizations representing English learners; and others as appropriate) been engaged and involved in developing, reviewing, and supporting implementation of the LCAP?
- 2) How have stakeholders been included in the LEA's process in a timely manner to allow for engagement in the development of the LCAP?
- 3) What information (e.g., quantitative and qualitative data/metrics) was made available to stakeholders related to the state priorities and used by the LEA to inform the LCAP goal setting process? How was the information made available?
- 4) What changes, if any, were made in the LCAP prior to adoption as a result of written comments or other feedback received by the LEA through any of the LEA's engagement processes?
- 5) What specific actions were taken to meet statutory requirements for stakeholder engagement pursuant to Education Code sections 52062, 52068, and 47606.5, including engagement with representatives of parents and guardians of pupils identified in Education Code section 42238.01?
- 6) What specific actions were taken to consult with pupils to meet the requirements 5 CCR 15495(a)?
- 7) How has stakeholder involvement been continued and supported? How has the involvement of these stakeholders supported improved outcomes for pupils, including unduplicated pupils, related to the state priorities?

Involvement Process

The Natomas Unified School District engaged staff, teachers, administrators and parents throughout the 2014-2015 school year to gather their ideas and feedback about actions and services as well as expenditures for those actions and services to support student success at school. Our five district goals served as the framework for our 2014-2015 LCAP and the stakeholder engagement process. These goals include:

- 1. Increase student success in ELA, math, science, and literacy
- 2. Prepare students to be college and career ready
- 3. Engage parents and families to support student success in school
- 4. Create safe and welcoming learning environments where students attend and are connected to their schools
- 5. Recruit, hire, train, and retain high quality staff who are committed, collaborative, caring and exemplary

Below is a list of engagement efforts throughout the year where stakeholders shared input about one or more of the actions and services included in the 2014-2015 LCAP as well as future actions and services for student success. Meetings were held with parents, pupils, school site council members, site leaders, District English Learner Advisory Committee members, local bargaining unit members, district staff, and foster youth advocates.

Ongoing social media engagement with stakeholders throughout school year

9/3/14 - Principal's meeting on multi-tiered system of supports for students

Sep 2 and 16 - Natomas Teacher Association (NTA) President & Vice President monthly meeting with NUSD Administration

9/17/14 - Superintendent's Parent Advisory Committee

10/15/14 - Superintendent's Parent Advisory Committee

Oct 7 and 21 - Natomas Teacher Association (NTA) meeting with NUSD Administration

10/27/14 - Principal's meeting on CCSS implementation

11/4/14 - NTA President and Vice President meeting with NUSD

Impact on LCAP

Input from our students, staff, families, and community continues to provide support our Board adopted Vision in Natomas Unified that all students graduate as prepare all students to be college and career ready, productive, responsible and engaged global citizens.

Our stakeholders provided feedback on programs, actions, services, and expenditures in Natomas Unified in each of our five goals:

- 1. Increase student success in ELA, math, science, and literacy
- 2. Prepare students to be college and career ready
- 3. Engage parents and families to support student success in school
- 4. Create safe and welcoming learning environments where students attend and are connected to their schools
- 5. Recruit, hire, train, and retain high quality staff who are committed, collaborative, caring and exemplary

Stakeholder input informed the planning for the next three years in our LCAP within the following themes:

- Continued interest in academic programs and supports for all students as well as individual groups of students based on their needs. For example, tutoring programs, summer school offerings, and advanced course offerings to challenge students and prepare them for college and careers.
- Continued interest in providing supports for students who struggle to meet grade level expectations and opportunities to challenge students who already met grade level standards and are excelling academically
- Social emotional supports and programs to ensure students are well and able to learn including counseling services, rapid response teams to support students in crisis, and surveys of students to evaluate their feelings of safety and connectedness to school
- Programs to engage students including music and band programs as well as athletics in elementary, middle, and high

Administration

11/13/14 - Staff survey on facilities and potential overcrowding

11/19/14 - Assistant Principal's meeting on CCSS implementation

12/1/14 - Staff survey on facilities and potential overcrowding

12/15/14 - Intervention Specialists meeting on multi-tiered system of supports for students

Dec 2 and 16 - NTA President and Vice President monthly meeting with NUSD Administration

Throughout Jan - Teacher and student engagement meetings on new student information system

Throughout Jan - Parent and staff forums on facilities and potential overcrowding

1/7/15 - Foster student group at Natomas High School

1/14/15 - Foster student group at Inderkum High School

1/15/15 - Educational Psychologists meeting on multi-tiered system of supports for students

1/21/15 - Superintendent's Parent Advisory Committee

1/26/15 - Principal's meeting on stakeholder engagement, multi-tiered system of supports for students, and benchmark assessment system Jan 6 and 27 - NTA President and Vice President monthly meeting with NUSD Administration

1/27/15 - Foster student group at Natomas Middle School

1/28/15 - Board Presentation (also posted on web): Budget and LCAP

1/28/15 - Special Education Teacher meeting on multi-tiered system of supports for students

Throughout Feb - Teacher and student engagement meetings on new student information system

2/5/15 - Intervention Specialists meeting on multi-tiered system of supports for students

2/12/15 - Counselor meeting on multi-tiered system of supports for students

2/18/15 - Superintendent's Parent Advisory Committee

Feb 3 and 17 - NTA President and Vice President monthly meeting with NUSD Administration

2/23/15 - Principal's meeting on CAASPP, social emotional supports for students, and IT supports

schools.

- School safety including school resource officers
- Professional development programs for current and new teachers, classified staff and administrators to ensure they have the knowledge and skills needed to support student success
- College and career programs including counseling services, college prep exams, AP course offerings, and college field trips for our students.
- Communications using social media, the district website, email, and phones to keep parents informed about their own child(ren)'s progress in school as well as information about school events and broader district programs.
- Instructional technology and training to use that technology for our students as well as teachers and other staff.

The LCAP requires all school districts to identify a number of targets or quantitative measures, referred to as "Expected Annual Measurable Outcomes" (EAMOs). At the time of the creation of this required document, California is in the process of determining how these outcomes will be assessed. That work should be completed in the months ahead. Because Natomas Unified wants to establish thoughtful, student driven outcomes, the district is also mindful that its established outcomes could have an adverse affect on future funding flexibility and are not yet complete at the state level.

Since there are no current explanations to help staff identify if targets should be conservative, big and bold, or something in-between, Natomas Unified has taken a two-pronged approach. Each quantitative outcome (a student outcome that can be measured by a number or percent) will have a range assigned. The first number set, like the 2014-2015 LCAP, will be a conservative number. This conservative number is our legally mandated EAMO. With undetermined specific expectations and changes in state metrics during the year possible, this minimum number meets the legal guidelines and helps Natomas Unified traverse the uncertainty that still exists around state level accountability.

2/25/15 - Board Presentation (also posted on web): LCAP Mid-Year Update

Throughout Feb and Mar - Middle School Student, Parent, Teacher, and Staff Engagement

3/4/15 - Foster student group at Natomas High School

3/5/15 - LCAP Year 2 website with Board Presentation and Survey launched

3/5/15 - NUSD App, District Website, Blackboard Connect, and Email to all staff

3/11/15 - Teacher focus group on CCSS and Instructional Support Center

3/11/15 - Foster student group at Inderkum High School

3/3, 3/17, and 3/31 - NTA President and Vice President monthly meeting with NUSD Administration

3/17/15 - DELAC Meeting on LCAP

3/18/15 - Email to NMS Parents/Guardians following Open House re: Survey

3/18/15 - Chromebooks at Natomas Gateways Open House with Survey

3/18/15 - Superintendent's Parent Advisory Committee

3/23/15 - CSEA Executive Council on LCAP

3/19/15 - Foster student group at Natomas Middle School

3/24/15 - Natomas High Students on LCAP

3/26/15 - Teacher Focus group on CCSS grading and report cards

3/26/15 - Discovery High Students on LCAP

3/30/15 - Natomas Gateways Students on LCAP

3/30/15 - Principal's meeting on new student information system,

CAASPP, and IT supports

3/31/15 - NTA Executive Council on LCAP

3/31/15 - LCAP Parent Advisory Committee (members of School Site Councils)

4/1/15 - Heron Students on LCAP

4/2/15 - Natomas Middle Students on LCAP

4/2/15 - NUSD Music Teachers on LCAP

4/14/15 - NTA President and Vice President monthly meeting with NUSD Administration

4/15/15 - Inderkum High Students on LCAP

5/13/15 - Present Draft 2015-2016 LCAP to Board of Trustees

The second number set establishes a range of possible outcome improvement. This goes beyond the scope of the required LCAP, and is aligned with local accountability expectations. In Natomas Unified, we believe that a culture of Continuous Learning and Improvement must exist to eliminate disparity and disproportionality and ensure that all students learn. We want staff to identify a problem or deficiency in our district using data and evidence. We want staff to discuss possible solutions to those problems, develop a plan and take action. We expect staff will monitor these actions, assess progress and make necessary adjustments based on data and evidence. These steps come directly from Board Policy 0100 (BP 0100), The Theory of Action: "In order to achieve Natomas Unified's Vision and implement its Core Belief and Commitments, the Board of Trustees commit to a Theory of Action for Student Success. This Theory of Action is intended to provide stability and consistent direction for student success. This theory will drive the Board's policies, budgets, and staff actions to build and maintain the culture of Natomas Unified".

If actions or services are listed in the LCAP and attached to an outcome, we anticipate improvement. When improvement happens, staff must consider the continued use and possible extension of these productive actions or services. When the data or evidence shows that actions and services to did not lead to improvement, then staff must reconsider their assessment of the problem, make plans and implement changes or develop new actions or services that they anticipate will lead to improved student outcomes.

The amount of improvement of a quantitative student outcome is directly connected to financial and personnel resources allocated to that outcome. Due to limits in money, personnel and time, not all of the necessary resources can be allocated to solve problems, in particular problems that are long standing and pervasive across the state and country. In addition to the state mandate that some EAMOs have a quantitative metric, Natomas Unified wants to establish EAMOs that are tied to the financial, personnel and time resources assigned to the outcome through actions and services. In alignment with this local

5/14/15 - Post draft LCAP on district website for review and posted survey to gather comments

5/19/15 - Presented draft LCAP to DELAC for review and to gather comments

5/19/15 - Presented draft LCAP to LCAP Parent Advisory Committee for review and to gather comments

5/20/15 - Presented draft LCAP to Superintendent's Parent Advisory Committee for review and to gather comments

6/10/15 - Presented draft LCAP to Board of Trustees and held Public Hearing

6/24/14 - Board adopted LCAP and Budget

Natomas Unified expectation, the second set of numbers which we are calling the Student Target Outcome Range (STOR) has been included within this template. The STOR range takes into account how much money, time and personnel has Natomas Unified has put into a quantitative metric and what level of improvement staff would expect to see from their efforts. This STOR will be monitored (where possible) throughout the year. When appropriate progress (or lack there of) is determined, staff will communicate out to our local stakeholders. Using the Cycle of Continuous Learning and Improvement required in Board Policy staff will focus on progress over time. BP 0100 reads *The Board of Trustees believes that "progress over time" is more essential than a snapshot in time of student achievement results*.

In alignment with the concept of local control, Natomas Unified's LCAP meets both the California Education Code requirements as well as the District practice of continuous learning and improvement on behalf of all the district's students.

Annual Update:

On February 25, 2015 a presentation was shared with the Board of Trustees on the status of all of the LCAP actions and services as well as the metrics in the 2014-2015 LCAP.

For each action and service, district staff presented the current status, sharing actions that had been successfully completed or were on track to be completed as well as actions and services that were not completed or would not be completed. Additionally, all available data were presented. For example, student attendance data were presented for the district, all schools, all grade levels, all ethnic groups, foster youth, special education students, English Learners, and students of poverty.

Following that Board meeting the presentation was translated into Spanish and both versions were posted on the district website on March 5 along with a survey in both English and Spanish to gather critical feedback from stakeholders. The survey was communicated to all staff through district emails, to all families through our Blackboard Connect

Annual Update:

Based on the data presented to the Board of Trustees at the mid-year update in February and the ongoing analysis of data and metrics in alignment with the LCAP metrics the district identified areas of both promising practices as well as opportunities for improvement.

Following our cycle of continuous learning and improvement, LCAP metrics/targets were monitored at different points in the year by student subgroups, school, and grade levels to make progress over time.

For every action and service we monitored progress using the following scale.

- Making progress, on track at this time
- Making progress slower than desired
- · Behind desired timeline, but still likely implemented
- Unable to implement
- Not started

system, as well as inviting stakeholders to participate by posting it on our district website, Facebook, and App. Invitations to participate in the survey were sent out when the survey was launched and twice during the following weeks to encourage participation.

NUSD discussed district data and met with the above groups on this data on the same dates as presented above.

Student focus groups were held at all secondary schools with students in grades 7-12. In each focus group students of poverty, English Learners, and Foster Youth were oversampled to purposefully get higher rates of participation for the LCFF unduplicated students.

After initial survey results were analyzed, staff determined that fewer parents of Hispanic students and African American students had participated than would be representative of the district enrollment. A phone bank was set up in which NUSD staff made more than 300 phone calls to members of those households. Through that effort, an additional 36 African American families and 78 Hispanic families participated in the survey.

770 people completed the survey as of May 13, 2015, including:

- 477 parents
 - o 85 have children who are English Learners
 - 22 have children who are students of poverty (throughout the survey process we learned that many students and parents were unsure whether to self identify as a "student of poverty" because they may not consider themselves as such.
- 165 students
 - 39 are EL
 - o 30 are students of poverty
 - 11 are Foster students
- 77 Teachers
- 40 classified staff members
- 26 other NUSD staff members

For each target/metric, we used the following scale:

- Met target
- Close to meeting target
- Missed target
- No data at this time

This year, NUSD launched a new data warehouse that gives district and site leaders the ability to see real-time student data and information for things such as attendance, suspensions, and assessment results. The data warehouse provides aggregate data for all students in the district or at a school for each metric but also allows leaders to drill down to groups of students by ethnicity, EL status, SPED status, Foster Youth status, grade level, and gender. This tool empowers leaders with real-time data to make decisions on behalf of students, staff, and schools.

Following are areas where actions, services and expenditures making progress toward improving student success in Natomas Unified:

- Increased instructional time for learning at grades 1,2,3 and middle school
- Intervention supports for students
- Advanced Placement (AP) and International Baccalaureate (IB) programs and participation by diverse groups of students
- English Learner reclassification rate
- Training for EL students' parents, EL student supports, professional development for ELD teachers, reclassification and recognition for English Learners, and monitoring of English Learner students
- Implementation of CCSS instructional technology for students and teachers
- Implementation of new district benchmark assessment system using the NWEA MAP test
- Increased counseling support for secondary students and transcript analysis to monitor students' completion of college entrance requirements
- Providing opportunities for students to take college readiness exams like the PSAT and ACT

• 27 community members

Following is a summary of the ethnicity of survey participants:

Ethnicity	Survey Respondents	Students
African American	16%	17%
American Indian or Alaska Native	2%	1%
Asian	6%	13%
Filipino	3%	5%
Hispanic or Latino	25%	31%
Native Hawaiian or Pacific Islande	er 1%	2%
White	29%	19%
Two or more Races	10%	7%
Decline to state	9%	5%

Survey participants were asked to select items which NUSD should continue doing to achieve our five district goals. Following is a list of items sorted in descending order from most often selected to least often selected by our stakeholders

- 423 After school tutoring
- **391** Communications through emails and phone calls to inform parents/families about school and district news
- 387 After school programs
- **357 -** Summer school for students to earn additional credits or to make-up credits toward graduation
- 341 Professional development for teachers
- **339 -** College field trips for students in targeted grades at elementary, middle, and high schools
- 337 Music and arts to high school students
- 335 Music and arts to middle school students
- 334 Music and arts to elementary students
- 324 Increased counseling services for students at NUSD high schools
- 320 School websites
- **312 -** Athletic programs at middle schools

- · Credit recovery options for students
- Mental health supports for students
- Parent workshops on a-g requirements
- Support for Foster Youth students
- Establishing new middle school in south Natomas to serve high percentage of students of poverty
- Use of social media, website, and other communication tools to engage families, students, and our community
- Implementation of the California Healthy Kids Survey
- Reducing suspensions for African American students and students at Natomas Middle School
- Appropriately assigning teachers
- Increasing compensation for staff

Following are areas where actions, services and expenditures making progress behind our time lines or where we have missed targets:

- Implementation of Common Core Unit Guides
- Implementation of Expository Reading and Writing (ERWC) courses
- Teachers for extended day time for English Learners
- High participation rates on college readiness exams like the PSAT and ACT tests
- Monitoring student participation in music, band and athletics
- Parent/family participation in our district Parent CORES program, Parent Ambassadors to work with English Learner families, and system to measure parent participation
- Implementation of elementary athletics

As a result of these meetings, our goals will remain the same.

- 312 Athletic programs at high schools
- 309 District website
- **294 -** Training for teachers and staff on social emotional supports for students
- 289 Weekly phone messages and emails by principals
- 281 Monitor students' academic progress throughout the school year
- 281 Notifications of student absences
- 280 Additional support and equipment for athletic programs
- 279 Professional development for classified staff
- 277 Workshops on college going requirements
- 273 Orientation program for new staff
- 268 AP course offerings
- 268 Athletic programs at elementary schools
- 266 Job offers to new teachers in early Spring
- **264 -** California Early College Academy (CECA), with AVID program, at IHS
- 260 Career Technical Education programs: Culinary Arts (Discovery
- High) and Automotive Technology (Natomas High)
- **257 -** Ensure teachers have access to instructional technology resources such as laptops and tablets
- **255 -** Professional development for administrators
- **253 -** Train teachers on the Common Core State Standards (CCSS) and effective practices for teaching students those Standards
- 252 Increased number of Advanced Placement (AP) course offerings
- 251 Extended day academic supports to students
- 248 Protocols to ensure staff are appropriately assigned
- 245 PSAT for all 10th graders during the school day
- 244 ACT for all 11th graders during the school day
- 241 Monitoring of student attendance
- **240** Instructional technology like Chromebooks and Chromebook mobile labs for students
- 240 Rapid response team to support students in crisis
- 237 Gifted and Talented Education (GATE) classes
- 235 Principal newsletters
- 231 Intervention classes in middle and high schools
- 231 Teacher collaboration through Professional Learning Communities

- **228 -** Instructional Assistants for Kindergarten and Transitional Kindergarten
- **227** Instructional Technology training for teachers on use of MacBooks, iPads, and Chromebooks
- **227 -** Health services though school nurses and new B. Teri Burns Health Clinic
- 226 Ensure all students have standards aligned curriculum
- 225 Workshops on Common Core State Standards (CCSS)
- **222 -** Provide instructional technology training/support for students and staff
- **221 -** Individualized support for elementary students based on their unique learning needs through organized groups (WIN time)
- 220 School Resource Officers
- **219 -** NUSD App
- **218** California Early College Academy (CECA), with Advancement Via Individual Determination (AVID) program, at Inderkum High
- **216** Survey students about school climate and their connectedness to school
- 213 Parent Cores programs, workshops, and services
- 213 Interventions to support students prior to expulsion
- 210 Workshops on Gifted and Talented Education (GATE)
- 208 IB Program at Inderkum High, Natomas Middle, and H Allen Hight
- **204 -** New portal for staff to manage their professional development
- 201 Intervention Specialists at NUSD elementary schools
- 200 Hope Alliance designed to support at risk students
- 200 Recruitment fairs for new teachers
- **199 -** Full-day Kindergarten
- 198 Facebook
- **196 -** Train staff on strategies to support English Learner students
- 192 GATE training for elementary teachers
- **191** Instructional Assistants in Kindergarten and Transitional Kindergarten classrooms
- **185 -** STEM education through after school programs at Natomas Middle, American Lakes, Bannon Creek and Jefferson
- **185 -** Use of social media (District website, Facebook, Twitter, and the NUSD App)

- **178 -** New Natomas Gateways Middle School with automation/robotics and health pathways for students
- 162 Elementary Assistant Principals
- **156 -** Coordination and monitoring of English Learner Services for all schools
- 153 Increase instructional minutes during the school day
- 146 Credit recovery (APEX on-line learning) for high school students
- 130 District English Learner Advisory Committee
- 128 Parent Ambassadors to reach out and support EL parents/families
- 121 Restorative Justice pilot at Natomas Middle School
- 86 Twitter
- 79 Double session at Discovery High School

Section 2: Goals, Actions, Expenditures, and Progress Indicators Instructions:

All LEAs must complete the LCAP and Annual Update Template each year. The LCAP is a three-year plan for the upcoming school year and the two years that follow. In this way, the program and goals contained in the LCAP align with the term of a school district and county office of education budget and multiyear budget projections. The Annual Update section of the template reviews progress made for each stated goal in the school year that is coming to a close, assesses the effectiveness of actions and services provided, and describes the changes made in the LCAP for the next three years that are based on this review and assessment.

Charter schools may adjust the table below to align with the term of the charter school's budget that is submitted to the school's authorizer pursuant to Education Code section 47604.33.

For school districts, Education Code sections 52060 and 52061, for county offices of education, Education Code sections 52066 and 52067, and for charter schools, Education Code section 47606.5 require(s) the LCAP to include a description of the annual goals, for all pupils and each subgroup of pupils, to be achieved for each state priority as defined in 5 CCR 15495(i) and any local priorities; a description of the specific actions an LEA will take to meet the identified goals; a description of the expenditures required to implement the specific actions; and an annual update to include a review of progress towards the goals and describe any changes to the goals.

To facilitate alignment between the LCAP and school plans, the LCAP shall identify and incorporate school-specific goals related to the state and local priorities from the school plans submitted pursuant to Education Code section 64001. Furthermore, the LCAP should be shared with, and input requested from, schoolsite-level advisory groups, as applicable (e.g., schoolsite councils, English Learner Advisory Councils, pupil advisory groups, etc.) to facilitate alignment between school-site and district-level goals and actions. An LEA may incorporate or reference actions described in other plans that are being undertaken to meet the goal.

Using the following instructions and guiding questions, complete a goal table (see below) for each of the LEA's goals. Duplicate and expand the fields as necessary.

Goal: Describe the goal:

When completing the goal tables, include goals for all pupils and specific goals for schoolsites and specific subgroups, including pupils with disabilities, both at the LEA level and, where applicable, at the schoolsite level. The LEA may identify which schoolsites and subgroups have the same goals, and group and describe those goals together. The LEA may also indicate those goals that are not applicable to a specific subgroup or schoolsite.

Related State and/or Local Priorities: Identify the state and/or local priorities addressed by the goal by placing a check mark next to the applicable priority or priorities. The LCAP must include goals that address each of the state priorities, as defined in 5 CCR 15495(i), and any additional local priorities; however, one goal may address multiple priorities.

Identified Need: Describe the need(s) identified by the LEA that this goal addresses, including a description of the supporting data used to identify the need(s).

Schools: Identify the schoolsites to which the goal applies. LEAs may indicate "all" for all schools, specify an individual school or a subset of schools, or specify grade spans (e.g., all high schools or grades K-5).

Applicable Pupil Subgroups: Identify the pupil subgroups as defined in Education Code section 52052 to which the goal applies, or indicate "all" for all pupils.

Expected Annual Measurable Outcomes: For each LCAP year, identify and describe specific expected measurable outcomes for all pupils using, at minimum, the applicable required metrics for the related state priorities. Where applicable, include descriptions of specific expected measurable outcomes for schoolsites and specific subgroups, including pupils with disabilities, both at the LEA level and at the schoolsite level.

The metrics used to describe the expected measurable outcomes may be quantitative or qualitative, although the goal tables must address all required metrics for every state priority in each LCAP year. The required metrics are the specified measures and objectives for each state priority as set forth in Education Code sections 52060(d) and 52066(d). For the pupil engagement priority metrics, LEAs must calculate the rates specified in Education Code sections 52060(d)(5)(B), (C), (D) and (E) as described in the Local Control Accountability Plan and Annual Update Template Appendix, sections (a) through (d).

Actions/Services: For each LCAP year, identify all annual actions to be performed and services provided to meet the described goal. Actions may describe a group of services that are implemented to achieve the identified goal.

Scope of Service: Describe the scope of each action/service by identifying the schoolsites covered. LEAs may indicate "all" for all schools, specify an individual school or a subset of schools, or specify grade spans (e.g., all high schools or grades K-5). If supplemental and concentration funds are used to support the action/service, the LEA must identify if the scope of service is districtwide, schoolwide, countywide, or charterwide.

Pupils to be served within identified scope of service: For each action/service, identify the pupils to be served within the identified scope of service. If the action to be performed or the service to be provided is for all pupils, place a check mark next to "ALL."

For each action and/or service to be provided above what is being provided for all pupils, place a check mark next to the applicable unduplicated pupil subgroup(s) and/or other pupil subgroup(s) that will benefit from the additional action, and/or will receive the additional service. Identify, as applicable, additional actions and services for unduplicated pupil subgroup(s) as defined in Education Code section 42238.01, pupils redesignated fluent English proficient, and/or pupils subgroup(s) as defined in Education Code section 52052.

Budgeted Expenditures: For each action/service, list and describe budgeted expenditures for each school year to implement these actions, including where those expenditures can be found in the LEA's budget. The LEA must reference all fund sources for each proposed expenditure. Expenditures must be classified using the California School Accounting Manual as required by Education Code sections 52061, 52067, and 47606.5.

Guiding Questions:

- 1) What are the LEA's goal(s) to address state priorities related to "Conditions of Learning"?
- 2) What are the LEA's goal(s) to address state priorities related to "Pupil Outcomes"?
- 3) What are the LEA's goal(s) to address state priorities related to parent and pupil "Engagement" (e.g., parent involvement, pupil engagement, and school climate)?

- 4) What are the LEA's goal(s) to address any locally-identified priorities?
- 5) How have the unique needs of individual schoolsites been evaluated to inform the development of meaningful district and/or individual schoolsite goals (e.g., input from site level advisory groups, staff, parents, community, pupils; review of school level plans; in-depth school level data analysis, etc.)?
- 6) What are the unique goals for unduplicated pupils as defined in Education Code sections 42238.01 and subgroups as defined in section 52052 that are different from the LEA's goals for all pupils?
- 7) What are the specific expected measurable outcomes associated with each of the goals annually and over the term of the LCAP?
- 8) What information (e.g., quantitative and qualitative data/metrics) was considered/reviewed to develop goals to address each state or local priority?
- 9) What information was considered/reviewed for individual schoolsites?
- 10) What information was considered/reviewed for subgroups identified in Education Code section 52052?
- 11) What actions/services will be provided to all pupils, to subgroups of pupils identified pursuant to Education Code section 52052, to specific schoolsites, to English learners, to low-income pupils, and/or to foster youth to achieve goals identified in the LCAP?
- 12) How do these actions/services link to identified goals and expected measurable outcomes?
- 13) What expenditures support changes to actions/services as a result of the goal identified? Where can these expenditures be found in the LEA's budget?

GOAL: 1. Incre	ease student success in ELA, math, science, and literacy	Related State and/or Local Priorities:
	•	1 2_X_ 3_ 4_x_ 5_ 6_ 7_X_ 8
		COE only: 9 10
		Local: X
Identified Need:	To increase student success in ELA, math, science and literacy there	
	 Increase academic proficiency in ELA and Mathematics (CAA 	· ,
	 Initial CAASPP data will be available in summer of 201 	15
	API suspended until fall 2016 Output Ou	
	 Implement Common Core State Standards (CCSS) and provious needed 	ide students with the textbooks and technology as
	 Implement English Language Development (ELD) Standards 	
	 36.6% of students less than five years in cohort were I 	
	 65.1% of students five or more years in cohort were Ex 	English Proficient in 2013-2014 (target is 49%)
	Implement Next Generation Science Standards	
	 Provide sufficient textbooks to all students 	
	 Increase students passing AP exams with a 3 or higher. (This 	
	Geography which the College Board recommended we utilize	
	should be noted that the College Board stated that the pass ra	ate for this class would likely be low as it is 9" graders
	taking a college level course.) o 112 Inderkum High students scored a 3, 4, or 5 on a 2	2013 2014 AP exam this represents 7% of the 0.12
	grade enrollment and 51% of the 218 test takers.	2013-2014 AF exam, this represents 1 /6 of the 9-12
		113-2014 AP exam, this represents 5% of the 9-12 grade
	enrollment and 44% of the 132 test takers.	grade
	 Redesignation Rates as of October Census data collection: 10 	0.9% in 2013, 9.8% in 2014
Goal Applies to:	Schools: All	
	Applicable Pupil Subgroups: All, with a significant emphasis on E	English Learners

LCAP Year 1: 2015-2016

Expected Annual Measurable Outcomes:

- Goal 1.1: Establish baseline CAASPP achievement for all applicable subgroups including ethnicity, Foster Youth, English Learners and Low Income Students in grades 3-8 and 11, set targets by November 1, 2015
- Goal 1.2: Academic Performance index (API) currently no API exists as it is suspended until Fall 2016
- Goal 1.3: Continue to meet AMAO 2, Percent of English Learners that become English proficient
- Goal 1.4: Increase the English Learner reclassification rate (RFEP) between 2 and 5% over the 2014 rate
- Goal 1.5: Establish a new baseline percent of students in 2015-2016 passing AP or IB exams (IB exams will be taken for the first time in 2015-2016 at Inderkum High School)
- Goal 1.6: Classroom walk-throughs will be conducted at 100% of NUSD schools to monitor implementation of CCSS
- Goal 1.7: Increase percent of English Learners achieving English Language Proficiency by .1%
- Goal 1.8: Establish baseline percent of teachers receiving introductory professional learning on NGSS
- Goal 1.9: 100% of students will have standards aligned curriculum as aligned with the Williams process

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Continue NWEA MAP as assessment tool to identify student performance by subgroup. Create a report that compares student achievement by NWEA, CAASPP, course grades, and (where applicable) 10 th grade PSAT and 11 th grade ACT to determine student who are performing at grade level/beyond and those who are not.	Districtwide	x_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$120,000 • Resource Codes: LCFF (0000) • Object Code: 5000s
Analyze AP pass rates by school and course and provide resources to schools to support increased pass rates on AP exams	Natomas High, Inderkum, and LGA	_x_ALL	\$100,000 • Resource Codes: LCFF (0000) • Object Code: 1000s, 2000s, 3000s, 4000s, 5000s

Maintain increases in Middle School, 1st, 2nd, 3rd, grade instructional minutes as collectively bargained in 2014.	Elementary and middle schools	_x_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	Tied to agree upon increases in salary and benefits noted in Goal 5 EAMO 1
Maintain allocation of the 6.0 FTE Intervention Specialists for 1st - 3rd grades, with the intent to improve student achievement for all students, but in particular for each school's significant subgroups. Assess the measurable impact of the Intervention Specialists on student achievement and determine if the actions need to be revised or the financial resources reallocated.	Natomas Park, H. Allen Hight, Jefferson, Bannon Creek, American Lakes, and Witter Ranch	x_ALL	\$660,000 • Resource Code: LCFF (0000)/S&C
Implement Common Core State Standards via professional development and the Instructional Support Center	Districtwide	_X_ALLOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$200,000 • Resource Codes: Title I PI (3010) • Object Codes 5000s
Fund professional development for science teachers as it pertains to the Next Generation Science Standards. Assess degree of implementation of new science sequence of courses.	Districtwide	_X_ALL	\$50,000 • Resource Codes: LCFF. (0000) • Object Codes: 1000s, 2000s, 5000s

By October 1 st each year, confirm Chromebook Mobile Lab numbers match largest grade level number of teachers	Districtwide	_X_ALL	\$75,000 • Resource Code: LCFF (0000) • Object Code: 4000s
Continue to implement 1-to-1 Chromebooks for students at Natomas Gateways Middle School	Natomas Gateways Middle School	ALL	\$96,000 • Resource Code: LCFF (0000) S&C • Object Code: 4000s
Plan for 1-to-1 Chromebook implementation at Natomas High School for freshmen class in 2016-2017 and ensure wireless technologies can effectively support all of those devices	Natomas High School	x_ALL	No additional cost
Implementation of Expository Reading and Writing (ERWC) classes to provide 12th graders with access to expository reading and writing curriculum necessary for college readiness; ERWC will also be emphasized at the 11th and 12 th graded to increase English Learner success (as outlined in the Natomas Unified English Learner Master Plan)	High Schools	ALL OR:Low Income pupils _X_English LearnersFoster Youth _X_Redesignated fluent English proficient _X_Other: Juniors and Seniors whose ELA achievement data identifies needs more emphasis on Expository Reading and Writing Subgroups:(Specify)	\$11,400 • Resource Code: 50% Title I (3010) 50% Title III (4203) •Object Code: 1000s and 3000s

Continue to provide two English Learner Teacher on Special Assignments (TOSA) to address English Learner needs including redesignation, access/placement and professional development.	Districtwide	ALL	\$170,000 • Resource Code: Title III (4203), Title I 3010, and LCFF (0000)/S&C • Object Codes: 1000s and 3000s
Maintain 2.2 FTE EL Coordinators for Secondary Schools	Middle and High Schools	ALL	\$176,000 • Resource Code: LCFF (0000/0710) /S&C • Object Codes: 1000s and 3000s
Continue to fund EL lead teachers at each school sites.	Districtwide	ALL	\$19,200 • Resource Code: LCFF (0000)/S&C • Object Codes: 1000s and 3000s
Teachers for English Learner extended day supports and targeted summer school for English Learners	Districtwide	ALL OR:Low Income pupils _X_English LearnersFoster Youth _X_Redesignated fluent English proficientOther Subgroups:(Specify)	\$19,200 • Resource Code: Title III (4203) • Object Codes: 1000s and 3000s

Fund and support professional development provided for English Learners teachers. This includes, training where needed for: SDAIE; Treasures ELD; Language! or Edge for secondary teachers; and ELD standards training	Districtwide	ALL OR:Low Income pupils _X_English LearnersFoster Youth _X_Redesignated fluent English proficientOther Subgroups:(Specify):	\$70,200 • Resource Code: LCFF (0000)/S&C • Object Codes: 1000s, 3000s, and 5000s
Engaging in a math textbook adoption process (2015-2016) that will lead to a full implementation of new math textbooks K-12 in 2016-2017. Professional development for implementation starts no later than June 2016.	Districtwide	_X_ALL	\$1,500,000 • Resource Codes: One- Time Disc. (0000) Object Codes 4000s
Engage in an English textbook adoption process (2015-2016) that will lead to a full implementation of new English textbooks K-12 in 2016-2017. Professional development for implementation starts no later than June 2016.	Districtwide	X_ALLOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$1,500,000 • Resource Codes: One- Time Disc. (0000) • Object Codes 4000s
Meet Williams Act expectations, ensure that all students have access to standards aligned materials, and utilize Constituent and Customer Service where students, staff, and parents can share if non-Williams Act schools have curricular needs	Districtwide	X_ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	\$400,000 • Resource Code: Lottery (6300) • Object Code: 4000s

school sites to meet the student can learn and disproportionality can (previously EIA)	I programs and services at all he district Core Beliefs that every I succeed and disparity and and must be eliminated	ALL	\$1,400,000 • Resource Code: LCFF (0710)S&C • Object Code 1000s: \$432,000 • Object Code 2000s: \$50,000 • Object Code 3000s:
LCAP Year 2 : 2016-2	:017		
Expected Annual Measurable Outcomes:	Learners and Low Income Students in grades 3-Goal 1.2: Academic Performance index (API) — Goal 1.3: Continue to meet AMAO 2, Percent of Goal 1.4: Increase the English Learner reclassiff Goal 1.5: Increase percent of students in 2016-2 Goal 1.6: Classroom walk-throughs will be cond Goal 1.7: Increase percent of English Learners a Goal 1.8: Establish baseline percent of teachers	currently no API exists as it is suspended until Fall 2016 English Learners that become English proficient ication rate (RFEP) between 2 and 5% over the 2014 rate 2017 passing AP or IB exams between 2 and 5% over the neucted at 100% of NUSD schools to monitor implementation.	ew baseline rate

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Continue NWEA assessment as assessment tool to identify student performance by subgroup. Utilize the report that compares student achievement by NWEA, CAASPP, course grades, and (where applicable) 10 th grade PSAT and 11 th grade ACT to determine student who are performing at grade level/beyond and those who are not.	Districtwide	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$120,000 • Resource Codes: LCFF (0000) • Object Code: 5000s
Analyze AP pass rates by school and course and provide resources to schools to support increased pass rates on AP exams	Natomas High, Inderkum, and LGA	_x_ALLOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$100,000 • Resource Codes: LCFF (0000) Object Code: 1000s, 2000s, 3000s, 4000s, 5000s
Maintain increases in Middle School, 1st, 2nd, 3rd, grade instructional minutes as collectively bargained in 2014.	Elementary and middle schools	_x_ALL	Tied to agree upon increases in salary and benefits noted in Goal 5
Maintain allocation of the 6.0 FTE Intervention Specialists for 1st - 3rd grades, with the intent to improve student achievement for all students, but in particular for each school's significant subgroups. If data in 2015-2016 does not show measurable results, this money will be reallocated for a similar purpose but for different actions/services in 2016-2017	Natomas Park, H. Allen Hight, Jefferson, Bannon Creek, American Lakes, and Witter Ranch	x_ALL	\$660,000 • Resource Code: LCFF (0000)/S&C • Object Codes: 1000s and 3000s

Continue implementation of Common Core State Standards via professional development and the Instructional Support Center	Districtwide	_X_ALL	\$200,000 • Resource Codes: Title I PI (3185) Object Codes 5000s
Continue to train science teachers who have participated in professional development for the Next Generation Science Standards. Assess degree of implementation of new science sequence of courses year 2.	Districtwide	_X_ALL	\$50,000 • Resource Codes: LCFF (0000) • Object Codes 1000s, 3000s, 5000s
By October 1 st each year, confirm Chromebook Mobile Lab numbers match largest grade level number of teachers	Districtwide	_X_ALL	\$75,000 • Resource Code: LCFF (0000) • Object Code: 4000s
Continue to implement 1-to-1 Chromebooks for students at Natomas Gateways Middle School	Natomas Gateways Middle School	ALL	\$63,000 • Resource Code: LCFF (0000) S&C • Object Code: 4000s

Implement 1-to-1 Chromebook at Natomas High School for freshmen class in 2016-2017 and ensure wireless technologies can effectively support all of those devices	Natomas High School	x_ALL	\$80,000 devices and \$100,000 for network update via facilities • Resource Code: LCFF (0000) • Object Code: 4000s
Expand ERWC classes to provide 12th graders with access to expository reading and Writing curriculum necessary for college readiness; ERWC will also be emphasized at the 11th and 12 th graded to increase English Learner success (as outlined in the Natomas Unified English Learner Master Plan)	High Schools	ALL OR:Low Income pupils _X_English LearnersFoster Youth _X_Redesignated fluent English proficient _X_Other: Juniors and Seniors whose ELA achievement data identifies needs more emphasis on Expository Reading and Writing Subgroups:(Specify)	\$11,400 • Resource Code: 50% Title I (3010) 50% Title III (4203) • Object Code: 1000s and 3000s
Continue to provide two English Learner Teacher on Special Assignments (TOSA) to address English Learner needs including redesignation, access/placement and professional development.	Districtwide	ALL OR:Low Income pupils _X_English LearnersFoster Youth _X_Redesignated fluent English proficientOther Subgroups:(Specify)	\$170,000 • Resource Code: Title III (4203), Title I 3010, and LCFF (0000)/S&C • Object Codes: 1000s and 3000s

Maintain 2.2 FTE EL Coordinators for Secondary Schools	Middle and High Schools	ALL OR:Low Income pupils _X_English LearnersFoster Youth _X_Redesignated fluent English proficientOther Subgroups:(Specify)	\$176,000 • Resource Code: LCFF (0000/0710) /S&C • Object Codes: 1000s and 3000s
Continue to fund EL lead teachers at each school site	Districtwide	ALL OR:Low Income pupils _X_English LearnersFoster Youth _X_Redesignated fluent English proficientOther Subgroups:(Specify)	\$19,200 • Resource Code: LCFF (0000)/S&C • Object Codes: 1000s and 3000s
Continue teachers for English Learner extended day supports and targeted summer school for English Learners	Districtwide	ALL OR:Low Income pupils _X_English LearnersFoster Youth _X_Redesignated fluent English proficientOther Subgroups:(Specify)	\$19,200 • Resource Code: Title III (4203) • Object Codes: 1000s and 3000s
Fund and support professional development provided for English Learners teachers. This includes, training where needed for: SDAIE; Treasures ELD; Language! or Edge for secondary teachers; and ELD standards training	Districtwide	ALL OR:Low Income pupils _X_English LearnersFoster Youth _X_Redesignated fluent English proficientOther Subgroups:(Specify):	\$70,200 • Resource Code: LCFF (0000)/S&C • Object Codes: 1000s, 3000s, and 5000s

Meet Williams Act expectations, ensure that all students have access to standards aligned materials, and utilize Constituent and Customer Service where students, staff, and parents can share if non-Williams Act schools have curricular needs	Districtwide	X_ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	\$400,000 • Resource Code: Lottery (6300) • Object Code: 4000s
Monitor implementation of new English and math textbook adoption K-12	Districtwide	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$100,000 • Resource Code: LCFF (0000), • Object Codes: 5000s

Pro	ovide supplemental programs and services at all	Districtwide	ΔΙΙ	\$1,400,000
school sites to meet the district Core Beliefs that every student can learn and succeed and disparity and	Districtwide	OR:	 Resource Code: LCFF 	
scl stu dis		Districtwide	ALL	Code: LCFF (0710)S&C

LCAP Year 3: 2017-2018

Expected Annual Measurable Outcomes:

- Goal 1.1: Establish baseline CAASPP achievement for all applicable subgroups including ethnicity, Foster Youth, English Learners and Low Income Students in grades 3-8 and 11
- Goal 1.2: Academic Performance index (API) currently no API exists as it is suspended until Fall 2016
- Goal 1.3: Continue to meet AMAO 2, Percent of English Learners that become English proficient
- Goal 1.4: Increase the English Learner reclassification rate (RFEP) between 2 and 5% over the 2014 rate
- Goal 1.5: Increase percent of students in 2016-2017 passing AP or IB exams between 2 and 5% over the new baseline rate
- Goal 1.6: Classroom walk-throughs will be conducted at 100% of NUSD schools to monitor implementation of CCSS
- Goal 1.7: Increase percent of English Learners achieving English Language Proficiency by .1%
- Goal 1.8: Establish baseline percent of teachers receiving introductory professional learning on NGSS
- Goal 1.9: 100% of students will have standards aligned curriculum as aligned with the Williams process

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Continue NWEA assessment as assessment tool to identify student performance by subgroup. Utilize the report that compares student achievement by NWEA, CAASPP, course grades, and (where applicable) 10 th grade PSAT and 11 th grade ACT to determine student who are performing at grade level/beyond and those who are not.	Districtwide	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$120,000 • Resource Codes: LCFF (0000) • Object Code: 5000s
Analyze AP pass rates by school and course and provide resources to schools to support increased pass rates on AP exams	Natomas High, Inderkum, and LGA	_x_ALL	\$100,000 • Resource Codes: LCFF (0000) • Object Code: 1000s, 2000s, 3000s, 4000s, 5000s

Maintain increases in Middle School, 1st, 2nd, 3rd, grade instructional minutes as collectively bargained in 2014.	Elementary and middle schools	_x_ALL	Tied to agree upon increases in salary and benefits noted in Goal 5 EAMO 1
Continue to train science teachers who have participated in professional development for the Next Generation Science Standards. Assess degree of implementation of new science sequence of courses year 2.	Districtwide	_X_ALL OR: _Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$50,000 • Resource Codes: LCFF (0000) • Object Codes 1000s, 3000s, 5000s
Tied to agree upon increases in salary and benefits noted in Goal 5 EAMO 1	Tied to agree upon increases in salary and benefits noted in Goal 5 EAMO 1	Tied to agree upon increases in salary and benefits noted in Goal 5 EAMO 1	Tied to agree upon increases in salary and benefits noted in Goal 5 EAMO 1
Maintain allocation of the 6.0 FTE Intervention Specialists for 1st - 3rd grades, with the intent to improve student achievement for all students, but in particular for each school's significant subgroups. If data in 2015-2016 does not show measurable results, this money will be reallocated for a similar purpose but for different actions/services.	Natomas Park, H. Allen Hight, Jefferson, Bannon Creek, American Lakes, and Witter Ranch	x_ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	\$660,000 • Resource Code: LCFF (0000)/S&C • Object Codes: 1000s and 3000s

Continue implementation of Common Core State Standards via professional development and the Instructional Support Center	Districtwide	_X_ALLOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$200,000 • Resource Codes: Title I PI (3185) • Object Codes 5000s
By October 1 st each year, confirm Chromebook Mobile Lab numbers match largest grade level number of teachers	Districtwide	_X_ALL	• \$75,000 • Resource Code: LCFF (0000) • Object Code: 4000s
Continue to implement 1-to-1 Chromebooks for students at Natomas Gateways Middle School	Natomas Gateways Middle School	ALL	\$63,000 • Resource Code: LCFF (0000) S&C • Object Code: 4000s
Implement 1-to-1 Chromebook at Natomas High School for freshmen class in 2017-2018 and ensure wireless technologies can effectively support all of those devices	Natomas High School	x_ALL	\$150,000 • Resource Code: LCFF (0000) • Object Code: 4000s

Continue ERWC classes to provide 12th graders with access to expository reading and Writing curriculum necessary for college readiness; ERWC will also be emphasized at the 11th and 12 th graded to increase English Learner success (as outlined in the Natomas Unified English Learner Master Plan)	High Schools	ALL OR:Low Income pupils _X_English LearnersFoster Youth _X_Redesignated fluent English proficient _X_Other: Juniors and Seniors whose ELA achievement data identifies needs more emphasis on Expository Reading and Writing Subgroups:(Specify)	\$11,400 • Resource Code: 50% Title I (3010) 50% Title III (4203) • Object Code: 1000s and 3000s
Continue to provide two English Learner Teacher on Special Assignments (TOSA) to address English Learner needs including redesignation, access/placement and professional development.	Districtwide	ALL	\$170,000 • Resource Code: Title III (4203), Title I 3010, and LCFF (0000) • Object Codes: 1000s and 3000s
Maintain 2.2 FTE EL Coordinators for Secondary Schools	Middle and High Schools	ALL OR:Low Income pupils _X_English LearnersFoster Youth _X_Redesignated fluent English proficientOther Subgroups:(Specify)	\$176,000 • Resource Code: LCFF (0000/0710) /S&C • Object Codes: 1000s and 3000s

Continue to fund EL lead teachers at each school site	Districtwide	ALL OR:Low Income pupils _X_English LearnersFoster Youth _X_Redesignated fluent English proficientOther Subgroups:(Specify)	\$19,200 • Resource Code: LCFF (0000)/S&C • Object Codes: 1000s and 3000s
Continue teachers for English Learner extended day supports and targeted summer school for English Learners	Districtwide	ALL OR:Low Income pupils _X_English LearnersFoster Youth _X_Redesignated fluent English proficientOther Subgroups:(Specify)	\$19,200 • Resource Code: Title III (4203)/S&C • Object Codes: 1000s and 3000s
Fund and support professional development provided for English Learners teachers. This includes, training where needed for: SDAIE; Treasures ELD; Language! or Edge for secondary teachers; and ELD standards training	Districtwide	ALL OR: _Low Income pupils _X_English Learners _Foster Youth _X_Redesignated fluent English proficientOther Subgroups:(Specify):	\$70,200 • Resource Code: LCFF (0000)/S&C • Object Codes: 1000s, 3000s, and 5000s
Meet Williams Act expectations, ensure that all students have access to standards aligned materials, and utilize Constituent and Customer Service where students, staff, and parents can share if non-Williams Act schools have curricular needs	Districtwide	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$400,000 • Resource Code: Lottery (6300) • Object Code: 4000s

Provide supplemental programs and services at all	Districtwide	ALL	\$1,400,000
school sites to meet the district Core Beliefs that every	Districtwide	^LL	
. I∎		OD:	resource
student can learn and succeed and disparity and		OR:	Code: LCFF
disproportionality can and must be eliminated		_X_Low Income pupils _X_English Learners	(0710)S&C
(previously EIA)			 Object
		Other Subgroups: African American and Hispanic	Code
		<u>students</u>	1000s:
			\$432,000
			 Object
			Code
			2000s:
			\$50,000
			 Object
			Code
			3000s:
			\$138,000
			 Object
			Code
			4000s:
			\$778,000
			Object
			Code
			5000s:
			\$2,000

GOAL:	2. Prepare students to be college and career ready	Related State and/or Local Priorities:				
		1 2 3 4_x_ 5_x_ 6 7_x_ 8_x_				
		COE only: 9 10				
		Local: <u>X</u>				
Identified	Need: In order to better prepare students to be college and career ready, there is a need to:					

- Increase the a-g completion rate. High school a-g data shows increased results needed in particular at Natomas High School and for Hispanic and African American students at both Natomas HS and Inderkum HS.
 - Natomas High School: 25.6%
 - o African American: 24.8%
 - Hispanic: 35.2%
- Track access for students Advanced Placement (AP) and International Baccalaureate (IB) classes (including subgroup analysis).
- Offer literacy opportunities through World Language courses and strong English Language Arts (ELA) instruction.
- Provide and monitor on-going access to ACT exams for 11th graders.
- Provide and monitor on-going access to college field trip experiences for students at all school levels.
- Provide and monitor enrollment for college/career pathways and career sequences/classes.
- Provide increased course access for upper level math and either Physics or Chemistry.
- Increase percent of students who demonstrate college and career readiness.
- Maintain and improve middle school and/or high school one-year drop-out data, in particular for Hispanic students at Discovery High School. Maintain low one-year African American drop-out rate. High school one-year drop-out rate data includes:
 - o Inderkum HS: 2 Hispanic students, 2 African American students, 0 white, 0 Asian
 - o Natomas HS: 6 Hispanic students, 3 African American students, 1 white, 0 Asian
 - o Discovery HS: 23 Hispanic students, 9 African American students, 6 white, 7 Asian
- Increase high school cohort graduation rate. High school cohort graduation rates include:
 - o NUSD: 87.4%
 - o Natomas HS: 88.2%
 - African American: 84.4%
 - o Hispanic: 83.2%
- Establish a baseline on 11th grade college readiness to replace the Early Assessment Program (EAP) using the new CAASPP assessment.

Goal Applies to:	Schools: All with a particular emphasis on graduation at Discovery High School and Natomas High School
	 Applicable Pupil Subgroups: The graduation data for Hispanic students at Discovery High School has been the longest standing, large subgroup drop-out number in the past 5 years. Increase a-g for Hispanic and African American students in particular. Maintain the district Hispanic participation rate in AP that shows no disparity and disproportionality, while decreasing the disparity and disproportionality for African American and White students.
LCAP Year 1 : 201	
Expected Annual Measurable Outcomes:	Goal 2.1: Increase the percent of graduates meeting the UC/CSU a-g from between 0.1% and 1% with improvement in all ethnic subgroups (as measured by the CDE) Goal 2.2: Create baseline % of seniors that have passed 2 semesters of Chemistry or Physics with a C or above (local) Goal 2.3: Create baseline % of seniors that have at least passed 2 semesters Algebra 2 with a C (local) Goal 2.4: Increase the High School graduation rate between 0.1% and 1% Goal 2.5: Maintain a middle school dropout rate of less than 6 students per grade level (7th and 8th grade) Goal 2.6: Maintain a High School dropout rate of under 2% a year Goal 2.7: Create an annual list of students who have dropped out and track the reasons for drop out to improve actions and services during the next year (local), in particular for our Hispanic students. Goal 2.8: Track the percent of students 9-12 enrolled in at least 1 AP or IB course including all subgroups: Foster Youth, low income students, and English Learners (local) Goal 2.9: Maintain State Seal of Bi-literacy process that tracks the number of students earning the California State Seal of Bi-literacy (local) Goal 2.10: Exceed 50% participation rate for 11th graders taking the ACT in the spring of their Junior year (local) Goal 2.11: Maintain access for students at all grade levels participating in Natomas Unified College Field Trips (local) Goal 2.12: Create baseline % of students in secondary schools either in a college/career pathway, Regional Occupation Program (ROP) and other Career Technical Education (CTE) course Goal 2.13: Establish baseline percent of 11th graders on SBAC test scores (formerly EAP) to increase percent of students who demonstrate college and career readiness.

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Maintain increased counselor FTE allocation for Natomas High, Inderkum High, and Discovery High and maintain 1.0 FTE Career Technician at IHS and NHS High School to monitor and improve graduation rates, drop-out rates, UC/CSU a-g rates and students access to career pathways. Add an additional 1.0 FTE counselor to NGMS. The a-g rate target in particular must focus in on Hispanic and African American students.	NHS Discovery, Inderkum, NMS & NGMS	_X_ALL	\$250,000 • Resource Codes: LCFF (0000) • Object Code 1000s and 3000s
Continue to provide a summer school program in 2016 that addresses graduation and UC/CSU a-g original credit and credit recovery opportunities at all high schools and for all middle school students who have taken an a-g course but earned a D or F. Explore potential of expanding summer school for targeted elementary school students.	Middle and High Schools	_X_ALLOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$75,000 • Resource Codes: Title I (3010) • Object Code 1000s and 3000s
Update the UC Doorways list in alignment with Natomas Unified approved course list.	Middle and High Schools	_X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	No additional cost
Create a two year NUSD Course Catalog (electronically and paper copies) that aligns with revised UC/CSU a-g list and highlights school programs and options	Middle and High Schools	_X_ALL	\$5,000 • Resource Codes: LCFF (0000) • Object Code 4000s

Analyze 10 th & 11 th grade transcripts to identify credit recovery or missing original credit needs for both graduation and UC/CSU completion. African American and Hispanic student subgroup data must be identified by school	Middle and High Schools	_X_ALL	No additional cost
Implement systemic APEX seats, extended day credit recovery program, to increase grad rate by school and subgroup and increase UC/CSU a-g by subgroup	Middle and High Schools	_X_ALL	\$60,000 • Resource Codes: LCFF (0000)/S&C • Object Code 5000
Coordinator of Foster Youth to meet regularly with foster youth students; implement systems to measure and collect baseline data about Foster Youth and track foster youth students accurately with Foster Focus and district SIS; develop practices regarding enrollment, placement, and awarding partial credit to Foster Youth transferring into and out of NUSD	Districtwide	ALL OR:Low Income pupilsEnglish LearnersX_Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$117,300 • Resource Code: LCFF (0000) • Object Codes: 1000s and 3000s
Maintain World Language commitment and access to World Languages in middle school and high school.	Middle and High Schools	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	\$215,000 • Resource Codes: LCFF (0000) • Object Codes 1000s and 3000s

Create baseline % of seniors that have at least passed 2 semesters Algebra 2 (or appropriate semester validation per a-g) with a C and analyze this data by subgroup	Discovery, Natomas High, Inderkum High Schools	x_ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	No additional cost
Create baseline % of seniors that have passed 2 semesters of Chemistry or Physics with a C or above and analyze this data by subgroup	Discovery, Natomas High, Inderkum High Schools	x_ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	No additional cost
Implement CAHSEE "Boot Camps" using site categorical funds for first-time test takers as well as students who have not yet passed it in the 11 th and 12 th grades	Discovery, Natomas High, Inderkum High Schools	x_ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	\$20,000 • Resource Code: LCFF (0000) • Object Code 1000s and 3000s
Measure students who have at least 1 AP or IB course and pass 1 AP/IB exam (with data breakdowns by subgroups)	NHS, Inderkum, LGA	x_ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	No additional cost

Provide IB Programme access	Inderkum High, Natomas Middle, and H. Allen Hight	_x_ALL	\$598,506 • Resource Code: LCFF (0000) • Object Code 1000s: \$363,000 • Object Code 2000s: \$0 • Object Code 3000s: \$80,000 • Object Code 4000s: \$107,000 • Object Code 5000s: \$80,000
Continue to provide GATE testing and GATE program access for referred students at all elementary schools during the school day	All elementary	x_ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	\$45,000 • Resource Code: LCFF (0000)

			\$20,750
Seal of Bilteracy medals and recognition awards Provide 11th graders with access to ACT exams during	Districtwide High	x_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify) x_ALL	\$2,500 • Resource Code: Title III (4203) • Object Codes: 4000s \$50,000
the school day with NUSD to increase the ACT access for low income students and students from typically underrepresented subgroups	Schools	OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	• Resource Codes: LCFF (0000)/S&C • Object Code 4000 \$15,000 • Resource Codes: LCFF (0000)/S&C • Object Code 5000
Provide 10 th graders with access to PSAT exams during the school day with NUSD to increase access for low income students and students from typically underrepresented subgroups	High Schools	x_ALLOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	
Maintain access for students at all grade levels participating in Natomas Unified College Field Trips, with a particular emphasis at the high school level for African American and Hispanic students	All schools	x_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	Current practice

Provide career pathway and/or ROP program access for secondary students	Natomas High, Discovery High, Inderkum High, and Natomas Gateways Middle School	X_ALLOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficient _Other Subgroups:	\$316,000 • Resource Code: LCFF (0000) • Object Code 1000s: \$230,000 • Object Code 2000s: \$0 • Object Code 3000s: \$60,000 • Object Code 4000s: \$26,000 • Object Code 5000s: \$0

Continue Adult Education Program	Adult Education Program	ALL	\$80,000 • Resource Code: LCFF (0000) • Object Code 1000s: \$40,000 • Object Code 2000s: \$17,000 • Object Code 3000s: \$15,000 • Object Code 4000s: \$3,500 • Object Code 5000s: \$4,500
Complete a transcript analysis of dropout students from 2013-2014 to determine if a new alt-ed program can be created to better serve our students mostly like to dropout at Discovery High School	African American, Hispanic, and Asian	ALL OR:Low Income pupilsEnglish LearnersX_Foster YouthRedesignated fluent English proficientX_Other Subgroups: African American, Hispanic, and Asian students	No additional cost

LCAP Year 2: 2016-2017

Expected Annual Measurable Outcomes:

- Goal 2.1: Increase the percent of graduates meeting the UC/CSU a-g between 0.1% and 1% with improvement in all ethnic subgroups (as measured by the CDE)
- Goal 2.2: Create baseline % of seniors that have passed 2 semesters of Chemistry or Physics with a C or above (local)
- Goal 2.3: Create baseline % of seniors that have at least passed 2 semesters Algebra 2 with a C (local)
- Goal 2.4: Increase the High School graduation rate between 0.1% and 1%
- Goal 2.5: Maintain a middle school dropout rate of less than 6 students per grade level (7th and 8th grade)
- Goal 2.6: Maintain a High School dropout rate of under 2% a year
- Goal 2.7: Create an annual list of students who have dropped out and track the reasons for drop out to improve actions and services during the next year (local), in particular for our Hispanic students.
- Goal 2.8: Track the percent of students 9-12 enrolled in at least 1 AP or IB course including all subgroups including Foster Youth, low income students, and English Learners (local)
- Goal 2.9: Maintain Stae Seal of Bi-literacy process that tracks the number of students earning the California State Seal of Bi-literacy (local)
- Goal 2.10: Exceed 50% participation rate for 11th graders taking the ACT in the spring of their Junior year (local)
- Goal 2.11: Maintain access for students at all grade levels participating in Natomas Unified College Field Trips (local)
- Goal 2.12: Create baseline % of students in secondary schools either in a college/career pathway, Regional Occupation Program (ROP) and other Career Technical Education (CTE) course
- Goal 2.13: Establish baseline percent of 11th graders on SBAC test scores (formerly EAP) to increase percent of students who demonstrate college and career readiness.

Actions/Services	Scope of	Pupils to be served within identified scope of service	Budgeted
	Service		Expenditures
Maintain increased counselor FTE allocation and	NHS	_X_ALL	\$250,000
maintain 1.0 FTE Career Technician at IHS and NHS	Discovery,		 Resource
High School to monitor and improve graduation rates,	Inderkum,	OR:	Codes:
drop-out rates, UC/CSU a-g rates and students access	NMS &	Low Income pupilsEnglish Learners	LCFF
to career pathways. Add an additional 1.0 FTE	NGMS	Foster YouthRedesignated fluent English proficient	(0000)
counselor to NGMS. The a-g rate target in particular		Other Subgroups: <u>African American and Hispanic</u>	 Object Code
must focus in on Hispanic and African American		students	1000s and
students.			3000s

Continue to provide a summer school program in 2016 that addresses graduation and UC/CSU a-g original credit and credit recovery opportunities at all high schools and for all middle school students who have taken an a-g course but earned a D or F. Explore potential of expanding summer school for targeted elementary school students.	Middle and High Schools	_X_ALL	\$75,000 • Resource Codes: LCFF (0000) • Object Code 1000s and 3000s
Update the UC Doorways list in alignment with Natomas Unified approved course list.	Middle and High Schools	_X_ALL	No additional cost
Review and as needed revise NUSD Course Catalog (in preparation for 2017-2018 reprint).	Middle and High Schools	_X_ALL	\$5,000 for Course Catalog • Resource Codes: LCFF (0000) • Object Code 4000s
Analyze 10 th & 11 th grade transcripts to identify credit recovery or missing original credit needs for both graduation and UC/CSU completion. Foster Youth, African American, Hispanic student subgroup data must be identified by school.	Middle and High Schools	x_ALL	No additional cost

Implement systemic APEX seats, extended day credit recovery program, to increase grad rate by school and subgroup and increase UC/CSU a-g by subgroup	Middle and High Schools	_X_ALL	\$60,000 • Resource Codes: LCFF (0000)/S&C • Object Code 5000
Coordinator of Foster Youth to meet regularly with foster youth students; implement systems to measure and collect baseline data about Foster Youth and track foster youth students accurately with Foster Focus and district SIS; develop practices regarding enrollment, placement, and awarding partial credit to Foster Youth transferring into and out of NUSD	Districtwide	ALL OR:Low Income pupilsEnglish LearnersX_Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$117,300 • Resource Code: LCFF (0000) • Object Codes: 1000s and 3000s
Maintain World Language commitment and access to World Languages in middle school and high school.	Middle and High Schools	X_ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	\$215,000 • Resource Codes: LCFF (0000) • Object Codes 1000s and 3000s
Create baseline % of seniors that have at least passed 2 semesters Algebra 2 (or appropriate semester validation per a-g) with a C and analyze this data by subgroup	Discovery, Natomas High, Inderkum High Schools	x_ALL	No additional cost

Create baseline % of seniors that have passed 2 semesters of Chemistry or Physics with a C or above and analyze this data by subgroup	Discovery, Natomas High, Inderkum High Schools	x_ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	No additional cost
Implement CAHSEE "Boot Camps" using site categorical funds for first-time test takers as well as students who have not yet passed it in the 11 th and 12 th grades	Discovery, Natomas High, Inderkum High Schools	_x_ALL	\$20,000 • Resource Code: LCFF (0000) • Object Code 1000s and 3000s
Measure students who have at least 1 AP or IB course and pass 1 AP/IB exam (with data breakdowns by subgroups)	NHS, Inderkum, LGA	x_ALL	No additional cost

Provide IB Programme access	Inderkum High, Natomas Middle, and H. Allen Hight	_x_ALLOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify):	\$630,000 • Resource Code: LCFF (0000) • Object Code 1000s: \$363,000 • Object Code 2000s: \$0 • Object Code 3000s: \$80,000 • Object Code 4000s: \$107,000 • Object Code 5000s: \$80,000
Continue to provide GATE testing and GATE program access for referred students at all elementary schools during the school day	All elementary	X_ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	\$45,000 • Resource Code: LCFF (0000)

			\$20,750
Seal of Bilteracy medals and recognition awards	Districtwide	x_ALL	\$2,500 • Resource
		OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	Code: Title III (4203) • Object Codes: 4000s
Provide 11th graders with access to ACT exams during the school day with NUSD to increase the ACT access for low income students and students from typically underrepresented subgroups	High Schools	x_ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	\$50,000 • Resource Codes: LCFF (0000)/S&C • Object Code 5000
Provide 10 th graders with access to PSAT exams during the school day with NUSD to increase access for low income students and students from typically underrepresented subgroups	High Schools	x_ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	\$15,000 • Resource Codes: LCFF (0000)/S&C • Object Code 5000
Maintain access for students at all grade levels participating in Natomas Unified College Field Trips, with a particular emphasis at the high school level for African American and Hispanic students	All schools	x_ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	Current practice

Provide career pathway and/or ROP program access for secondary students	Natomas High, Discovery High, Inderkum High, and Natomas Gateways Middle School	x_ALLOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$316,000 • Resource Code: LCFF (0000) • Object Code 1000s: \$230,000 • Object Code 2000s: \$0 • Object Code 3000s: \$60,000 • Object Code 4000s: \$26,000 • Object Code 5000s: \$0
Continue Adult Education Program	Adult Education Program	ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficient X Other Subgroups: Adult learners and students in Adult Ed Program at any of the High Schools	\$80,000 • Resource Code: LCFF (0000)

Create a transcript analysis process that allows for identification of credit recovery or missing original credit needs every spring for all 9 th , 10 th and 11 th graders before they move into their next academic year	High Schools	X_ALLOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	Object Code 3000s: \$15,000 Object Code 4000s: \$3,500 Object Code 5000s: \$4,500 No additional cost

LCAP Year 3: 2017-2018

Expected Annual Measurable Outcomes:

- Goal 2.1: Increase the percent of graduates meeting the UC/CSU a-g between 0.1% and 1% with improvement in all ethnic subgroups (as measured by the CDE)
- Goal 2.2: Create baseline % of seniors that have passed 2 semesters of Chemistry or Physics with a C or above (local)
- Goal 2.3: Create baseline % of seniors that have at least passed 2 semesters Algebra 2 with a C (local)
- Goal 2.4: Increase the High School graduation rate between 0.1% and 1%
- Goal 2.5: Maintain a middle school dropout rate of less than 6 students per grade level (7th and 8th grade)
- Goal 2.6: Maintain a High School dropout rate of under 2% a year
- Goal 2.7: Create an annual list of students who have dropped out and track the reasons for drop out to improve actions and services during the next year (local), in particular for our Hispanic students.
- Goal 2.8: Track the percent of students 9-12 enrolled in at least 1 AP or IB course including all subgroups including Foster Youth, low income students, and English Learners (local)
- Goal 2.9: Maintain State Seal of Bi-literacy process that tracks the number of students earning the California State Seal of Bi-literacy (local)
- Goal 2.10: Exceed 50% participation rate for 11th graders taking the ACT in the spring of their Junior year (local)
- Goal 2.11: Maintain access for students at all grade levels participating in Natomas Unified College Field Trips (local)
- Goal 2.12: Create baseline % of students in secondary schools either in a college/career pathway, Regional Occupation Program (ROP) and other Career Technical Education (CTE) course
- Goal 2.13: Establish baseline percent of 11th graders on SBAC test scores (formerly EAP) to increase percent of students who demonstrate college and career readiness.

Actions/Services	Scope of	Pupils to be served within identified scope of service	Budgeted
	Service		Expenditures
Maintain increased counselor FTE allocation and	NHS	_X_ALL	\$250,000
maintain 1.0 FTE Career Technician at IHS and NHS	Discovery,		 Resource
High School to monitor and improve graduation rates,	Inderkum,	OR:	Codes:
drop-out rates, UC/CSU a-g rates and students access	NMS &	Low Income pupilsEnglish Learners	LCFF
to career pathways. Add an additional 1.0 FTE	NGMS	Foster YouthRedesignated fluent English proficient	(0000)
counselor to NGMS. The a-g rate target in particular		Other Subgroups: African American and Hispanic	 Object Code
must focus in on Hispanic and African American		students	1000s and
students.			3000s

Continue to provide a summer school program in 2016 that addresses graduation and UC/CSU a-g original credit and credit recovery opportunities at all high schools and for all middle school students who have taken an a-g course but earned a D or F. Explore potential of expanding summer school for targeted elementary school students.	Middle and High Schools	_X_ALL	\$75,000 • Resource Codes: LCFF (0000) • Object Code 1000s and 3000s
Update the UC Doorways list in alignment with Natomas Unified approved course list.	Middle and High Schools	_X_ALLOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	No additional cost
Review and as needed revise NUSD Course Catalog (in preparation for 2018-2019 reprint).	Middle and High Schools	_X_ALL	\$5,000 for Course Catalog • Resource Codes: LCFF (0000) • Object Code 4000s
Analyze 10 th & 11 th grade transcripts to identify credit recovery or missing original credit needs for both graduation and UC/CSU completion; African American and Hispanic student subgroup data must be identified by school.	Middle and High Schools	x_ALL	No additional cost

Continue to implement systemic APEX seats, extended day credit recovery program, to increase grad rate by school and subgroup and increase UC/CSU a-g by subgroup	Middle and High Schools	X_ALLOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$60,000 • Resource Codes: LCFF (0000)/S&C • Object Code 5000
Coordinator of Foster Youth to meet regularly with foster youth students; implement systems to measure and collect baseline data about Foster Youth and track foster youth students accurately with Foster Focus and district SIS; develop practices regarding enrollment, placement, and awarding partial credit to Foster Youth transferring into and out of NUSD	Districtwide	ALL	\$117,300 • Resource Code: LCFF (0000) • Object Codes: 1000s and 3000s
Maintain World Language commitment and access to World Languages in middle school and high school.	Middle and High Schools	X_ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	\$215,000 • Resource Codes: LCFF (0000) • Object Codes 1000s and 3000s
Monitor percent of seniors that have at least passed 2 semesters Algebra 2 (or appropriate semester validation per a-g) with a C and analyze this data by subgroup	Discovery, Natomas High, Inderkum High Schools	x_ALL	No additional cost

Monitor percent of seniors that have passed 2 semesters of Chemistry or Physics with a C or above and analyze this data by subgroup	Discovery, Natomas High, Inderkum High Schools	x_ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	No additional cost
Monitor and continue to implement CAHSEE "Boot Camps" using site categorical funds for first-time test takers as well as students who have not yet passed it in the 11 th and 12 th grades	Discovery, Natomas High, Inderkum High Schools	_x_ALL	\$20,000 • Resource Code: LCFF (0000) • Object Code 1000s and 3000s
Measure students who have at least 1 AP or IB course and pass 1 AP/IB exam (with data breakdowns by subgroups)	NHS, Inderkum, LGA	x_ALL	No additional cost
Provide IB Programme access	Inderkum High, Natomas Middle, and H. Allen Hight	_x_ALL	\$630,000 • Resource Code: LCFF (0000) • Object Code 1000s: \$363,000 • Object Code 2000s: \$0 • Object Code 3000s: \$80,000 • Object Code

			4000s: \$107,000 • Object Code 5000s: \$80,000
Continue to provide GATE testing and GATE program access for referred students at all elementary schools during the school day	All elementary	X_ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	1000s: \$14,500 • Object Code 2000s: \$1,500 • Object Code 3000s: \$2,000 • Object Code 4000s: \$6,250 • Object Code 5000s: \$20,750
Seal of Bilteracy medals and recognition awards	Districtwide	x_ALL	\$2,500 • Resource Code: Title III (4203) • Object Codes: 4000s

Continue to provide 11th graders with access to ACT exams during the school day with NUSD to increase the ACT access for low income students and students from typically underrepresented subgroups	High Schools	x_ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	\$50,000 • Resource Codes: LCFF (0000)/S&C • Object Code 5000
Continue to provide 10 th graders with access to PSAT exams during the school day with NUSD to increase access for low income students and students from typically underrepresented subgroups	High Schools	x_ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	\$15,000 • Resource Codes: LCFF (0000)/S&C • Object Code 5000
Maintain access for students at all grade levels participating in Natomas Unified College Field Trips, with a particular emphasis at the high school level for African American and Hispanic students	All schools	x_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	Current practice

Provide career pathway and/or ROP program access for secondary students	Natomas High, Discovery High, Inderkum High, and Natomas Gateways Middle School	X_ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:	\$316,000 • Resource Code: LCFF (0000) • Object Code 1000s: \$230,000 • Object Code 2000s: \$0 • Object Code 3000s: \$60,000 • Object Code 4000s: \$26,000 • Object

Continue Adult Education Program	Adult Education Program	ALL	\$80,000 • Resource Code: LCFF (0000) • Object Code 1000s: \$40,000 • Object Code 2000s: \$17,000 • Object Code 3000s: \$15,000 • Object Code 4000s: \$3,500 • Object Code 5000s: \$4,500
Monitor transcript analysis process that allows for identification of credit recovery or missing original credit needs every spring for all 9 th , 10 th and 11 th graders before they move into their next academic year	High Schools	X_ALL OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient Other Subgroups:(Specify)	No additional cost

GOAL: 3. Enga	ge parents and families to support student success in school Related State and/or Local Priorities: 1_ 2_ 3_x_ 4_ 5_ 6_ 7_ 8_ COE only: 9 10 Local: X
Identified Need:	 To survey parents and families on their perceptions of safety and school connectedness To increase the number of parents and families who participate in Natomas Unified Parent University (formerly Parent CORES) 401 parents have participated in Parent CORES workshops as of May 1, 2015. Additionally, 50 parents have accessed Parent CORES services on a walk in basis this year. 75% are parents/guardians of English Learners. To continue using social media to engage parents and families To utilize Constituent and Customer Service as a means to expand the connection between our parents and community and the school district Continue to engage and expand student feedback on their school experiences.
Goal Applies to:	Schools: All Applicable Pupil Subgroups: English Learner parents and students are a heavy emphasis

LCAP Year 1: 2015-2016 **Expected Annual** Goal 3.1: Establish a baseline senior survey completion percent (local) Goal 3.2: Increase # of parents engaged in Natomas Unified Parent University (formerly Parent CORES) (local) with Measurable particular focus on parents of unduplicated students Outcomes: Goal 3.3: Increase parent/community input in school/district through parent advisory groups and as measured by NUSD app downloads, Facebook likes, new Student Information System access and Twitter followers and surveys of parents/guardians that will track engagement of unduplicated students. Goal 3.4: Connect with our re-classified students and families through recognition events Goal 3.5: Continue holding CAC meetings to engage our parents who have students with disabilities Actions/Services Pupils to be served within identified scope of service Scope of Budgeted Service Expenditures Provide parent educational opportunities for UC/CSU Middle and X ALL \$5.000 a-q via Parent University Hiah Resource Schools Codes: **LCFF** Low Income pupils English Learners Foster Youth Redesignated fluent English proficient (0000)Other Subgroups:(Specify) Object Code 1000s and 3000s Continue to hold meetings with students to access their x ALL \$3.000 perspective of district needs and interests. Resource OR: Code: LCFF Low Income pupils English Learners (0000)Foster Youth Redesignated fluent English proficient Other Subgroups:(Specify) X ALL \$15,000 Continue using the NUSD App to promote parent and Districtwide family engagement in NUSD schools Resource OR: Code: LCFF Low Income pupils English Learners (0000)Foster Youth Redesignated fluent English proficient Object Other Code: Subgroups:(Specify) 5000s

Continue using social media and the new webpage	Districtwide	_X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$1,500 • Resource Code: LCFF (0000) • Object Code: 5000s
Implement student information system	Districtwide	x_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$120,000 • Resource Codes: LCFF (0000) • Object Code: 5000s
DELAC Transportation - providing bussing support for DELAC parents has increased participation.	Districtwide	ALL OR:Low Income pupils _X_English LearnersFoster Youth _X_Redesignated fluent English proficientOther Subgroups:(Specify)	\$2,500 • Resource Code: LCFF (0710)/S&C • Object Code: 5000s
Parent Ambassadors - Staff who will reach out and support EL parents through Parent CORES	Districtwide	ALL OR:Low Income pupils _X_English LearnersFoster Youth _X_Redesignated fluent English proficientOther Subgroups:(Specify)	\$4,000 • Resource Code: LCFF (0000)/S&C • Object Codes: 2000s and 3000s

Parent Workshops - Targeted workshop through Parent CORES for EL Parents	Districtwide	ALL OR:Low Income pupils _X_English LearnersFoster Youth _X_Redesignated fluent English proficientOther Subgroups:(Specify)	\$5,000 • Resource Code: Title III (4203) • Object Codes: 1000s, 2000s, and 3000s
Increased translation services	Districtwide	ALL OR:Low Income pupils _X_English LearnersFoster Youth _X_Redesignated fluent English proficientOther Subgroups:(Specify)	\$4,000 • Resource Code: 50% LCFF (0710)/S&C, 50% Title I (3010), • Object Codes: 2000s and 3000s
DELAC Support (food, translations, child care)	Districtwide	ALL OR:Low Income pupils _X_English LearnersFoster Youth _X_Redesignated fluent English proficientOther Subgroups:(Specify)	\$3,600 • Resource Code: LCFF (0710)/S&C • Object Codes: 2000s, 3000s, and 4000s
Implement Senior Survey for all 12 th grade students	High Schools	_X_ALL	\$5,000 • Resource Code: LCFF (0000) • Object Code 5000s

	and Customer Service as access ort and intervention for parents, stakeholders	Districtwide	_X_ALL	\$40,000 • Resource Code: LCFF (0000) • Object Codes: 2000s: \$33,300 and 3000s: \$6,700
	ch school, hold district level re- ion events for students and		ALL	\$2,500 • Resource Code: Title III (4203) • Object Codes: 4000s
Continue on-going CA	AC parent meetings	Districtwide	ALL	No additional cost
LCAP Year 2: 2016-2	2017	1	, <u> </u>	
Expected Annual Measurable Outcomes:	Goal 3.2: Increase # of parents er particular focus on parents of und Goal 3.3: Increase parent/commundownloads, Facebook likes, new sparents/guardians that will track e Goal 3.4: Connect with our re-class	ngaged in Nato uplicated stud- nity input in so Student Inform ngagement of ssified student	chool/district through parent advisory groups and as measure pation System access and Twitter followers and surveys of	cal) with

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Distribute parent survey in English, Spanish and Punjabi.	Districtwide	_ALL	\$10,000 • Resource Code: LCFF (0000)
Continue to provide parent educational opportunities for UC/CSU a-g via Parent University	Middle and High Schools	X_ALLOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$5,000 • Resource Codes: LCFF (0000) • Object Code 1000s and 3000s
Continue to hold meetings with students to access their perspective of district needs and interests.		x_ALL	\$3,000 • Resource Code: LCFF (0000)
Continue using the NUSD App to promote parent and family engagement in NUSD schools	Districtwide	X_ALL	\$15,000 • Resource Code: LCFF (0000) • Object Code: 5000s

Continue using social media and the new webpage	Districtwide	_X_ALL	\$1,500 • Resource Code: LCFF (0000) • Object Code: 5000s
Continue student information system	Districtwide	X_ALL	\$120,000 • Resource Codes: LCFF (0000) • Object Code: 5000s
Continue to provide DELAC Transportation - providing bussing support for DELAC parents has increased participation. Parent Ambassadors - Staff who will reach out and support EL parents through Parent CORES. Parent Workshops - Targeted workshop through Parent CORES for EL Parents. Increased translation services. DELAC Support (food, translations, child care). Implement the Smart Phone App as a Parent CORES effort.	Districtwide	ALL	\$2,500 • Resource Code: LCFF (0710)/S&C • Object Code: 5000s
Continue to provide Parent Ambassadors - Staff who will reach out and support EL parents through Parent CORES	Districtwide	ALL	\$4,000 • Resource Code: LCFF (0000)/S&C • Object Codes: 2000s and 3000s

Continue to provide Parent Workshops - Targeted workshop through Parent CORES for EL Parents	Districtwide	ALL OR:Low Income pupils _X_English LearnersFoster Youth _X_Redesignated fluent English proficientOther Subgroups:(Specify)	\$5,000 • Resource Code: Title III (4203) • Object Codes: 1000s, 2000s, and 3000s
Continue to provide increase translation services	Districtwide	ALL	\$4,000 • Resource Code: 50% LCFF (0000)/S&C, 50% Title I(3010) • Object Codes: 2000s and 3000s
Continue to provide DELAC Support (food, translations, child care)	Districtwide	ALL OR:Low Income pupils _X_English LearnersFoster Youth _X_Redesignated fluent English proficientOther Subgroups:(Specify)	\$3,600 • Resource Code: LCFF (0710)/S&C • Object Codes: 2000s, 3000s, and 4000s
Continue to implement Senior Survey for all 12 th grade students	High Schools	_X_ALLOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$5,000 • Resource Code: LCFF (0000) • Object Code 5000s

	and Customer Service as access ort and intervention for parents, stakeholders	Districtwide	_X_ALL	\$40,000 • Resource Code: LCFF (0000) • Object Codes: 2000s: \$33,300 and 3000s: \$6,700
	n with each school, hold district		ALL	\$2,500
level re-classification and families	recognition events for students		OR: _Low Income pupilsEnglish Learners _Foster Youth X_Redesignated fluent English proficientOther Subgroups:(Specify):	Resource Code: Title III (4203)Object Codes: 4000s
Continue on-going CA	AC parent meetings	Districwide	ALL	No additional cost
			OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientX_Other Subgroups: Students with Disabilities	Cost
LCAP Year 3 : 2017-2				
Expected Annual Measurable Outcomes:	Goal 3.2: Increase # of parents er particular focus on parents of und Goal 3.3: Increase parent/commu downloads, Facebook likes, new sparents/guardians that will track e Goal 3.4: Connect with our re-class	ngaged in Nato uplicated stud nity input in so Student Inform ngagement of ssified student	chool/district through parent advisory groups and as measure nation System access and Twitter followers and surveys of	,

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Distribute parent survey in English, Spanish and Punjabi.	Districtwide	_ALL	\$10,000 • Resource Codes: LCFF (0000) • Object Codes: 5000s
Continue to provide parent educational opportunities for UC/CSU a-g via Parent CORES	Middle and High Schools	_X_ALL	\$5,000 • Resource Codes: LCFF (0000) • Object Code 1000s and 3000s
Continue to hold meetings with students to access their perspective of district needs and interests.		x_ALL	\$3,000 • Resource Code: LCFF (0000) • Object Codes: 4000s
Continue using the NUSD App to promote parent and family engagement in NUSD schools	Districtwide	_X_ALL	\$15,000 • Resource Code: LCFF (0000) • Object Code: 5000s

Continue using social media and the new webpage	Districtwide	_X_ALL	\$1,500 • Resource Code: LCFF (0000) • Object Code: 5000s
Continue student information system	Districtwide	_X_ALL	\$120,000 • Resource Codes: LCFF (0000) • Object Code: 5000s
Continue to provide DELAC Transportation - providing bussing support for DELAC parents has increased participation. Parent Ambassadors - Staff who will reach out and support EL parents through Parent CORES. Parent Workshops - Targeted workshop through Parent CORES for EL Parents. Increased translation services. DELAC Support (food, translations, child care). Implement the Smart Phone App as a Parent CORES effort.	Districtwide	ALL	\$2,500 • Resource Code: LCFF (0710)/S&C • Object Code: 5000s
Continue to provide Parent Ambassadors - Staff who will reach out and support EL parents through Parent CORES	Districtwide	ALL	\$4,000 • Resource Code: LCFF (0000)/S&C • Object Codes: 2000s and 3000s

Continue to provide Parent Workshops - Targeted workshop through Parent CORES for EL Parents	Districtwide	ALL OR:Low Income pupils _X_English LearnersFoster Youth _X_Redesignated fluent English proficientOther Subgroups:(Specify)	\$5,000 • Resource Code: Title III (4203) • Object Codes: 1000s, 2000s, and 3000s
Continue to provide increase translation services	Districtwide	ALL OR:Low Income pupils _X_English LearnersFoster Youth _X_Redesignated fluent English proficientOther Subgroups:(Specify)	\$4,000 • Resource Code: LCFF (0000)/S&C • Object Codes: 2000s and 3000s
Continue to provide DELAC Support (food, translations, child care)	Districtwide	ALL OR:Low Income pupils _X_English LearnersFoster Youth _X_Redesignated fluent English proficientOther Subgroups:(Specify)	\$3,600 • Resource Code: LCFF (0710)/S&C • Object Codes: 2000s, 3000s, and 4000s
Continue to implement Senior Survey for all 12 th grade students	High Schools	_X_ALLOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$5,000 Resource Code: LCFF (0000) Object Code 5000s

Continue Constituent and Customer Service as access for information, support and intervention for parents, staff and community stakeholders	Districtwide	_X_ALL	\$40,000 • Resource Code: LCFF (0000) • Object Codes: 2000s: \$33,300 and 3000s: \$6,700
Continue collaboration with each school, hold district level re-classification recognition events for students and families		ALL	\$2,500 • Resource Code: Title III (4203) • Object Codes: 4000s
Continue on-going CAC parent meetings	Districtwide	ALLOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientX_Other Subgroups: Students with Disabilities	No additional cost

	e safe and welcoming learning environments where sed to their schools	tudents attend and are	Related State and/or Local Priorities: 1_ 2_ 3_ 4_ 5_x_ 6_x_ 7_ 8_ COE only: 9 10 Local: X
Identified Need:	 Increase student engagement in school as in As of February 6, 2015, attendance ra District Total American Lakes Bannon Creek Discovery High H Allen Hight Heron School Inderkum High Jefferson Leroy Greene Academy Natomas Gateways MS Natomas High Natomas High Natomas Park Two Rivers Witter Ranch Foster Students Special Education English Learners Low Income Kindergarten Grade 1 Grade 2 Grade 3 Grade 4 		Local: X
	Grade 5Grade 6Grade 7	96.2% 96.2% 96.5%	
	• Grade 7 • Grade 8 • Grade 9	96.1% 96.7%	

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96.0%
   Grade 10
  Grade 11
                                  95.2%
• Grade 12
                                  94.7%
 American Indian or Alaska Native
                                  93.9%
Asian
                                  96.9%

    African American

                                  95.1%
Declined
                                  94.9%
Filipino
                                  97.2%

    Hispanic

                                  95.7%

    Native Hawaiian or Pacific Islander 95.1%

 Two or More Races
                                  95.3%
 Unknown
                                  94.3%
White
                                  95.8%
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As of May 11, 2015, chronic absentee rates for students included:
 District Total 12.5%

•	District Total	12.5%
٠	American Lakes	15%
•	Bannon Creek	14%
٠	Discovery High	42%
•	H Allen Hight	13%
•	Heron School	8%
•	Inderkum High	6%
٠	Jefferson	11%
•	Leroy Greene Academy	4%
•	Natomas Gateways MS	7%
٠	Natomas High	11%
٠	Natomas Middle	8%
•	Natomas Park	13%
٠	Two Rivers	7%
•	Witter Ranch	11%
•	Foster Students	12%
•	Special Education	15%
•	English Learners	12%
•	Low Income	12%

Kindergarten	16%
Grade 1	15%
Grade 2	12%
Grade 3	10%
Grade 4	11%
Grade 5	9%
Grade 6	8%
Grade 7	8%
Grade 8	13%
Grade 9	9%
Grade 10	12%
Grade 11	14%
Grade 12	20%
American Indian or Alaska Native	25%
Asian	7%
African American	15%
Declined	16%
Filipino	6%
Hispanic	13%
Native Hawaiian or Pacific Islander	15%
Two or More Races	13%
Unknown	17%
White	11%
	Grade 1 Grade 2 Grade 3 Grade 4 Grade 5 Grade 6 Grade 7 Grade 8 Grade 9 Grade 10 Grade 11 Grade 12 American Indian or Alaska Native Asian African American Declined Filipino Hispanic Native Hawaiian or Pacific Islander Two or More Races Unknown

- Decrease suspension and expulsion rates
 - o NUSD suspension rate in 2013-2014: 5.0%
 - Natomas Middle School: 158 students, or 16.2%
 - Jefferson Elementary School: 52 students, or 9.4%
 - Inderkum High School: 147 students, or 8.5%
 - Year end estimates for 2014-2015 show a decrease in overall number of suspensions by 4%, however, the number of students suspended increased from 710 to 790, while the overall district cumulative enrollment looks like it increased by 1,000 (includes transient students). As such, the suspension rate in 2014-2015, as calculated by the state of California appears like it will increase slightly over the 2013-2014 rates.

 18 students were expelled form NUSD in 2013-2014 for a rate of 0.1% Natomas High School: 8 students, or 0.7% Natomas Middle School: 5 students, or 0.5% Discovery High School: 1 student, or 0.4% Inderkum High School: 2 students, or 0.1% Heron K-8 School: 1 student, or 0.1% Natomas Park Elementary School: 1 student, or 0.1% African American students: 13 students, or .5% To survey students on their perceptions of safety and school connectedness To survey high school seniors on their perceptions of college and career readiness and post-high school plans To maintain facilities in good repair Goal Applies to: Schools: All Applicable Pupil Subgroups: ΑII LCAP Year 1: 2015-2016 **Expected Annual** Goal 4.1: Maintain student attendance above the 95% average. Measurable Goal 4.2: Decrease chronic absenteeism rate between 0.1 to 0.3% Outcomes: Goal 4.3: Decrease pupil suspension rates between 0.1 to 0.5% Goal 4.4: Maintain the Natomas Unified expulsion rate at or under the minimum state reported rate of 0.1%. Goal 4.5: Each school will increase their participation rate on the California Healthy Kids Survey to assess the degree to which students feel safe and connected to their school Goal 4.6: Maintain all schools meeting or exceeding "good" ranking on the Facilities Inspection Tool (FIT) Goal 4.7: Create a baseline metric to identify the percent of students involved in music and athletics including a subgroup analysis Goal 4.8 Monitor the Constituent and Customer Service contacts annually Goal 4.9: Establish baseline perceptions of school safety and connectedness by parent advisory group members in preparation for parent survey in 2016-2017

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
School Leadership and Support (SLS) will work with Student Services and Safety (SSS) and school sites to implement a progression of interventions. The actions will address students who are on-track or are chronically absent at Kindergarten, 9 th /10 th grade and at school sites where students are on-track or are chronically absent. SLS will also monitor schools that are near or below the 95% average attendance and develop and implement actions with the principal to meet student attendance goal. A particular attention will be placed on Foster Youth, EL, Low Income, African American, and Hispanic subgroups.	District- wide	x_ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	\$31,500 • Resource Codes: LCFF (0000)/S&C • Object Codes 1000s, 3000s, 5000s
Continue the implementation of the Promise Program/Community Day options for secondary students	NMS, NGMS, IHS, NHS, Heron and DHS	x_ALL	No additional cost
Continue the implementation of a TK-1 program for students with Social Emotional Needs	TK-1 at- risk students at elementary schools	_X_ALL	\$164,250 • Resource Codes: LCFF (0000)/S&C
Continue implementation of restorative justice practices and analyze data from Natomas Middle School. If positive 2014-2015 data trend continues, plan for expansion at a minimum of two other schools.	NMS	_X_ALL	No additional cost

Continue implementation and evaluate HOPE Alliance classes to determine their effectiveness in 2015-2016. If HOPE data shows significant student progress, planning should be made to expand HOPE at all secondary schools, if the data do not show significant progress than these resources should be reallocated to different efforts to eliminate disparity and disproportionality.	NMS, Inderkum, NHS	ALL	\$24,000 • Resource Codes: LCFF (0000)/S&C • Object Codes 1000s, 3000s, 5000s
Implement the California Healthy Kids Survey for 2015-2016. Analyze data from 1415 and 1516 to determine necessary actions and services for 1617. Maintain a music budget for: instrument replacement; instrument repair; purchase of new	District- wide at targeted grade levels Secondary Schools	_X_ALL	\$15,000 • Resource Code: LCFF (0000) • Object Code 5000s \$100,000 • Resource
music; maintain FTE allocated to music and band at the secondary schools.		OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	Codes: LCFF (0000) • Object Code 4000s and 5000s
Implement 3 seasons of sports in all elementary schools	Elementary Schools	_X_ALL	\$25,000 more on-going • Resource Codes: LCFF (0000) • Object Code 1000s, 2000s, and 3000s

Purchase all necessary equipment for athletics and develop an equipment, uniform and safety budget/cycle for elementary and middle schools	Elementary and Middle Schools	X_ALL	\$160,000 • Resource Codes: LCFF (0000) • Object Code 4000s and 5000s
Conduct FIT every Fall and conduct repairs as necessary	Districtwide	_X_ALL	\$1,766,000 routine maintenance • Resource Codes: RRMA (8150) • Object Code: 2000s, 3000s, 4000s, 5000s, and 6000s

Augment Transportation Services by up to 4 Bus Drivers to more safely get students over I-5 to NMS and H. Allen Hight	Natomas Middle School, H. Allen Hight	X_ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups	\$1,772,000 • Resource Code: LCFF (0000) • Object Code 1000s: \$0 • Object Code 2000s: \$1,060,000 • Object Code 3000s: \$418,000 • Object Code 4000s: \$294,000 • Object Code 5000s: \$0
Ensure Foster Youth have access to extracurricular activities, clubs, music, afterschool enrichment activities, technology and school supplies	Districtwide	ALL	\$40,000 • Resource Code: LCFF (0000)/S&C • Object Codes: 1000s and 3000s

Survey and begin to	he California Healthy Kids o implement programs that hate for students to attend and be schools	Secondary schools	_X_ALL	\$100,000 • Resource Code: LCFF (0000) • Object Codes: 1000s, 2000s, 4000s, 5000s
1.0 FTE to NMS; ar for music instruction		NHS, NMS, and IHS	_X_ALL	\$240,000 • Resource Codes: LCFF (0000) Object Code: 1000s: \$208,696 and 3000s: \$31,304
LCAP Year 2 : 2016	3-2017			
Expected Annual Measurable Outcomes:	Goal 4.5: Each school will increase which students feel safe and conn Goal 4.6: Maintain all schools mee Goal 4.7: Create a baseline metric analysis Goal 4.8 Monitor the Constituent a	teeism rate be ion rates betw nified expulsic e their particip ected to their eting or exceed to identify the	etween 0.1 to 0.3% een 0.1 to 0.5% on rate at or under the minimum state reported rate of 0.1%. ation rate on the California Healthy Kids Survey to assess the school ding "good" ranking on the Facilities Inspection Tool (FIT) expercent of students involved in music and athletics including	g a subgroup

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
School Leadership and Support (SLS) will work with Student Services and Safety and school sites to implement a progression of interventions. The actions will address students who are on-track or are chronically absent at Kindergarten, 9 th /10 th grade and at school sites where students are on-track or are chronically absent. SLS will also monitor schools that are near or below the 95% average attendance and develop and implement actions with the principal to meet student attendance goal. A particular attention will be placed on Foster Youth, EL, Low Income, African American, and Hispanic subgroups.	District- wide	x_ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	\$31,500 • Resource Codes: LCFF (0000)/S&C • Object Code: 0000s and 3000s
Continue the implementation of the Promise Program/Community Day options for secondary students	NMS, NGMS, IHS, NHS, Heron and DHS	x_ALL	No additional cost
Continue the implementation of a TK-1 program for students with Social Emotional Needs	TK-1 at- risk students at elementary schools	_X_ALL	\$164,250 • Resource Codes: LCFF (0000)/S&C
If positive 2014-2015 data trend continues, plan for expansion of Restorative Justice program at a minimum of two other schools.	NMS	x_ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	No additional cost

Continue implementation and evaluate HOPE Alliance classes to determine their effectiveness in 2015-2016. If HOPE data shows significant student progress, planning should be made to expand HOPE at all secondary schools, if the data do not show significant progress than these resources should be reallocated to different efforts to eliminate disparity and disproportionality.	NMS, Inderkum, NHS	ALL	\$24,000 • Resource Codes: LCFF (0000)/S&C • Object Codes 1000s, 3000s, 5000s
Implement actions in support of school climate based on the California Healthy Kids Survey for 2015-2016. Plan for implementation of CHKS in 2018-2019 to determine the impact of actions taken in 2016-2017 and 2017-2018. Hire 2.0 FTE Music/Band Specialists in the elementary schools to plan Common Core related music lessons in elementary schools and provide music/band experiences for our students.	District- wide at targeted grade levels Elementary Schools	_X_ALL	\$15,000 • Resource Code: LCFF (0000) • Object Code 5000s \$160,000 on- going • Resource Codes: LCFF (0000) • Object Code 1000s and 3000s
Maintain a music budget for: instrument replacement; instrument repair; purchase of new music; maintain FTE allocated to music and band at the secondary schools.	Secondary Schools	_X_ALL	\$100,000 • Resource Codes: LCFF (0000) • Object Code 4000s and 5000s

Implement 3 seasons of sports in all elementary schools	Elementary Schools	_X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$25,000 more on-going • Resource Codes: LCFF (0000) • Object Code 1000s, 2000s, and 3000s
Purchase all necessary equipment for athletics and develop an equipment, uniform and safety budget/cycle for elementary and middle schools	Elementary and Middle Schools	X_ALL	\$160,000 • Resource Codes: LCFF (0000) • Object Code 4000s and 5000s
Conduct FIT every Fall and conduct repairs as necessary	Districtwide	_X_ALL	\$2,719,180 routine maintenance • Resource Codes: LCFF (8150) • Object Code: 2000s, 3000s, 4000s, 5000s, and 6000s

Augment Transportation Services by up to 4 Bus Drivers to more safely get students over I-5 to NMS and H. Allen Hight	Natomas Middle School, H. Allen Hight	X_ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups	\$1,772,000 • Resource Code: LCFF (0000) • Object Code 1000s: \$0 • Object Code 2000s: \$1,060,000 • Object Code 3000s: \$418,000 • Object Code 4000s: \$294,000 • Object Code 5000s: \$0
Ensure Foster Youth have access to extracurricular activities, clubs, music, afterschool enrichment activities, technology and school supplies	Districtwide	ALLOR:Low Income pupilsEnglish LearnersX_Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$40,000 • Resource Code: LCFF (0000)/S&C • Object Codes: 1000s and 3000s
Analyze data from the California Healthy Kids Survey and begin to implement programs that address school climate for students to attend and be connected to their schools	Secondary schools	_X_ALLOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$100,000 • Resource Code: LCFF (0000) • Object Codes: 1000s, 2000s, 4000s, 5000s

1.0 FTE to NMS; ar for music instruction		NHS, NMS, and IHS	_X_ALL	\$240,000 • Resource Codes: LCFF (0000) Object Code: 1000s: \$208,696 and 3000s: \$31,304
LCAP Year 3: 2017	7-2018			
Expected Annual Measurable Outcomes:	Goal 4.5: Each school will increase which students feel safe and conn Goal 4.6: Maintain all schools mee Goal 4.7: Create a baseline metric analysis Goal 4.8 Monitor the Constituent a	nteeism rate be sion rates betw Inified expulsion the their particip nected to their setting or exceed to to identify the and Customer	etween 0.1 to 0.3% veen 0.1 to 0.5% on rate at or under the minimum state reported rate of 0.1%. pation rate on the California Healthy Kids Survey to assess the school ding "good" ranking on the Facilities Inspection Tool (FIT) e percent of students involved in music and athletics including	g a subgroup

Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
School Leadership and Support (SLS) will work with Student Services and Safety and school sites to implement a progression of interventions. The actions will address students who are on-track or are chronically absent at Kindergarten, 9 th /10 th grade and at school sites where students are on-track or are chronically absent. SLS will also monitor schools that are near or below the 95% average attendance and develop and implement actions with the principal to meet student attendance goal. A particular attention will be placed on Foster Youth, EL, Low Income, African American, and Hispanic subgroups.	District- wide	x_ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	\$31,500 • Resource Codes: LCFF (0000)/S&C • Object Code: 0000s and 3000s
Continue the implementation of the Promise Program/Community Day options for secondary students	NMS, NGMS, IHS, NHS, Heron and DHS	x_ALL	No additional cost
Continue the implementation of a TK-1 program for students with Social Emotional Needs	TK-1 at- risk students at elementary schools	_X_ALL	\$164,250 • Resource Codes: LCFF (0000)/S&C
Continue implementation of restorative justice practices and data analysis.	NMS	x_ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	No additional cost

Continue implementation and evaluate HOPE Alliance classes to determine their effectiveness in 2015-2016. If HOPE data shows significant student progress, planning should be made to expand HOPE at all secondary schools, if the data do not show significant progress than these resources should be reallocated to different efforts to eliminate disparity and disproportionality.	NMS, Inderkum, NHS	ALL	\$24,000 • Resource Codes: LCFF (0000)/S&C • Object Codes 1000s, 3000s, 5000s
Implement actions in support of school climate based on the California Healthy Kids Survey for 2015-2016. Plan for implementation of CHKS in 2018-2019 to determine the impact of actions taken in 2016-2017 and 2017-2018. Hire 2.0 FTE Music/Band Specialists in the elementary schools to plan Common Core related music lessons in elementary schools and provide music/band experiences for our students.	District- wide at targeted grade levels Elementary Schools	_X_ALL	\$15,000 • Resource Code: LCFF (0000) • Object Code 5000s \$160,000 on- going • Resource Codes: LCFF (0000) • Object Code 1000s and 3000s
Maintain a music budget for: instrument replacement; instrument repair; purchase of new music; maintain FTE allocated to music and band at the secondary schools.	Secondary Schools	_X_ALL	\$100,000 • Resource Codes: LCFF (0000) • Object Code 4000s and 5000s

Implement 3 seasons of sports in all elementary schools	Elementary Schools	_X_ALL	\$25,000 more on-going • Resource Codes: LCFF (0000) • Object Code 1000s, 2000s, and 3000s
Purchase all necessary equipment for athletics and develop an equipment, uniform and safety budget/cycle for elementary and middle schools	Elementary and Middle Schools	X_ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	\$160,000 • Resource Codes: LCFF (0000) • Object Code 4000s and 5000s
Conduct FIT every Fall and conduct repairs as necessary	Districtwide	_X_ALL	\$1,766,000 routine maintenance • Resource Codes: LCFF (8150) • Object Code: 2000s, 3000s, 4000s, 5000s, and 6000s

Augment Transportation Services by up to 4 Bus Drivers to more safely get students over I-5 to NMS and H. Allen Hight	Natomas Middle School, H. Allen Hight	X_ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups	\$1,772,000 • Resource Code: LCFF (0000) • Object Code 1000s: \$0 • Object Code 2000s: \$1,060,000 • Object Code 3000s: \$418,000 • Object Code 4000s: \$294,000 • Object Code
Ensure Foster Youth have access to extracurricular activities, clubs, music, afterschool enrichment activities, technology and school supplies	Districtwide	ALLOR:Low Income pupilsEnglish LearnersX_Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	5000s: \$0 \$40,000 • Resource Code: LCFF (0000)/S&C • Object Codes: 1000s and 3000s
Analyze data from the California Healthy Kids Survey and begin to implement programs that address school climate for students to attend and be connected to their schools	Secondary schools	_X_ALL	\$100,000 • Resource Code: LCFF (0000) • Object Codes: 1000s, 2000s, 4000s, 5000s

Allocate 1.0 FTE to NHS and the new middle school;	NHS,	_X_ALL	\$240,000
1.0 FTE to NMS; and expand 0.6 FTE at Inderkum	NMS, and		 Resource
for music instruction	IHS	OR:	Codes: LCFF
		Low Income pupilsEnglish Learners	(0000)
		Foster YouthRedesignated fluent English proficient	Object Code:
		Other Subgroups:(Specify)	1000s:
			\$208,696 and
			3000s: \$31,304

GOAL: 5. Recruit, hire, train, and retain high quality staff who are committed, collaborative, caring and exemplary 5. Recruit, hire, train, and retain high quality staff who are committed, collaborative, caring and exemplary 1_x_2_x_3_4_5_6_x COE only: 9 10 Local: X_				
Identified Need:	 97.4% of NUSD teach monitoring in 2014-20 Maintain the increased comp Provide ongoing support to no 87% of teachers have 	hers are fully on 015 Densation for en new and return	• •	lliams
	Schools: All Applicable Pupil Subgroups: All			
LCAP Year 1: 2015-	-2016			
Expected Annual Measurable Outcomes:		vith laptop and	credentialed and appropriately assigned as measured by V I tablet to implement Common Core State Standards and pr	
Actions/Services		Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
	ongoing technology support through onnel and train Lead Learners for school site	Districtwide	_X_ALLOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$341,000 •Resource Code: LCFF (0000) •Object Code: 2000s, and 3000s
to teachers for Comr	resh and provide new technology mon Core implementation in ELA, nce; and refresh other technology t the district	Districtwide	_X_ALLOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$600,000 •Resource Code: LCFF (0000) •Object Code: 4000s

Develop protocols in Human Resources Department to ensure staff are appropriately assigned based on	Districtwide	_X_ALL	No additional cost
credential with systems to monitor appropriate		OR:	
assignments		Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient	
		Other Subgroups:(Specify)	
Continue increased salaries to employees in return for	Districtwide	_X_ALL	\$5,744,000
areas such as increased collaboration time and			•Resource
instructional minutes (as negotiated in 2014).		OR:	Code: LCFF
		Low Income pupilsEnglish Learners	(0000)
		Foster YouthRedesignated fluent English proficient Other	•Object Code:
		Subgroups:(Specify)	1000s, 2000s, and
			3000s, and
PAR Program		_X_ALL	\$30,000
			 Resource
		OR:	Code: LCFF
		Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficient	(0000)
		Other	Object Code 1000s:
		Subgroups:(Specify)	\$26,735
		0 1 (1)/	Object Code
			2000s: \$0
			 Object Code
			3000s:
			\$3,265
			Object Code 4000s: \$0
			Object Code
			5000s: \$0

Implement TrueNorth Logic as a Human Resource information system		Districtwide	_X_ALL	\$30,000 •Resource Code: LCFF (0000) •Object Code: 5000s
LCAP Year 2 : 2016-2	2017			
Expected Annual Measurable Outcomes:	5.1 Maintain 95% or higher rate of 5.2 Maintain percent of teachers v for 21 st Century Skills at 85% or hi	vith laptop and gher	credentialed and appropriately assigned as measured by Will tablet to implement Common Core State Standards and pre TrueNorth (MyNUSD Portal) professional development comp	epare students
Actions/Services		Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Continue allocating funds to refresh and provide new technology to teachers for Common Core implementation in ELA, math, ELD and Science; and refresh other technology hardware throughout the district		Districtwide	_X_ALLOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$450,000 •Resource Code: LCFF (0000) •Object Code: 2000s, and 3000s
support through Class	ecessary ongoing technology sified personnel and train Lead gy at each school site	Districtwide	_X_ALLOR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	\$341,000 •Resource Code: LCFF (0000) •Object Code: 4000s
Resources Departme appropriately assigne	on of new protocols in Human nt to ensure staff are d based on credential with opropriate assignments	Districtwide	_X_ALL	No additional cost

Continue increased salaries to employees in return for areas such as increased collaboration time and instructional minutes (as negotiated in 2014).	Districtwide	_X_ALL	\$5,744,000 •Resource Code: LCFF (0000) •Object Code: 1000s, 2000s, and 3000s
PAR Program		_X_ALL	\$30,000 •Resource Code: LCFF (0000) •Object Code 1000s: \$26,735 •Object Code 2000s: \$0 •Object Code 3000s: \$3,265 •Object Code 4000s: \$0 •Object Code 5000s: \$0
Maintain TrueNorth Logic as a Human Resource information system	Districtwide	_X_ALL	\$30,000 •Resource Code: LCFF (0000) •Object Code: 5000s

LCAP Year 3: 2017-2018 **Expected Annual** 5.1 Maintain 95% or higher rate of teachers fully credentialed and appropriately assigned as measured by Williams Act Measurable 5.2 Maintain percent of teachers with laptop and tablet to implement Common Core State Standards and prepare students for 21st Century Skills at 85% or higher Outcomes: Scope of Actions/Services Pupils to be served within identified scope of service Budgeted Expenditures Service Continue allocating funds to refresh and provide new Districtwide X ALL \$450,000 technology to teachers for Common Core Resource implementation in ELA, math, ELD and Science;; and OR: Code: I CFF refresh other technology hardware throughout the Low Income pupils English Learners (0000)Foster Youth Redesignated fluent English proficient district Object Code: Other Subgroups:(Specify) 2000s. and 3000s Continue providing necessary ongoing technology Districtwide X ALL \$341,000 support through Classified personnel and train Lead Resource Learners for technology at each school site Code: LCFF Low Income pupils English Learners (0000)Foster Youth Redesignated fluent English proficient Object Code: Other Subgroups:(Specify) 4000s Monitor implementation of new protocols in Human No additional Districtwide X ALL Resources Department to ensure staff are cost appropriately assigned based on credential with OR: systems to monitor appropriate assignments Low Income pupils English Learners Foster Youth Redesignated fluent English proficient Other Subgroups:(Specify) X ALL \$5.744.000 Continue increased salaries to employees in return for Districtwide areas such as increased collaboration time and Resource instructional minutes (as negotiated in 2014). OR: Code: LCFF Low Income pupils English Learners (0000)__Foster Youth __Redesignated fluent English proficient Object Code: Other 1000s. Subgroups:(Specify) 2000s. and 3000s

PAR Program		_X_ALL	\$30,000 •Resource Code: LCFF (0000) •Object Code 1000s: \$26,735 •Object Code 2000s: \$0 •Object Code 3000s: \$3,265 •Object Code 4000s: \$0 •Object Code 5000s: \$0
Maintain TrueNorth Logic as a Human Resource information system	Districtwide	_X ALL	\$20,000 •Resource Code: LCFF (0000) Object Code: 5000s

GOAL: 6. To implement ongoing actions and services LCAP in 2014-2015	s prior to the in	Related State and/or Local Prior 1_x_2_x_3_x_4_x_5_x_6 COE only: 9 10 Local: Specify	
Identified Need: To continue ongoing actions and se	rvices for the	district	
Goal Applies to: Schools: All			
Applicable Pupil Subgroups: AL	_L		
LCAP Year 1: 2015-2016			
Expected Annual Measurable Outcomes: To continue the actions and servi	ices prior to the	e implementation of the LCAP in 2014-2015	
Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
 Continue the following actions and services: Additional groundskeeper to maintain athletic fields Additional Psychologists Additional Visual and Performing Arts classes at Inderkum and Natomas High Schools Aligned Instructional System across district Aquatics program at Inderkum High and Natomas High Attendance taking codes to improve communications Behavior Support Specialists to Natomas Middle School and Natomas Park Elementary School "Bring-Your-Own-Device" program at Leroy Greene Academy California Early College Academy (CECA), with AVID program, at IHS Career Technical Education programs: Culinary Arts (Discovery High) and Automotive Technology (Natomas High) College field trips to students at targeted grade levels Communications Office including hiring a Director of Communications Constituent and Customer Services Office 	Districtwide	XALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	Ongoing operating costs: \$63,120,000 • Resource Code: LCFF (0000 and 0710)S&C • Object Code 1000s \$33,593,000 • Object Code 2000s \$10,484,000 • Object Code 3000s \$12,781,000 • Object Code 4000s \$2,146,000 • Object Code 5000s

- · Continue restoration of furlough days for all staff
- Credit recovery (APEX on-line learning) for high school students
- District-wide wireless network
- · Double session at Discovery High
- Drug and alcohol prevention program
- English Learner Advisory Councils
- Equipment and furniture for Instrumental Music program at Natomas Middle School
- Equipment and instruments for Inderkum Instrumental Orchestra
- .25 FTE for Director to lead attendance and .25 FTE for Director to lead music and band
- Full day Kindergarten and Transitional Kindergarten
- GATE access
- · GATE testing and identification efforts
- GATE Training for elementary teachers
- Individualized support for elementary students based on their unique learning needs through WIN (Whatever Individuals Need)
- Instructional Assistants to all Kindergarten and Transitional Kindergarten classrooms
- Instructional Technology training for teachers on use of MacBooks, iPads, and Chromebooks
- Instructional Technology training on use of iPads to support students with special needs
- International Baccalaureate Programme: H Allen Hight Primary Years Program, Natomas Middle School Middle Years Program, Inderkum High School Middle Years Program, Inderkum High School Diploma Programme
- Intervention classes at secondary schools
- Interventions to support students prior to expulsion
- · Mental Health program and staffing
- Monthly staff newsletter
- · Natomas Gateways Middle School

\$3,766,000

• Object Code 7000s \$350.000

Note: these totals are inclusive of new expenses budgeted that are referenced to resource code LCFF (0000) throughout table below

- New hiring practices to recruit top talent
- Number of Advanced Placement courses offered at high schools
- Number of elementary and middle school Assistant Principals across district
- Parent CORES
- Parent notification on student absences through phone and email messaging
- Parent representation on Sacramento County Office of Education Special Education Community Advisory Committee
- Parent workshop on college going requirements (UC/CSU A-G requirements)
- Parent workshops on "Strengthening Families,"
 "Project 2 Inspire," "Love and Logic," Latino Family
 Literacy Project, Nutrition, English as a Second
 Language, Common Core State Standards, college
 going, and computer skills
- Parent Workshops on GATE program
- Preschool program to serve more families at Jefferson Elementary
- PSAT test to all 10th graders
- Rapid response program to support students in crisis
- Research and Data department to provide data driven decision making
- Response to Intervention actions for social emotional supports
- Safe and Civil Schools program at Natomas High and Natomas Middle Schools
- School Assistance Review Team and Student Attendance Review Board
- Small group interventions for students
- Social emotional support classes at Natomas High and Natomas Middle Schools
- Special Education services
- Special Education Community Advisory Committee

 Student Services and Safety department Substitute teacher placement system Superintendents Parent Advisory Committee T-Dap vaccinations Two School Resource Officers WASC accreditation process to middle schools Weekly principals newsletter World Language program and A-G credit to middle schools Written notification to parents for students with excessive absences 				
LCAP Year 2: 2016-2	2017			
Expected Annual Measurable Outcomes:	To continue the actions and servi	ces prior to the	e implementation of the LCAP in 2014-2015	
Actions/Services		Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
 Additional groundsk Additional Psycholo Additional Visual an Inderkum and Nator Aligned Instructiona Aquatics program a High Attendance taking o Behavior Support S School and Natoma "Bring-Your-Own-Down-Down-Down-Down-Down-Down-Down-Do	d Performing Arts classes at	Districtwide	X_ALL OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	Ongoing operating costs: \$63,120,000 • Resource Code: LCFF (0000 and 0710)S&C • Object Code 1000s \$33,593,000 • Object Code 2000s \$10,484,000 • Object Code 3000s \$12,781,000 • Object Code

- College field trips to students at targeted grade levels
- Communications Office including hiring a Director of Communications
- · Constituent and Customer Services Office
- · Continue restoration of furlough days for all staff
- Credit recovery (APEX on-line learning) for high school students
- District-wide wireless network
- · Double session at Discovery High
- · Drug and alcohol prevention program
- English Learner Advisory Councils
- Equipment and furniture for Instrumental Music program at Natomas Middle School
- Equipment and instruments for Inderkum Instrumental Orchestra
- .25 FTE for Director to lead attendance and .25 FTE for Director to lead music and band
- Full day Kindergarten and Transitional Kindergarten
- GATE access
- GATE testing and identification efforts
- GATE Training for elementary teachers
- Individualized support for elementary students based on their unique learning needs through WIN (Whatever Individuals Need)
- Instructional Assistants to all Kindergarten and Transitional Kindergarten classrooms
- Instructional Technology training for teachers on use of MacBooks, iPads, and Chromebooks
- Instructional Technology training on use of iPads to support students with special needs
- International Baccalaureate Programme: H Allen Hight Primary Years Program, Natomas Middle School Middle Years Program, Inderkum High School Middle Years Program, Inderkum High School Diploma Programme
- Intervention classes at secondary schools

4000s \$2,146,000

- Object Code 5000s \$3.766.000
- Object Code 7000s \$350.000

Note: these totals are inclusive of new expenses budgeted that are referenced to resource code LCFF (0000) throughout table below

- Interventions to support students prior to expulsion
- · Mental Health program and staffing
- · Monthly staff newsletter
- · Natomas Gateways Middle School
- New hiring practices to recruit top talent
- Number of Advanced Placement courses offered at high schools
- Number of elementary and middle school Assistant Principals across district
- Parent CORES
- Parent notification on student absences through phone and email messaging
- Parent representation on Sacramento County Office of Education Special Education Community Advisory Committee
- Parent workshop on college going requirements (UC/CSU A-G requirements)
- Parent workshops on "Strengthening Families,"
 "Project 2 Inspire," "Love and Logic," Latino Family
 Literacy Project, Nutrition, English as a Second
 Language, Common Core State Standards, college
 going, and computer skills
- Parent Workshops on GATE program
- Preschool program to serve more families at Jefferson Elementary
- · PSAT test to all 10th graders
- Rapid response program to support students in crisis
- Research and Data department to provide data driven decision making
- Response to Intervention actions for social emotional supports
- Safe and Civil Schools program at Natomas High and Natomas Middle Schools
- School Assistance Review Team and Student Attendance Review Board
- · Small group interventions for students

 Social emotional support classes at Natomas High and Natomas Middle Schools Special Education services Special Education Community Advisory Committee Student Services and Safety department Substitute teacher placement system Superintendents Parent Advisory Committee T-Dap vaccinations Two School Resource Officers WASC accreditation process to middle schools Weekly principals newsletter World Language program and A-G credit to middle schools Written notification to parents for students with excessive absences 			
LCAP Year 3: 2017-2018			
Expected Annual To continue the actions and servi Measurable Outcomes:	ces prior to the	e implementation of the LCAP in 2014-2015	
Actions/Services	Scope of Service	Pupils to be served within identified scope of service	Budgeted Expenditures
Continue the following actions and services:	Districtwide	X ALL	Ongoing
 Additional groundskeeper to maintain athletic fields 			operating
 Additional Psychologists 		OR:	costs:
 Additional Visual and Performing Arts classes at 		Low Income pupilsEnglish Learners	\$63,120,000
Inderkum and Natomas High Schools		Foster YouthRedesignated fluent English proficient	Resource
Aligned Instructional System across district		Other	Code: LCFF
Aquatics program at Inderkum High and Natomas Link		Subgroups:(Specify)	(0000 and
HighAttendance taking codes to improve communications			0710)
Behavior Support Specialists to Natomas Middle			Object Code 1000s
School and Natomas Park Elementary School			\$33,593,000
"Bring-Your-Own-Device" program at Leroy Greene			Object Code
Academy			2000s
California Early College Academy (CECA), with AVID			\$10,484,000

program, at IHS	
 Career Technical Education programs: Culinary A 	ırts
(Discovery High) and Automotive Technology	
(Natomas High)	
 College field trips to students at targeted grade le 	vels
 Communications Office including hiring a Director 	of
Communications	
 Constituent and Customer Services Office 	
 Continue restoration of furlough days for all staff 	
 Credit recovery (APEX on-line learning) for high 	

District-wide wireless network

school students

- · Double session at Discovery High
- · Drug and alcohol prevention program
- English Learner Advisory Councils
- Equipment and furniture for Instrumental Music program at Natomas Middle School
- Equipment and instruments for Inderkum Instrumental Orchestra
- .25 FTE for Director to lead attendance and .25 FTE for Director to lead music and band
- Full day Kindergarten and Transitional Kindergarten
- GATE access
- GATE testing and identification efforts
- GATE Training for elementary teachers
- Individualized support for elementary students based on their unique learning needs through WIN (Whatever Individuals Need)
- Instructional Assistants to all Kindergarten and Transitional Kindergarten classrooms
- Instructional Technology training for teachers on use of MacBooks, iPads, and Chromebooks
- Instructional Technology training on use of iPads to support students with special needs
- International Baccalaureate Programme: H Allen Hight Primary Years Program, Natomas Middle

Object Code 3000s \$12,781,000Object Code

4000s \$2,146,000

• Object Code 5000s \$3,766,000

• Object Code 7000s \$350,000

Note: these totals are inclusive of new expenses budgeted that are referenced to resource code LCFF (0000) throughout table below

School Middle Years Program, Inderkum High School
Middle Years Program, Inderkum High School
Diploma Programme

- · Intervention classes at secondary schools
- Interventions to support students prior to expulsion
- · Mental Health program and staffing
- · Monthly staff newsletter
- · Natomas Gateways Middle School
- New hiring practices to recruit top talent
- Number of Advanced Placement courses offered at high schools
- Number of elementary and middle school Assistant Principals across district
- Parent CORES
- Parent notification on student absences through phone and email messaging
- Parent representation on Sacramento County Office of Education Special Education Community Advisory Committee
- Parent workshop on college going requirements (UC/CSU A-G requirements)
- Parent workshops on "Strengthening Families,"
 "Project 2 Inspire," "Love and Logic," Latino Family
 Literacy Project, Nutrition, English as a Second
 Language, Common Core State Standards, college
 going, and computer skills
- Parent Workshops on GATE program
- Preschool program to serve more families at Jefferson Elementary
- PSAT test to all 10th graders
- Rapid response program to support students in crisis
- Research and Data department to provide data driven decision making
- Response to Intervention actions for social emotional supports
- · Safe and Civil Schools program at Natomas High and

Natomas Middle Schools	
School Assistance Review Team and Student	
Attendance Review Board	
Small group interventions for students	
Social emotional support classes at Natomas High	
and Natomas Middle Schools	
Special Education services	
Special Education Community Advisory Committee	
Student Services and Safety department	
Substitute teacher placement system	
Superintendents Parent Advisory Committee	
T-Dap vaccinations	
Two School Resource Officers	
WASC accreditation process to middle schools	
Weekly principals newsletter	
World Language program and A-G credit to middle	
schools	
Written notification to parents for students with	
excessive absences	

Annual Update

Annual Update Instructions: For each goal in the prior year LCAP, review the progress toward the expected annual outcome(s) based on, at a minimum, the required metrics pursuant to Education Code sections 52060 and 52066. The review must include an assessment of the effectiveness of the specific actions. Describe any changes to the actions or goals the LEA will take as a result of the review and assessment. In addition, review the applicability of each goal in the LCAP.

Guiding Questions:

- 1) How have the actions/services addressed the needs of all pupils and did the provisions of those services result in the desired outcomes?
- 2) How have the actions/services addressed the needs of all subgroups of pupils identified pursuant to Education Code section 52052, including, but not limited to, English learners, low-income pupils, and foster youth; and did the provision of those actions/services result in the desired outcomes?
- 3) How have the actions/services addressed the identified needs and goals of specific schoolsites and were these actions/services effective in achieving the desired outcomes?
- 4) What information (e.g., quantitative and qualitative data/metrics) was examined to review progress toward goals in the annual update?
- 5) What progress has been achieved toward the goal and expected measurable outcome(s)? How effective were the actions and services in making progress toward the goal? What changes to goals, actions, services, and expenditures are being made in the LCAP as a result of the review of progress and assessment of the effectiveness of the actions and services?
- 6) What differences are there between budgeted expenditures and estimated actual annual expenditures? What were the reasons for any differences?

Original	Go	pal 1: Increase student succes	ss in ELA, math, science	, and literacy	Re	elated State and/or Local Priorities:	
GOAL from				•	1_	x 2 x 3 4 x 5 6 7 x 8 x	
prior year					COE only: 9 10		
LCAP:					Lo	cal: Academic Support, STEM, and Systemic Access	
Goal Applies to	Goal Applies to: Schools: All						
	Applicable Pupil All students; significant subgroups will be monitored for growth to address Natomas Unified						
		Subgroups:				and Disproportionality can and must be eliminated" for	
			, •	er Youth, Low Inco	ome	e Students, Students with Disabilities and appropriate	
			ethnic subgroups.				
Expected	1.	Establish a baseline during		Actual Annual	1	Baselines for SBAC (CAASP) will be released July	
Annual		performance as measured b	by the CAASPP in ELA	Measurable		2015.	
Measurable Outcomes:		and Math		Outcomes:			
Outcomes.	2	Establish a new baseline for	r ΔP share of nunils		2	AP exams taken in 2014-2015 are shown below. IB	
	۲.	that pass AP exam with 3 of			_	exams at Inderkum will be taken for the first time in	
		consideration the district's of				the spring of 2016.	
		International Baccalaureate	and the decline share			 112 Inderkum High students scored a 3, 4, or 5 	
		in AP				on a 2013-2014 AP exam, this represents 7% of	
						the 9-12 grade enrollment and 51% of the 218	
						test takers.	
						58 Natomas High students scored a 3, 4, or 5 on	
						a 2013-2014 AP exam, this represents 5% of the	
						9-12 grade enrollment and 44% of the 132 test	
	_	E CIRIL R			_	takers.	
	3.	Establish baseline percent o	of students who pass IB		3	IB exam results will be available in the summer of	
	1	exam Increase college readiness	as massured by the		1	2015. The EAP results will come from the 11 th grade	
	4.	EAP by 1% in English and 1			4	SBAC (CAASP) exams and should be available July	
		Litt by 1/0 iii Eligiisii aliu	/v iii iiiatii			2015.	
	5.	Maintain 90% or higher part	icipation rate for 10 th		5	The participation rate for the PSAT was 88% (91%	
	-	graders on the PSAT			-	at Inderkum, 80% at Natomas High, and 98% at	
						Leroy Greene Academy)	
						•	

6. API	6 There is no API in 2014-2015. The state will create
	a new accountability system which will inform this
	metric when that new system is available.
7. Establish a baseline in 2014-2015 of EL student	7 Baselines for SBAC (CAASPP) will be released July
performance as measured by the CAASPP in ELA	2015.
& Math	
Increased number of EL students attaining	8 36.6% of students less than five years in cohort
CELDT/ELPAC Proficiency	were English Proficient in 2013-2014 (target is
·	22.8%). This is an increase over the 36.5% in 2012-
	2013.
	65.1% of students five or more years in cohort were
	English Proficient in 2013-2014 (target is 49%). This
	is an increase over the 64.5% in 2012-2013.
9. 1.11 Establish a baseline during 2014-2015 of	9 Baselines for SBAC (CAASPP) will be released July
student performance as measured by the CAASPP	2015.
in ELA and Math for low income students	
10. Utilize local NWEA benchmark to identify baseline	10 District NWEA benchmark assessments showed
percent of students who are not performing at	4 th grade plus subgroups from 1 st to 3 rd growth
grade level on the reading, language and math by	
4th grade.	
11. NGMS - Provide one-to-one computers for 7 th	11 100% of students were assigned a Chromebook for
grade students /All students will be able to access	2014-2015.
technology resources during the school day	
12. Establish 2014-2015 as a baseline year for Foster	12 Baselines for SBAC (CAASPP) will be released in
Youth performance as measured by the CAASPP	the summer of 2015.
in ELA and Math	
13. 40% of teachers will have laptops and tablets to	13 87% of certificated staff have been issued laptops
implement Common Core State Standards and	and tablets as of February 19, 2015.
ELD standards	• .
14. Each school will have enough Chromebook Mobile	14 Each school was assigned Mobile Labs to match the
Labs for the largest Grade Level or Secondary ELA	largest grade level and subject area at each school.
TEAM to simultaneously launch a digital lesson	,
, S	

15. Maintain rate of students with access to standards aligned curriculum at 100% 16. Increase instructional minutes for 1st, 2nd, 3rd grade and middle school students over 2013-2014		15 Internal auditing showed 100% sufficiency during the first seven weeks of the 2014-2015 school year. All Sacramento County Office of Education (SCOE) Williams Act visits were conducted with 100% sufficiency 16 17 minutes x number of days and 50 minutes by # of days were added to the 2014-2015 resulting in an		
baseline			equivalent increase of schools days at 1 st , 2 nd and 3 rd = and middle school that equals ** more days.	
LCAP Year: 2014-2015				
Planned Actions/Services		Actual Actions/Se	rvices	
	Budgeted Expenditures			Estimated Actual Annual Expenditures
Meet Williams Act expectations and utilize Constituent and Customer Service where students, staff, and parents can share if non-Williams Act schools have curricular needs \$270,000 • Resource Code: Lottery (6300) • Object Code: 4000s		Conducted Williams review. Purchased textbooks and instructional materials. The total purchase was \$550,00 more than anticipated because new courses and programs were added (CECA, IB, and world languages); there was an increase in enrollment in 2014-2015; consumable math materials were purchased for both the 2014-2015 and 2015-2016 school years using 2014-2015 budget.		\$828,200 • Resource Code: LCFF (0000), Lottery (1100/6300) • Object Code: 4000s
Scope of service: Districtwide		Scope of service:	Districtwide	
x All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		Foster Youth _ proficient	pilsEnglish Learners _Redesignated fluent English os:(Specify)	

Increase Middle School, 1 st , 2 nd , 3 rd , grade instructional minutes over the 2013-2014 baseline	Tied to agreed upon increases in salary and benefits (see Goal 5)	Increased instruction school,1st, 2nd, 3rd g	Tied to agreed upon increases in salary and benefits (see Goal 5)	
Scope of service: Districtwide		Scope of service:	Districtwide	,
x All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		Foster Youth proficient Other Subgroups		0.45.000
Continue GATE Program	 \$45,000 Resource Code: LCFF (0000) Object Code 1000s: \$14,500 Object Code 2000s: \$1,500 Object Code 3000s: \$2,000 Object Code 4000s: \$6,250 Object Code 5000s: \$20,750 	Continued GATE P	rogram	\$45,000 • Resource Code: LCFF (0000) • Object Code 1000s: \$8,300 • Object Code 2000s: \$1,500 • Object Code 3000s: \$2,200 • Object Code 4000s: \$25,000 • Object Code 5000s: \$8,000

Scope of service: Districtwide		Scope of service: Districtwide	
x All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		x All OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	
Certificated staff to provide extended day academic support at identified schools.	• \$125,000 • Resource Code: LCFF (0000) and Title I (3010) • Object Codes: 1000s and 3000s	Provided extended day academic support at identified schools.	\$124,014 • Resource Code: LCFF (0000) and Title I (3010) • Object Codes: 1000s: \$103,345 and 3000s: \$20,669
Scope of service: Districtwide		Scope of service: Districtwide	
x_All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		xAll OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	

5.0 FTE for Intervention Specialist	• \$340,000 • Resource Code: LCFF (0000) • Object Codes: 1000s and 3000s	5.0 FTE for Intervention Specialists were deployed to sites		\$363,937 • Resource Code: LCFF (0000) • Object Codes: 1000s: \$303,281 and 3000s: \$60,656
Scope of service: Districtwide		Scope of service:	Districtwide	
x_All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		x_All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		
Allocate resources to Witter Ranch Elementary School	• \$120,000 • Resource Code: LCFF (0000) • Object Codes: 1000s, 2000s, and 3000s	00s,		\$50,221 • Resource Code: LCFF (0000) • Object Codes: 1000s, 2000s, and 3000s
Scope of service: Districtwide		Scope of service:	Districtwide	
<u>x</u> All		<u>x</u> All		
OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		Foster Youth proficient	oilsEnglish Learners Redesignated fluent English s:(Specify)	

Provide supplemental programs and services at all school sites to meet the district Core Beliefs that every student can learn and succeed and disparity and disproportionality can and must be eliminated (previously EIA):	• \$1,400,000 • Resource Code: LCFF (0000) • Object Code 1000s: \$432,000 • Object Code 2000s: \$50,000 • Object Code 3000s: \$138,000 • Object Code 4000s: \$778,000 • Object Code 5000s: \$2,000	Provided supplemental programs and services at all school sites to meet the district Core Beliefs that every student can learn and succeed and disparity and disproportionality can and must be eliminated (previously EIA):		\$1,500,230 • Resource Code: LCFF (0000) • Object Code 1000s: \$432,000 • Object Code 2000s: \$50,000 • Object Code 3000s: \$138,000 • Object Code 4000s: \$878,230 • Object Code 5000s: \$2,000
Scope of service: Districtwide		Scope of service:	Districtwide	
<u>x</u> All		<u>x</u> All		
OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		. 	pilsEnglish Learners _Redesignated fluent English ps:(Specify)	
Implementation of Common Core Units/CAGs with 1st ELA/Math, 4th ELA/Math, 6th ELA/Math, 9th ELA and Geometry in 2014-2015.	• \$200,000 • Resource Codes: Title I PI (3185) • Object Codes 5000s	Continued implements/CAGs with 1 ELA/Math, 9th ELA fully implemented	\$125,494 • Resource Codes: Title I PI (3185) • Object Codes 5000s	

Scope of service: Districtwide		Scope of service: Districtwide	
x_All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		x All OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify)	
NWEA assessment expansion to identify student performance by subgroups	• \$120,000 • Resource Codes: LCFF (0000) • Object Code: 5000s	Expanded NWEA MAP assessment throughout district to students in grades K-11 with three assessments in the 1415 school year.	\$100,312 • Resource Codes: LCFF (0000) • Object Code: 5000s
Scope of service: Districtwide		Scope of service: Districtwide	
x_All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		x_All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	

Original	Goal 2: Prepare students to be college and career ready			Related State and/or Local Priorities:			
GOAL from	Total 211 repairs stade into to so somege and sarson ready			1_ 2_ 3_ 4 x 5 x 6_ 7 x 8 x			
prior year	-			COE only: 9 10			
LCAP:					N 00000 Co	llaga 9 Ca	ana an Iliada
				Local: STEM, Systemic A	access, Co	liege & Ca	areer, High
Goal Applies to:	Quality Staff Schools: All						
Goal Applies to.	Applicable Pupil Subgroups:	All students: signific	eant eubaroune w	rill be monitored for growth	to address	Matomas	Unified
	Applicable i upil Subgroups.			sparity and Disproportional			
				_ow Income Students, Stu			
		appropriate ethnic s	•	20W Indome Stadems, Sta	donto with	Dioabilitie	Jana
Expected	Increase district graduation rate		Actual Annual	2015 Graduation rate da	ta will be a	vailable in	the sprina
Annual	3 · · · · · · · · · · · · · · · · · · ·	, ,	Measurable	of 2016. Following is a d			
Measurable			Outcomes:	from the class of 2013 ar	nd class of	2014. Wr	nile the
Outcomes:				2014 graduation rate dat	a is the mo	st recently	y available
				data, it represents student outcomes from the previous			previous
				school year, and not this	current scl	hool year.	
					0040	0044	
				All IOD (in all da a all	2013	2014	Change
				NUSD (includes all schools, charter and			
				non-charter)	89.2%	87.4%	-1.80%
				NUSD African	03.270	07.470	-1.00 /0
				American Students	82.2%	84.4%	2.20%
				NUSD Hispanic	02.270	0 11.170	2.2070
				students	88.2%	83.2%	-5.00%
				Inderkum	93.8%	96.5%	2.70%
				English Learners	83.3%	84.9%	1.60%
				Low Income	92.3%	97.2%	4.90%
				Special Education	77.8%	90.3%	12.50%
				African American	88.6%	96.3%	7.70%
				Hispanic	96.1%	95.8%	-0.30%_

	Natomas High	89.4%	88.2%	-1.20%
	English Learners	87.2%	80.0%	-7.20%
	Low Income	90.2%	88.9%	-1.30%
	Special Education	30.270	00.070	-
	oposiai Eddodiioii	65.7%	52.6%	13.10%
	African American	86.5%	84.8%	-1.70%
	Hispanic	94.1%	88.3%	-5.80%
				_
2. Decrease high school dropout rate by .5%	2015 One-Year Adjusted available in the spring of drop-out rate data includ Inderkum HS: 2 Hispan white, 0 Asian Natomas HS: 6 Hispan white, 0 Asian Discovery HS: 23 Hispan white, 7 Asian Following is a chart with of 2013 and class of 201 data is the most recently student outcomes from the not this current school years.	2016. High es: anic, 2 Africanic, 3 Africanic, 9 Africanic, 9 Africanata for drought will be available doe previous	an American American American American American Evolute Fronte 2014 droata, it repr	ne-year can, 0 an, 1 rican, 6 n the class opout rate resents
		2013	2014	Change
	NUSD (includes all			<u> </u>
	schools, charter and	2.10%	1.80%	-0.30%
	non-charter)			
	Inderkum	1.50%	0.40%	-1.10%
	African American	1.30%	0.50%	-0.80%
	Hispanic	1.00%	0.50%	-0.50%
				0.00%
	Natomas High	1.40%	1.00%	-0.40%
	African American	1.80%	1.50%	-0.30%
	Hispanic	0.90%	1.10%	0.20%

-	
Decrease the middle school dropout rate from 2013-2014	Nine students dropped out in 2012-2013. Four students dropped out in 2013-2014.
4. 40% of 11 th graders in NUSD will take the ACT	The ACT was given to 11 th graders on April 28, 2015. The make-up date for testing is scheduled for May 12, 2015. On the first day of testing, 89% of Inderkum students took the exam, 60% of Natomas High students took the exam, and no Discovery students took the exam.
 Develop and implement two career pathways at Natomas Gateways Middle School for incoming 7th grade students 	Automation & Robotics pathway launched in 2014-2015. Health pathway to be launched in 2015-2016
Develop practices regarding enrollment, placement, and awarding partial credit to Foster Youth transferring into and out of NUSD	 Ninety Foster Youth were enrolled as of February 24, 2015. Counselors and registrars were trained on enrollment, placement, and how to award partial credits to Foster Youth transferring into and out of school. Developing systems to measure and collect baseline data about Foster Youth and track Foster youth students accurately Developed practices regarding enrollment, placement, and awarding partial credit Beginning to use Data Warehouse to monitor Foster Youth students
 Each school will have enough Chromebook Mobile Labs (CML) for the largest Grade Level or Secondary ELA TEAM to simultaneously launch a digital lesson 	Each site has the appropriate number of CML's for the school year
8. Establish a new baseline for AP share of pupils that pass AP exam with 3 or higher, taking into consideration the district's commitment to International Baccalaureate and the decline share in AP	As of February 24, 2015 there are 654 students enrolled in AP classes including: • 248 seniors, 237 juniors, 36 sophomores, and 133 freshman • 383 students of poverty, 12 English Learners, 4 Special Education • 34% are Hispanic and 12% are African American

9. Establish accurate baseline UC/CSU a-g rates	The 2014 UC/CSU a-g rate for Inderkum High is 41.7%, Natomas High is 25.6%, African American students are at 24.8% and Hispanic students are at 35.2%. Among the 2015 seniors, as of February 24, 2015: • 42% are on track to complete a-g at Inderkum High • 30% are on track to complete a-g at Natomas High
10. Establish baseline percent of students enrolled in Career Technical Education courses [at Natomas Gateways Middle School]	There are 149 NGMS students enrolled in <u>Gateways to</u> <u>Technology 1</u> as of February 23, 2015, this represents 88% of the enrolled students
11. Establish baseline percent of students who pass IB exam	IB exam data will be available in summer 2016
12. Increase college readiness as measured by the EAP by 1% in English and 1% in math	The share of pupils determined to be prepared for college by the EAP will be available in the summer of 2015.
13. Increased number of EL students being reclassified	Redesignation Rates as of October Census data collection: • 2015 (projected): 15.8% • 2014: 9.8% • 2013: 10.9%
14. Increased number of EL students completing a-g classes	A-G completion rates will be available during the spring of 2016
15. Increased number of EL students graduating	2015 Graduation rate data will be available in the spring of 2016. Following is a chart with data for graduates from the class of 2013 and class of 2014. While the 2014 graduation rate data is the most recently available data, it represents student outcomes from the previous school year, and not this current school year. The data below are inclusive of all English Learners in NUSD at both charter and non-charter schools
	Cohort 133 115 -18 Graduates 105 78 -27
	Rate 79.0% 67.8% -11.1%

16. Maintain 90% or higher participation rate for 10 th	88% of 10 th grade students took the PSAT in NUSD in
graders on the PSAT	October 2014
	IHS and LGA exceeded the targets.
	NHS grew a few percent from 2013-2014, but
	the participation rate was low enough to prevent
	NUSD from reaching the district-wide target.
17. Provide one-to-one computers for 7 th grade	All students at NGMS have been issued a Chromebook
students [at Natomas Gateways Middle School]	for individual use.
18. All students will be able to access technology	All students at NGMS have been issued a Chromebook
resources during the school day [at Natomas	for individual use and the school has extra
Gateways Middle School]	Chromebooks available for new students who enroll.
LCAP Year: 2014-2015	

Planned Actions/Services		Actual Actions/Services		
	Budgeted Expenditures		Estimated Actual Annual Expenditures	
Increase NHS Counselor from .5 FTE to 1.0 FTE	\$50,000 • Resource Codes: LCFF (0000) • Object Code 1000s and 3000s • See comprehensiv e LCFF budget at end of section 3 for total	Increased NHS Counselor from .5 FTE to 1.0 FTE	\$50,000 • Resource Codes: LCFF (0000) • Object Code 1000s: \$41,667 and 3000s: \$8,333	

Scope of service:	Natomas High School		Scope of service:	Natomas High School	
FTE		\$50,000 • Resource Codes: LCFF (0000) • Object Code 1000s and 3000s	x All OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficient _Other Subgroups:(Specify) Increased Discovery HS Counselor from .5 FTE to 1.0 FTE. Actual expenses were more than anticipated.		\$60,000 • Resource Codes: LCFF (0000) • Object Code 1000s: \$50,000 and 3000s: \$10,000
Scope of service:	Discovery High School		Scope of service:	Discovery High School	
	ilsEnglish Learners Redesignated fluent English		x_All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		
Add 1.0 FTE Couns	selor to Inderkum High School	\$100,000 • Resource Codes: LCFF (0000) • Object Code 1000s and 3000s	de		\$91,022 • Resource Codes: LCFF (0000) • Object Code 1000s: \$75,852 and 3000s:

				\$15,170
Scope of service: Inderkum High School		Scope of service:	Inderkum High School	
x_All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		Foster Youth proficient	oilsEnglish Learners _Redesignated fluent English s:(Specify)	
Add 1.0 FTE Counselor, to work with secondary sites and SLS to organize college going efforts, including extended day and year credit recovery (this is not included in the student-to-counselor ratios)	\$100,000Resource Codes: LCFF (0000)Object Code 1000s and 3000s	Position was not fil	\$0	
Scope of service: Districtwide		Scope of service:	Districtwide	
x_All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		x_All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		
Hire 1.0 FTE additional Career Technician and assign to IHS and NHS High School (each school will have 1 FTE)	\$50,000 • Resource Codes: LCFF (0000) • Object Code 2000s and 3000s	Hired 1.0 FTE additional Career Technician and assign to IHS and NHS High School (each school will have 1 FTE). The cost for this action/service was lower than expected because staff members were placed near the beginning of the salary scale.		\$43,099 • Resource Codes: LCFF (0000) • Object Code 2000s: \$25,525 and 3000s: \$17,574

Scope of service: Inderkum and Natomas High Schools		Scope of service:	Inderkum and Natomas High Schools	
x_All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		x All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		
Establish a new baseline a-g rate using class of 2014 data CONFIRMED by UC Davis partners that the percent is accurate (*the a-g rate is calculated in districts internally, and how it is counted varies by school and by counselor training)	No additional cost	2014 data CONFIRMED by UC Davis partners that the percent is accurate (*the a-g rate is calculated in districts internally, and how it is counted varies by school and by counselor training)		\$0
Scope of service: High school students districtwide			High school students districtwide	
x_All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		Foster Youth proficient	oilsEnglish Learners _Redesignated fluent English s:(Specify)	
Contract through UC Davis for Transcript analysis efforts and UC/CSU training for counselors and managers with the intent to increase the a-g completion rate for typically underrepresented subgroups	Already paid for in 2013- 2014	efforts and UC/CS managers with the	n UC Davis for Transcript analysis U training for counselors and intent to increase the a-g typically underrepresented	\$0

Scope of service: High school students districtwide		Scope of service:	High school students districtwide	
x_All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		x All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		
Analyze 11 th grade transcripts to identify credit recovery or missing original credit needs with the intent to increase the graduation rate in particular for African American students as well as increase the a-g completion rate for typically underrepresented subgroups	No additional cost	Analyzed 11 th grade transcripts to identify credit recovery or missing original credit needs with the intent to increase the graduation rate in particular for African American students as well as increase the a-g completion rate for typically underrepresented subgroups		\$0
Scope of service: High school students districtwide		Scope of service:	High school students districtwide	
x All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		x_All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		
Implement systemic APEX seats, extended day credit recovery program, to increase grad rate and a-g rate by school and subgroup	\$60,000 • Resource Codes: LCFF (0000) • Object Code 5000	,		\$83,550 • Resource Codes: LCFF (0000) • Object Code 5000

Scope of service:	High school students districtwide			High school students districtwide	
x All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)			x_All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		
increase foreign lar	Chinese and .6 FTE Spanish to aguage offerings at Inderkum High e Middle Years Programme ments	\$215,000 • Resource Codes: LCFF (0000) • Object Codes 1000s and 3000s	1.0 FTE Mandarin increase foreign lar School as part of the Language Required	\$212,000 • Resource Codes: LCFF (0000) • Object Codes 1000s: \$176,667 and 3000s: \$35,333	
Scope of service:	Inderkum High School		Scope of service:	Inderkum High School	
<u>x</u> All			<u>x</u> All		
OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)			OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		
during the school d waivers covering al increase the ACT a students from typic	s with access to ACT exams ay with NUSD and low income fee I students, but in particular to ccess for low income students and ally underrepresented subgroups class of 2015 will be provided this a Fall of 2014)	• \$50,000 • Resource Codes: LCFF (0000) • Object Code 5000	Provided 11 th graders with access to ACT exams during the school day with NUSD and low income fee waivers covering all students, but in particular to increase the ACT access for low income students and students from typically underrepresented subgroups (all 12 th graders in class of 2015 will be provided this same opportunity in Fall of 2014)		\$67,652 • Resource Codes: LCFF (0000) • Object Code 5000

Scope of service: 11 th graders districtwide			11 th graders districtwide	
x All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		x_All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		
Establish a new middle school (Natomas Gateways) to create a local, non-charter option for regional students & families with 2 College & Career pathways	 \$1,285,000 Resource Codes: LCFF (0000) Object Codes: 1000s, 2000s, 3000s, 4000s and 5000s 	Established a new to create a local, no students & families Expenses exceed putility costs, salarie travel/conferences,	\$1,348,136 • Resource Codes: LCFF (0000) • Object Codes: 1000s, 2000s, 3000s, 4000s and 5000s	
Scope of service: Natomas Gateways Middle School		Scope of service:	Natomas Gateways Middle School	
x_All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		Foster Youth proficient	ilsEnglish Learners Redesignated fluent English s:(Specify)	
Train site staff to accurately account for students who are leaving state or country and will therefore be counted as a dropout through CALPADS	No additional cost	who are leaving sta	accurately account for students ate or country and will therefore be out through CALPADS	\$0

Scope of service: Districtwide		Scope of service:	Districtwide	
x All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		Foster Youth proficient	ilsEnglish Learners Redesignated fluent English s:(Specify)	
DELAC Transportation - providing bussing support for DELAC parents has increased participation this year:	• \$2,500 • Resource Code: Title III (4203) • Object Code: 5000s		tion - provided bussing support for s increased participation this year:	\$2,500 • Resource Code: Title III (4203) • Object Code: 5000s
Scope of service: Districtwide		Scope of service:	Districtwide	
All OR:Low Income pupils _x_English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)			ils _x_English Learners Redesignated fluent English	
Parent Ambassadors - Staff who will reach out and support EL parents through Parent CORES	• \$4,000 • Resource Code: LCFF (0000), • Object Codes: 2000s and 3000s	Did not implement	this action/service in 2014-2015	\$0

Scope of service: Districtwide		Scope of service:	Districtwide	
All OR:Low Income pupils _x_English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify) Parent Workshops - Targeted workshop through Parent CORES for EL Parents:	• \$5,000 • Resource Code: Title III (4203) • Object Codes: 1000s, 2000s, and 3000s	All OR:Low Income pupilsx_English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify) Parent Workshops - Targeted workshop through Parent CORES for EL Parents:		\$5,000 • Resource Code: Title III (4203) Object Codes: 1000s, 2000s, and 3000s
Scope of service: Districtwide			Districtwide	
_All OR: _Low Income pupils _x_English Learners _Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)				
Increase translation services	\$2,600 • Resource Code: 50% LCFF (0000), 50% Title I (3010), • Object Codes: 2000s and	Increased translati	on services	\$2,600 • Resource Code: 50% LCFF (0000), 50% Title I (3010), Object Codes: 2000s and 3000s

	3000s			
Scope of service: Districtwide		Scope of service:	Districtwide	
_All OR: _Low Income pupils _x_English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)				
DELAC Support (food, translations, child care):	\$3,600 • Resource Code: 50% LCFF (0000), 50% Title III (4203) • Object Codes: 2000s, 3000s, and 4000s	DELAC Support (food, translations, child care):		\$3,600 • Resource Code: LCFF (0000), • Object Codes: 2000s, 3000s, and 4000s
Scope of service: Districtwide		Scope of service:	Districtwide	
All OR:Low Income pupils _x_English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		_All OR:Low Income pupils _x_English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		

1 Elementary & 1 S	econdary EL TOSA	\$160,000 • Resource Code: Title III (4203) • Object Codes: 1000s and 3000s	1 Elementary & 1 Secondary EL TOSA were hired but one of the salaries was paid for with Title 1 funds and the other was paid for with Title III funds.		\$77,260 • Resource Code: Title III (4203) • Object Codes: 1000s and 3000s
Scope of service:	Districtwide		Scope of service:	Districtwide	
_All			_All		
Foster Youth proficient Other Subgroups:(Specify			OR:Low Income pupils _x_English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		
2.2 FTE EL Coordii	nators for Secondary Schools:	\$176,000 • Resource Code: LCFF (0710) • Object Codes: 1000s and 3000s	2.2 FTE EL Coordinators for Secondary Schools		\$176,000 • Resource Code: LCFF (0710) • Object Codes: 1000s: \$146,667 and 3000s: \$29,333
Scope of service:	Districtwide			. ,	
_All			_All	•	
	ils _x_English Learners Redesignated fluent English			oils _x_English Learners _Redesignated fluent English	

FTE savings conve	rting 1 District TOSA into site FTE	\$80,000 • Resource Code: LCFF (0000), • Object Codes: 1000s and 3000s	FTE savings converting 1 District TOSA into site FTE		\$80,000 • Resource Code: LCFF (0000), • Object Codes: 1000s and 3000s
Scope of service:	Districtwide		Scope of service:	Districtwide	
_All			_All		
	ils _x_English Learners Redesignated fluent English		OR:Low Income pupils _x_English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		
EL Leads with \$240	00 stipend	\$19,200 • Resource Code: LCFF (0000), • Object Codes: 1000s and 3000s	Provided EL Leads with stipends		\$22,080 • Resource Code: LCFF (0000) • Object Codes: 1000s: \$19,200 and 3000s: \$2,880
Scope of service:	Districtwide		Districtwide		
_All			_All		
	ils _x_English Learners Redesignated fluent English				

ELD Professional Development extra hours or sub pay for Elementary Teachers	\$13,500 • Resource Code: 33% LCFF (0000), 33% Title I (3010), and 34% Title III (4203) • Object Codes: 1000s, 3000s, and 5000s	ELD Professional Development extra hours or sub pay for Elementary Teachers		\$13,500 • Resource Code: 33% LCFF (0000), 33% Title I (3010), and 34% Title III (4203) • Object Codes: 1000s, 3000s, and 5000s
Scope of service: Districtwide		Scope of service:	Districtwide	
All OR:Low Income pupils _x_English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)			oils _x_English Learners _Redesignated fluent English	
Professional Development for SDAIE Instruction	\$27,000 • Resource Code Title III (4203) • Object Codes: 1000s, 3000s, and 5000s	Professional Development for SDAIE Instruction		\$27,000 • Resource Code Title III (4203) • Object Codes: 1000s, 3000s, and 5000s

Scope of service: Districtwide			Districtwide	
_All OR:Low Income pupils _x_English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)				
ERWC Training (Expository Reading and Writing Course) Academic Support/College Preparatory 11th/12th grades:	\$3,600 • Resource Code: 50% LCFF (0000), 50% • Object Codes: 1000s, 3000s, and 5000s	Began ERWC train Writing Course) Ac Preparatory 11th/1	\$750 • Resource Code: LCFF (0000) • Object Codes: 1000s, 3000s, and 5000s	
Scope of service: Districtwide		Scope of service:	Districtwide	
<u>x</u> All		<u>x</u> All		
OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)			oilsEnglish Learners Redesignated fluent English	
Teachers for extended day and summer targeted time for EL students to start in summer 2015	\$19,200 • Resource Code: Title III (4203) • Object Codes: 1000s and 3000s		ded day and summer targeted time start in summer 2015	\$19,200 plus planned • Resource Code: Title I (3010) • Object Codes: 1000s and 3000s

Scope of service: Districtwide		Scope of service:	Districtwide	
_All OR:Low Income pupils _x_English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)				
Curriculum Training Treasures ELD	\$45,000 • Resource Code: LCFF (0000), • Object Codes: 1000s, 3000s, and 5000s	Did not provide Cu	rriculum training for Treasures ELD	\$0
Scope of service: Districtwide		Scope of service:	Districtwide	
_All OR:Low Income pupils _x_English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)			oils _x_English Learners Redesignated fluent English	
Secondary teachers for Language! or Edge Training (if new to ELD curriculum)	\$1,500 • Resource Code: LCFF (0000), • Object Codes: 1000s, 3000s, and 5000s	Did not provide this	s training	\$0

Scope of service: Districtwide		Scope of service:	Districtwide	
_All OR: _Low Income pupils _x_English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)			ils _x_English Learners Redesignated fluent English	
Re-classification recognition and awards	• \$2,500 • Resource Code: Title III (4203) • Object Codes: 4000s	Re-classification recognition and awards		\$2,500 • Resource Code: Title III (4203) • Object Codes: 1000s and 3000s
Scope of service: Districtwide			Districtwide	
All OR:Low Income pupilsx_English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		_All OR:Low Income pupFoster Youth proficientOther Subgroups:(Specify	ils _x_English Learners Redesignated fluent English	
Seal of Bilteracy medals and recognition awards to English Learners and redesignated students who meet qualifications:	• \$2,500 • Resource Code: Title III (4203) • Object Codes: 4000s		edals and recognition awards to nd redesignated students who meet	\$2,500 • Resource Code: Title III (4203) • Object Codes: 4000s

Scope of service: Districtwide		Scope of service:	Districtwide	
_All OR:Low Income pupils _x_English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		Foster Youth proficientOther Subgroups:(Specif		
Outside Monitoring [for EL Programs]	• \$50,000 • Resource Code: LCFF (0000), • Object Codes: 5000s	Outside Monitoring	[for EL Programs]	\$57,667Resource Code: LCFF (0000),Object Codes: 5000s
Scope of service: Districtwide			Districtwide	
_All OR:Low Income pupils _x_English LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)			oils _x_English Learners Redesignated fluent English	
Purchase 210 new Chromebook computers, one for every student.	• \$63,000 • Resource Code: LCFF (0000) • Object Code: 4000s	Purchase 210 new every student.	Chromebook computers, one for	\$63,000 • Resource Code: LCFF (0000) • Object Code: 4000s

Scope of service: Natomas Gateways Middle School		Scope of service:	Natomas Gateways Middle School	
x_All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)				
Continue ROP Program	 \$316,000 Resource Code: LCFF (0000) Object Code 1000s: \$230,000 Object Code 2000s: \$0 Object Code 3000s: \$60,000 Object Code 4000s: \$26,000 Object Code 5000s: \$0 	Continued ROP Program		\$287,612 • Resource Code: LCFF (0000) • Object Code 1000s: \$230,000 • Object Code 3000s: \$60,000 • Object Code 4000s: \$23,612
Scope of service: High Schools		Scope of service:	High Schools	
x_All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)				

Continue IB Programme	\$630,000 • Resource Code: LCFF (0000) • Object Code 1000s: \$363,000 • Object Code 2000s: \$0 • Object Code 3000s: \$80,000 • Object Code 4000s: \$107,000 • Object Code 5000s:	Continued IB Prog	ramme	\$573,124 • Resource Code: LCFF (0000) • Object Code 1000s: \$354,150 • Object Code 3000s: \$80,080 • Object Code 4000s: \$26,251 • Object Code 5000s: \$112,643
Scope of service: Inderkum High, Nator and H Allen Hight Electrons Schools x All OR:Low Income pupilsEnglish LearnerFoster YouthRedesignated fluent Electrons proficientOther Subgroups:(Specify)	\$80,000 mas Middle, ementary		and H Allen Hight Elementary Schools DilsEnglish Learners Redesignated fluent English	

Continue Adult Education Program	\$80,000 Resource Code: LCFF (0000) Object Code 1000s: \$40,000 Object Code 2000s: \$17,000 Object Code 3000s: \$15,000 Object Code 4000s: \$3,500 Object Code 5000s: \$4,500	Continued Adult Ed	ducation Program	\$79,830 • Resource Code: LCFF (0000) • Object Code 1000s: \$38,520 • Object Code 2000s: \$18,572 • Object Code 3000s: \$14,536 • Object Code 4000s: \$2,372 • Object Code 5000s: \$5,830
Scope of service: Districtwide X All OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)Adult Learners Provide necessary ongoing technology support through new Classified personnel and train Lead Learners for technology at each school site	\$341,000 • Resource Code: LCFF (0000) • Object Code: 2000s, and 3000s	Foster Youth proficient Other Subgroups:(Specific Provided ongoing to classified personner at each school site hired than were ori	Districtwide Di	\$207,251 • Resource Code: LCFF (0000) • Object Code: 2000s: \$157,680 and 3000s:

				\$49,571
Scope of service:	Districtwide	Scope of service:	Districtwide	
<u>x</u> All		<u>x</u> All		
	ilsEnglish Learners Redesignated fluent English		oilsEnglish Learners _Redesignated fluent English y)	

What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?

NUSD will continue to provide programs and services to increase access for students to College & Career opportunities including: graduating from high school; completing the UC/CSU a-g requirements; accessing exams for 4 year college acceptance; decreasing high school dropouts; and increasing access to College & Career pathways.

In 1415 NUSD began the important work to monitor student progress toward completing graduation and a-g requirements. This work will continue with targeted analysis of transcripts for currently enrolled African American and Hispanic students as well as students who dropped out of school to identify possible causes that can be mitigated in the future. Additionally, in 1516, work will begin to develop an NUSD Course catalog that aligns NUSD courses with UC/CSU a-g requirements and also highlights school programs and options for our students. This work was intended to begin in 1415 but did not. Other student metrics will begin to be monitored in 1516 with greater consistency including seniors completing Algebra 2 and Chemistry or Physics, as well as an AP or IB course, in alignment with the NUSD Steps to Success.

The cost to establish the new middle school, Natomas Gateways Middle School, will not be included in the 2015-2016 LCAP because those costs will be moved to ongoing operational costs, goal 6

In 1516 some actions and services such as ELD Professional Development, Curriculum training, and Secondary Language! or Edge were moved from Goal 2 to Goal 1 because they were more aligned with the work to increase student achievement, including ELD supports for English Learners and AP/IB achievement.

Implement CAHSEE "Boot Camps" using site categorical funds for first-time test takers as well as students who have not yet passed it in the 11th and 12th grades

Original GOAL from prior year LCAP: Goal Applies to: Schools: All Applicable Pupil Subgroups: Expected All students and familes All students and familes Expected All students and familes Expected All students and familes Expected All students and familes Expected				Related State and/or Local Priorities: 1 2 3_x_ 4 5 6 7 8 COE only: 9 10 Local: Communications and Parent Intended in Intended i	volvement and
Annual Measurable Outcomes:	parent/family participation in Parent CORES		Measurable Outcomes:	workshops as of May 1, 2015. Additionally, 50 parents have accessed Parent CORES services on a walk in basis this year.	
LCAP Year: 20					
Planned Action	S/Sel vices	Budgeted Expenditures	Actual Actions/S	ervices	Estimated Actual Annual Expenditures
1. Implement th	ne App	\$15,000 • Resource Code: LCFF (0000) • Object Code: 5000s	Implemented the	е Арр	\$15,000 • Resource Code: LCFF (0000) • Object Code: 5000s

Scope of service:	Districtwide				Districtwide	
x_All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)			x_All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)			
Continue using social media and the new webpage		\$1,500 • Resource Code: LCFF (0000) • Object Code: 5000s	Continued using social media and the new webpage		\$1,440 • Resource Code: LCFF (0000) • Object Code: 5000s	
Scope of service:	Districtwide			Scope of service:	Districtwide	
x_All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)			x All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)			
expenditures will be made as a result of reviewing past progress and/or changes to goals? their child(remains sessions with successful in 1516 a senior)			n)'s success in sch n students and the school. Services	nool. Next year Noir families to gathe will continue to be inducted to assess	rvices to engage our students' parents a USD will continue using surveys as well er important information about their need provided to parents and families of Engas students' postsecondary plans and per	as group ds to be glish Learners. In

Original		and A. Croata and walcoming	loorning on vironmon	towhore	Doloted State and/or Legal Dries	ition
Original GOAL from		oal 4. Create safe and welcoming learning environments where udents attend and are connected to their schools		Related State and/or Local Priorities:		
prior year	311	duents attend and are connected	to their schools		1_x 2_ 3_ 4_ 5_x 6_x	_ / 8
LCAP:					COE only: 9 10	
20/11 .					Local: Climate/Emotional Suppo	rt; Arts, Activities, and
					Athletics; Attendance	
Goal Applies to):	Schools: All	I A 11			
		Applicable Pupil Subgroups:			will be monitored for growth to ad	
					Disparity and Disproportionality ca , Low Income Students, Students	
			appropriate ethnic s	•	, Low income Students, Students	with disabilities and
Expected	1	Maintain or improve student atte		Actual	On track to make district goal of	95% attendance rate As
Annual	Ι'.	2013-2014 baseline	cridanice rates over	Annual	of February 6, 2015, attendance	
Measurable				Measurable	included:	
Outcomes:				Outcomes:	District Total	95.6%
					American Lakes	94.7%
					Bannon Creek	94.9%
					Discovery High	87.6%
					H Allen Hight	95.0%
					Heron School	96.2%
					 Inderkum High 	96.2%
					 Jefferson 	95.3%
					 Leroy Greene Academy 	97.1%
					 Natomas Gateways MS 	96.2%
					 Natomas High 	95.3%
					 Natomas Middle 	96.6%
					 Natomas Park 	94.9%
					Two Rivers	96.4%
					Witter Ranch	95.6%
					Foster Students	96.1%
					Special Education	94.6%
					English Learners	95.9%
					Low Income	95.4%

	 Asian African American Declined Filipino Hispanic Native Hawaiian or Pacific Islander Two or More Races Unknown 96. 97. 97. 97. 97. 97. 95. 10. 10.<th>.9% .9% .1% .2% .7% .1% .3% .3% .3%</th>	.9% .9% .1% .2% .7% .1% .3% .3% .3%
Establish baseline Chronic Absentee rate for students in grades K and 10	 American Lakes Bannon Creek Discovery High H Allen Hight Heron School Inderkum High 	ents 15% 15% 14% 42% 13% 6% 11%

	Natomas Gateways MSNatomas High	7% 11%
	Natomas High Natomas Middle	8%
	Natomas Middle Natomas Park	13%
	Two Rivers	7%
	Witter Ranch	11%
	Foster Students	11%
		15%
	Special Education Facility Learners	
	English Learners Leaving and the second se	12% 12%
	Low Income Kindergerten	
	Kindergarten	16%
	• Grade 1	15%
	• Grade 2	12%
	• Grade 3	10%
	• Grade 4	11%
	• Grade 5	9%
	• Grade 6	8%
	• Grade 7	8%
	• Grade 8	13%
	• Grade 9	9%
	• Grade 10	12%
	Grade 11	14%
	Grade 12	20%
	American Indian or Alaska Native	25%
	Asian	7%
	African American	15%
	Declined	16%
	Filipino	6%
	Hispanic	13%
	Native Hawaiian or Pacific Islander	15%
	Two or More Races	13%
	Unknown	17%
	White	11%

Establish baseline percent of students who participate in athletics	Formative data as of February 19, 2015: 14% (585 students) participated in fall sports at participating schools (LGA, NMS, NGMS, IHS, NHS); which is 6% of the total enrollment. 6%, or 292 students, participated in winter sports at participating schools (HES, LGA, NMS, NGMS,IHS, NHS); which is 3% of the total enrollment.		
Establish a system to monitor GPA by sport and team	 Formative data as of February 19, 2015: 39% of students participating in winter sports have a GPA above 3.0 44% have a GPA between 2.0 and 3.0 17% have a GPA between 0 and 2.0 		
5. Establish a system to monitor student engagement by gender, ethnicity and grade level	Using the Data Warehouse (DW) to monitor engagement of student athletes		
Establish a system to monitor students ineligibility during season by sport, team, gender, and ethnicity	of student atmetes		
Establish baseline percent of students who participate in music/band	17%, or 708 students, participate in music/band at participating schools (IHS, NHS, NMS, NGMS), which is 7% of the total NUSD enrollment.		
Establish percent of students participating in the California Healthy Kids Survey (CHKS)	Following are participation counts and rates for the CHKS given in February 2015: Target Final Rate Sample Number 5 th Grade 820 435 53% 7 th Grade 650 413 64% 9 th Grade 878 414 47% 11 th Grade 620 335 54% District 2,968 1,597 54%		

9. Reduce suspension rate by .5%	NUSD suspension rate in 2013-2014: 5.0% • Natomas Middle School: 158 students, or 16.2% • Jefferson Elementary School: 52 students, or 9.4% • Inderkum High School: 147 students, or 8.5% District is on track to reduce the suspension rate. There have been 909 suspensions and 90 in-school suspensions as of April 29, 2015. This puts the district on-pace for a 9% reduction in suspensions from 2013-2014 school year. Additionally, African American students are on pace to have an 11% reduction in suspensions from the 2013-2014 school year.
10. Decrease pupil expulsion rates by 10% as compared to 2013-2014	18 students were expelled form NUSD in 2013-2014 for a rate of 0.1% • By School: ○ Natomas High School: 8 students, or 0.7% ○ Natomas Middle School: 5 students, or 0.5% ○ Discovery High School: 1 student, or 0.4% ○ Inderkum High School: 2 students, or 0.1% ○ Heron K-8 School: 1 student, or 0.1% ○ Natomas Park Elementary School: 1 student, or 0.1% • By Ethnicity: ○ African American: 13 ○ White: 2 ○ Hispanic/Latino: 1 ○ Asian: 1 ○ Two or More Races: 1 As of May 1, 2015 there have been 13 expulsions including in 2014-2015 including: • By School ○ Discovery HS: 1 ○ Inderkum HS: 5 ○ Leroy Green Academy: 1 ○ Natomas MS: 3 ○ Natomas HS: 3 • By Ethnicity:

	Decrease expulsion rates for Africa students by 10% as compared to 2 Maintain school facilities with an orof "Good" -2015	2013-2014		 African American: 6 Hispanic/Latino: 4 Native Hawaiian or Pacific Islands Two or More Races: 2 Nine African American students were expanded at the expelled as of May 1, 2015. All school sites received a FIT rating of "6 	pelled in 2013- African American
Planned Actions/S	Services		Actual Actions	s/Services	
		Budgeted Expenditures			Estimated Actual Annual Expenditures
1.0 FTE to NMS; and expand 0.6 FTE at Inderkum • R • C • 0 • 10		\$240,000 ongoing • Resource Codes: LCFF (0000) • Object Code: 1000s and 3000s	Allocated 1.0 FTE to NHS and the new middle school; 1.0 FTE to NMS; and expand 0.6 FTE at Inderkum		\$240,000 • Resource Codes: LCFF (0000) • Object Code: 1000s: \$208,696 and 3000s: \$31,304
Scope of service:	Natomas High, Natomas Midde, Inderkum High, and Natomas Gateways Middle Schools			Natomas High, Natomas Midde, Inderkum High, and Natomas Gateways Middle Schools	
x_All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)					

Add 0.25 FTE Director to manage this work to manage band/music Scope of service: Districtwide	\$31,500 • Resource Codes: LCFF (0000) • Object Codes: 1000s and 3000s	Added 0.25 FTE Director to manage this work to manage band/music Scope of Districtwide		\$31,500 • Resource Codes: LCFF (0000) • Object Codes: 1000s: \$27,391 and 3000s: \$4,109
		service:		
<u>x</u> All		<u>x</u> All		
OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	£050.00 and	Foster You proficientC Subgroups:(S	pecify)	2420,000
Establish a music budget for: instrument replacement; instrument repair; purchase of new music	\$250,00 one time expenses for instruments and band uniforms • Resource Codes: LCFF (0000) • Object Code 4000s and 5000s	Established a music budget for: instrument replacement; instrument repair; purchased new music equipment		\$130,960 one time expenses for instruments and band uniforms • Resource Codes: LCFF (0000) • Object Code 4000s and 5000s

Scope of service: Districtwide		Scope of Districtwide	
		service:	
<u>x</u> All		<u>x</u> All	
OR:		OR:	
Low Income pupilsEnglish Learners		Low Income pupilsEnglish Learners	
Foster YouthRedesignated fluent English		Foster YouthRedesignated fluent English	
proficient		proficientOther	
Other Subgroups:(Specify)		Subgroups:(Specify)	
Hire .5 FTE Director to manage elementary, middle	\$107,000	Hired .5 FTE Director to manage elementary, midd	
and high school athletic; plan and coordinate with	ongoing	and high school athletic; plan and coordinate with	ongoing
current afterschool, PTSA, etc. sports clubs and	 Resource 	current afterschool, PTSA, etc. sports clubs and	 Resource
activities; identify 1 sport for elementary schools to	Codes: LCFF	activities; identify 1 sport for elementary schools to	
start in spring 2015; Monitor sport and season	(0000)	start in spring 2015; Monitor sport and season	(0000)
participation by team, gender and ethnicity; and	Object Code	participation by team, gender and ethnicity; and	Object Code
provide for stipends for Spring 2015 coaches	1000s, 2000s,	provide for stipends for Spring 2015 coaches	1000s, 2000s,
	and 3000s		and 3000s
Scope of service: Districtwide		Scope of Districtwide service:	
x All		x All	
OR:	_	OR:	
Low Income pupilsEnglish Learners		Low Income pupilsEnglish Learners	
Foster YouthRedesignated fluent English		Foster YouthRedesignated fluent English	
proficient Other		proficient Other	
Subgroups:(Specify)		Subgroups:(Specify)	
Purchase all necessary equipment for athletics and	\$150,000 one	The assessment to determine equipment needs to	ok \$73,304
develop an equipment, uniform and safety	time	longer than expected. Equipment was purchased to	
budget/cycle for elementary and middle schools	Resource	LGA, Heron and NGMS because the teams were	Codes: LCFF
	Codes:	formed and competed in 2014-2015. Additional	(0000)
	LCFF (0000)	equipment will be purchased for Heron in 2015-201	
	Object Code	because they will be adding volleyball and flag foot	
	4000s and	teams. The work to purchase equipment for	5000s
	5000s	elementary school volleyball and flag football is tak	ing
		place during the summer of 2015.	

Scope of service:	Districtwide			Districtwide	
	ilsEnglish Learners Redesignated fluent English		x_All OR:Low IncomeFoster Your proficientO Subgroups:(S		
	ance classes at NHS, IHS, and upport at-risk African American, identified students	\$24,000 • Resource Codes: LCFF (0000) • Object Codes 1000s, 3000s, 5000s	Continued Ho NMS designed Hispanic, and	\$21,668 • Resource Codes: LCFF (0000) • Object Codes 1000s, 3000s, 5000s	
Scope of service:	Inderkum High, Natomas High, and Natomas Middle Schools		Scope of service:	Inderkum High, Natomas High, and Natomas Middle Schools	
	ilsEnglish Learners Redesignated fluent English /)		x_All OR:Low IncomeFoster Your proficientO Subgroups:(S		
activities, clubs, mu	th have access to extracurricular usic, afterschool enrichment gy and school supplies	\$40,000 • Resource Code: LCFF (0000) • Object Codes: 1000s and 3000s	Purchased 10 Chromebooks, laptop, trip for students to CSUS ropes course, and food/drinks for multiple student meetings.		\$5,949 • Resource Code: LCFF (0000) • Object Codes: 1000s and 3000s

Scope of service: Districtwide		Districtwide	
x_All OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify) Reallocate Student Services and Safety Coordinator to full time Coordinator of Foster Youth to meet regularly with foster youth students; develop systems to measure and collect baseline data about Foster Youth and track foster youth students accurately with Foster Focus and district SIS; develop practices regarding enrollment, placement, and awarding partial credit to Foster Youth transferring into and out of NUSD	\$117,300 • Resource Code: LCFF (0000) • Object Codes: 1000s and 3000s	x All OR: Low Income pupilsEnglish Learners Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify) Reallocated Student Services and Safety Coordinator to full time Coordinator of Foster Youth to meet regularly with foster youth students; develop systems to measure and collect baseline data about Foster Youth and track foster youth students accurately with Foster Focus and district SIS; develop practices regarding enrollment, placement, and awarding partial credit to Foster Youth transferring into and out of NUSD. Only 1/3 of the salary for this position was paid for from LCFF 0000. The other part of the salary was paid out of Title 1 and a grant.	\$41,975 • Resource Code: LCFF (0000) • Object Codes: 1000s and 3000s
Scope of service: Districtwide		Scope of Districtwide service:	
x_All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		x_All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)	
Provide Transportation Services	 \$1,772,000 Resource Code: LCFF (0000) Object Code 1000s: \$0 Object Code 	Provide Transportation Services at higher cost than projected.	\$1,814,419 • Resource Code: LCFF (0000) • Object Code 1000s: \$0 • Object Code

	2000s: \$1,060,000 • Object Code 3000s: \$418,000 • Object Code 4000s: \$294,000 • Object Code 5000s: \$0			2000s: \$1,060,000 • Object Code 3000s: \$418,000 • Object Code 4000s: \$294,000
Scope of service: Districtwide		Scope of service:	Districtwide	
x_All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		x_All OR:Low IncomeFoster You proficientC Subgroups:(S		
Conduct FIT every Fall and conduct repairs as necessary	• \$1,766,000 routine maintenance • Resource Code: LCFF (8150) • Object Code: 2000s, 3000s, 4000s, 5000s, and 6000s			\$1,766,000 • routine maintenance Resource Code: LCFF (8150) • Object Code: 2000s: \$635,000 • Object Code: 3000s: \$237,800 • Object Code: 4000s: \$768,843 • Object Code: 5000s

				\$124,357	
Scope of service: Districtwide		Scope of service:	Districtwide		
x_All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		x_All OR:Low IncomFoster You proficientC Subgroups:(S			
Implement California Healthy Kids Survey for students in grades 5, 7, 9, and 11 and develop Senior Survey (post high school plans and NUSD exit survey)	\$15,000 • Resource Code: LCFF (0000) • Object Code 5000	students in gr	Implemented California Healthy Kids Survey for students in grades 5, 7, 9, and 11 and develop Senior Survey (post high school plans and NUSD exit survey)		
Scope of service: Grades 5, 7, 9, and 11 Districtwide		Scope of service:	Grades 5, 7, 9, and 11 Districtwide		
x All OR: _Low Income pupilsEnglish Learners _Foster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		x_All OR:Low IncomFoster You proficientC Subgroups:(S			
Hire .25 FTE Director to work with site leaders, classified staff and families to analyze current attendance practices and develop model for 2015-2016 school year to improve student attendance rates in targeted grade levels and for Foster Youth, EL, Low Income, African American, and Hispanic subgroups	\$31,500 • Resource Codes: LCFF (0000) • Object Code 1000s and 3000s	classified staf attendance pr 2016 school y in targeted gra	Subgroups:(Specify) Hired .25 FTE Director to work with site leaders, classified staff and families to analyze current attendance practices and develop model for 2015-2016 school year to improve student attendance rates in targeted grade levels and for Foster Youth, EL, Low Income, African American, and Hispanic subgroups		

Scope of service:	Districtwide			Districtwide	
	ilsEnglish Learners Redesignated fluent English		x_All OR:Low IncomeFoster Your proficientO Subgroups:(S		
located on a NUSD		No additional cost	Implemented located on a N		\$0
Scope of service:	Districtwide			Districtwide	
	ilsEnglish Learners Redesignated fluent English		x_All OR:Low IncomeFoster Your proficientO Subgroups:(S		
new trainings by the	storative Justice pilot at NMS with e California Lawyers for the Arts e Justice Project as a "re-boot."	\$90,000 • Resource Code: Title I (3010) • Object Code: 5000s	Augment initianew trainings and the Resto	\$90,000 • Resource Code: Title I (3010) Object Code: 5000s	
Scope of service:	Natomas Middle School			Natomas Middle School	
<u>x</u> All			<u>x</u> All		
OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)			OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		

address social emo	to Natomas Middle School to otional supports and behaviors Natomas Middle School	\$120,000 • Resource Code: Title I (3010) • Object Codes: 1000s, 2000s, and 3000s	Position not fill Scope of	\$0	
Scope of service:	Natornas Middle School		service:	Natomas Middle School	
Foster Youth proficientOther Subgroups:(Specif Plan for new stude	ilsEnglish Learners Redesignated fluent English y) nt information system that will ispensions and expulsions	\$300,000 one time (new Student Information System with some carry-over to year two) • Resource Code: LCFF (0000) • Object Code: 5000s	Foster Your proficientO Subgroups:(S Planed for nev allow us to tra	w student information system that will ack suspensions and expulsions Some actions/services will be expensed	\$223,225 • one time (new Student Information System with some carry-over to year two) • Resource Code: LCFF (0000) Object Code: 5000s

Scope of service:	Districtwide		Scope of	Districtwide	
Scope of Service.	Districtwide		service:	Districtwide	
x All			x All		
OR:			OR:		
	ilsEnglish Learners			e pupilsEnglish Learners	
	Redesignated fluent English			thRedesignated fluent English	
proficientOther			proficientC		
Subgroups:(Specify		A luc a als	Subgroups:(S		Φ0
	time counselor for Discovery High	Already		ke full time counselor for Discovery High	\$0
School		budgeted in	School		
0 (:	I D: 11: 1 O 1 1	section above	0 (I D: 11: 1 O 1 1	
Scope of service:	Discovery High School		Scope of	Discovery High School	
A 11			service:		
<u>x</u> All			<u>x</u> All		
OR:			OR:		
	ilsEnglish Learners		Low Income pupilsEnglish Learners		
	Redesignated fluent English		Foster YouthRedesignated fluent English		
proficient			proficientOther		
Other Subgroups			Subgroups:(S		
	pulsions section, Restorative	No additional		in Expulsions section, Restorative	\$0
Justice restart at N		costs	Justice restar		
Scope of service:	Natomas Middle School		Scope of	Natomas Middle School	
			service:		
<u>x</u> All			<u>x</u> All		
OR:			OR:		
Low Income pup	ilsEnglish Learners		_	e pupilsEnglish Learners	
	Redesignated fluent English			thRedesignated fluent English	
proficient			proficient C		
•	s:(Specify)		Subgroups:(Specify)		
				p = ==================================	

What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?

NUSD will continue to provide actions and services and expenditures to support students, staff, and our schools to ensure that we create safe and welcoming learning environments where students attend and are connected to their schools.

Attendance monitoring will continue in 1516 and go deeper beyond Kindergarten and 10th grade with more monitoring of chronic absenteeism now that the district data warehouse provides real-time data about all individual students and subgroups of students.

The action/service to fund a Foster Youth Coordinator to support foster youth students was moved to Goal 2 in 2015-2016 LCAP.

The actions and services for a .25 FTE Director to mange attendance and .25 FTE Director were moved to Goal 6 for ongoing operational expenses.

Original GOAL from prior year LCAP: Goal Applies	Goal 5. Recruit, hire, train, and retain high quality staff who are committed, collaborative, caring and exemplary es to: Schools: All			Related State and/or Local F 1_x_ 2_x_ 3 4 5 6 COE only: 9 10 Local : High Quality Staff		
Coal Applica		MI				
Expected Annual Measurable Outcomes:	Increase employee compensation		Actual Annual Measurable Outcomes:	received to	d, Classified, and Unreprese he negotiated on-going 6% sa as of July 1, 2014	
	Maintain rate of teachers appropria classrooms at or above 95%	tely assigned to	97.4% of NUSD teachers are fully credentialed appropriately assigned as measured by William Assignment Monitoring			entialed and / Williams
LCAP Year:	2014-2015					
Planned Act	ons/Services		Actual Actions/S	Services		
		Budgeted Expenditures				Estimated Actual Annual Expenditures
to ensure sta	ocols in Human Resources Department off are appropriately assigned based on th systems to monitor appropriate	No additional cost	ensure staff are	appropriate	n Resources Department to ely assigned based on monitor appropriate	\$0

Scope of service: Districtwide		Scope of service:	Districtwide	
x All OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		_X_ALL OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		
Provide increased salaries to employees	\$5,744,000 • Resource Code: LCFF (0000) • Object Code: 1000s, 2000s, and 3000s	Provided increased	\$3,495,087 • Resource Code: LCFF (0000) • Object Code: 1000s, 2000s, and 3000s	
Scope of service: Districtwide		Scope of service:	Districtwide	
			oilsEnglish Learners _Redesignated fluent English	
PAR Program	\$30,000 • Resource Code: LCFF (0000) • Object Code 1000s: \$26,735 • Object Code 2000s: \$0 • Object Code	Five teacher coaches provided Peer Assistance and Review support to six other teachers in 2014-2015 but most of these services were paid for out of Title II funds instead of LCFF.		\$164 • Resource Code: LCFF (0000) • Object Code 1000s: \$164

	3000s: \$3,265 • Object Code 4000s: \$0 • Object Code			
Scope of service: Districtwide	5000s: \$0	Coope of convices	Districtwide	
Scope of service: Districtwide		Scope of service:	Districtwide	
X_ALL	-	_X_ALL		
OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		OR:Low Income pupFoster Youth proficientOther Subgroups:(Specify		
Continue deployment to common core technology for ELA, math, ELD, and SpED teachers of laptops and tablets	• \$240,000 • Resource Code: LCFF (0000) • Object Code: 4000s	Continued deploym ELA, math, ELD, a tablets. Additional teachers, above an	\$273,328 • Resource Code: LCFF (0000), Common Core (7405) • Object Code: 4000s	
Scope of service: Districtwide		Scope of service:	Districtwide	
_X_ALL		_X_ALL		
OR:Low Income pupilsEnglish LearnersFoster YouthRedesignated fluent English proficientOther Subgroups:(Specify)		Foster Youth proficientOther	oilsEnglish Learners _Redesignated fluent English y)	

What changes in actions, services, and expenditures will be made as a result of reviewing past progress and/or changes to goals?

NUSD will continue to implement actions and services and expenditures to support our high quality staff. In 1516 we will provide continued support through technology and training for technology as well as implementing a new Professional Development information system through the Human Resources Department to help staff track their own professional growth and to manage district-wide PD efforts.

Original GOAL from	from ear Goal 2: Prepare students to be College & Career ready Goal 3: Engage parents and families to support student success in school Goal 4: Create safe and welcoming learning environments where students			Related State and/or Local Priorities: 1_x_ 2_x_ 3_X_ 4_x_ 5_X_ 6_X_ 7_x_ 8_x_		
prior year LCAP:				COE only: 9_X_ 10_X_ Local: Academic Support and Systemic Access		
Goal Applies to	Schools: All Applicable Pupil Subgroups:	All				
Expected Annual Measurable Outcomes:	To continue actions and services implementation of the LCAP in 2	•	Actual Annual Measurable Outcomes:	Continued actions and services prior to the implementation of the LCAP in 2014-2015		
LCAP Year: 20						
Planned Action	ns/Services		Actual Actions/	Services		
		Budgeted Expenditures			Estimated Actual Annual Expenditures	
 Additional gro Additional Ps Additional Visional Visional Visional Visional Visional Visional Visional Visional Inderkum and Adjustics programment of the Adjustics programment of the Adjustics of the	sual and Performing Arts classes and Natomas High Schools auctional System across district gram at Inderkum High and Natoma aking codes to improve ons apport Specialists to Natomas Middle latomas Park Elementary School Dwn-Device" program at Leroy Greetly College Academy (CECA), with	costs: \$63,120,000 • Resource Code: LCFF (0000 and 0710) • Object Code 1000s \$33,593,000 • Object Code	 Additional gro Additional Psi Additional Visional Visional Visional Visional Visional Visional Additional Visional Inderkum and Aligned Instruction Aquatics programed to the Additional Authorise School and No "Bring-Your-Outling Academy California Early programed at Item Career Technical Control 	Sual and Performing Arts classes at a Natomas High Schools actional System across district gram at Inderkum High and Natomas aking codes to improve communications aport Specialists to Natomas Middle atomas Park Elementary School Own-Device" program at Leroy Greene	Ongoing operating costs: \$63,120,000 • Resource Code: LCFF (0000 and 0710) • Object Code 1000s \$33,593,000 • Object Code 2000s \$10,484,000 • Object Code 3000s \$12,781,000 • Object Code	

Arts (Discovery High) and Automotive Technology (Natomas High) College field trips to students at targeted grade levels Communications Office including hiring a Director of Communications Constituent and Customer Services Office Continue restoration of furlough days for all staff Credit recovery (APEX on-line learning) for high school students District-wide wireless network Double session at Discovery High Drug and alcohol prevention program English Learner Advisory Councils Equipment and furniture for Instrumental Music program at Natomas Middle School Equipment and instruments for Inderkum Instrumental Orchestra Full day Kindergarten and Transitional Kindergarten GATE access GATE testing and identification efforts GATE Training for elementary teachers Individualized support for elementary students based on their unique learning needs through WIN (Whatever Individuals Need) Instructional Assistants to all Kindergarten and Transitional Kindergarten classrooms Instructional Technology training for teachers on use of MacBooks, iPads, and Chromebooks	• Object Code 4000s \$2,146,000 • Object Code 5000s \$3,766,000 • Object Code 7000s \$350,000	 (Natomas High) College field trips to students at targeted grade levels Communications Office including hiring a Director of Communications Constituent and Customer Services Office Continue restoration of furlough days for all staff Credit recovery (APEX on-line learning) for high school students District-wide wireless network Double session at Discovery High Drug and alcohol prevention program English Learner Advisory Councils Equipment and furniture for Instrumental Music program at Natomas Middle School Equipment and instruments for Inderkum Instrumental Orchestra Full day Kindergarten and Transitional Kindergarten GATE access GATE testing and identification efforts GATE Training for elementary teachers Individualized support for elementary students based on their unique learning needs through WIN (Whatever Individuals Need) Instructional Assistants to all Kindergarten and Transitional Kindergarten classrooms Instructional Technology training for teachers on use of MacBooks, iPads, and Chromebooks Instructional Technology training on use of iPads to support students with special needs 	4000s \$2,146,000 • Object Code 5000s \$3,766,000 • Object Code 7000s \$350,000
(Whatever Individuals Need)		Instructional Assistants to all Kindergarten and	
Instructional Technology training for teachers on		of MacBooks, iPads, and Chromebooks	
Instructional Technology training on use of iPads to		support students with special needs	
 support students with special needs International Baccalaureate Programme: H Allen 		International Baccalaureate Programme: H Allen Hight Primary Years Program, Natomas Middle	
Hight Primary Years Program, Natomas Middle School Middle Years Program, Inderkum High		School Middle Years Program, Inderkum High School Middle Years Program, Inderkum High	
School Middle Years Program, Inderkum High School Diploma Programme		School Diploma Programme • Intervention classes at secondary schools	

- Intervention classes at secondary schools
- Interventions to support students prior to expulsion
- · Mental Health program and staffing
- Monthly staff newsletter
- New hiring practices to recruit top talent
- Number of Advanced Placement courses offered at high schools
- Number of elementary and middle school Assistant Principals across district
- Parent CORES
- Parent notification on student absences through phone and email messaging
- Parent representation on Sacramento County Office of Education Special Education Community Advisory Committee
- Parent workshop on college going requirements (UC/CSU A-G requirements)
- Parent workshops on "Strengthening Families," "Project 2 Inspire," "Love and Logic," Latino Family Literacy Project, Nutrition, English as a Second Language, Common Core State Standards, college going, and computer skills
- Parent Workshops on GATE program
- Preschool program to serve more families at Jefferson Elementary
- · PSAT test to all 10th graders
- Rapid response program to support students in crisis
- Research and Data department to provide data driven decision making
- Response to Intervention actions for social emotional supports
- Safe and Civil Schools program at Natomas High and Natomas Middle Schools
- School Assistance Review Team and Student Attendance Review Board

- Interventions to support students prior to expulsion
- · Mental Health program and staffing
- · Monthly staff newsletter
- New hiring practices to recruit top talent
- Number of Advanced Placement courses offered at high schools
- Number of elementary and middle school Assistant Principals across district
- Parent CORES
- Parent notification on student absences through phone and email messaging
- Parent representation on Sacramento County Office of Education Special Education Community Advisory Committee
- Parent workshop on college going requirements (UC/CSU A-G requirements)
- Parent workshops on "Strengthening Families,"
 "Project 2 Inspire," "Love and Logic," Latino Family
 Literacy Project, Nutrition, English as a Second
 Language, Common Core State Standards, college
 going, and computer skills
- Parent Workshops on GATE program
- Preschool program to serve more families at Jefferson Elementary
- PSAT test to all 10th graders
- Rapid response program to support students in crisis
- Research and Data department to provide data driven decision making
- Response to Intervention actions for social emotional supports
- Safe and Civil Schools program at Natomas High and Natomas Middle Schools
- School Assistance Review Team and Student Attendance Review Board
- · Small group interventions for students
- · Social emotional support classes at Natomas High

and Natomas Middle Schools
Special Education services
Special Education Community Advisory Committee
Student Services and Safety department
Substitute teacher placement system
Superintendents Parent Advisory Committee
T-Dap vaccinations
Two School Resource Officers
WASC accreditation process to middle schools
Weekly principals newsletter
World Language program and A-G credit to middle
schools
Written notification to parents for students with
excessive absences

• Written notification to parents for students with

excessive absences

Section 3: Use of Supplemental and Concentration Grant funds and Proportionality

A. In the box below, identify the amount of funds in the LCAP year calculated on the basis of the number and concentration of low income, foster youth, and English learner pupils as determined pursuant to 5 CCR 15496(a)(5).

Describe how the LEA is expending these funds in the LCAP year. Include a description of, and justification for, the use of any funds in a districtwide, schoolwide, countywide, or charterwide manner as specified in 5 CCR 15496.

For school districts with below 55 percent of enrollment of unduplicated pupils in the district or below 40 percent of enrollment of unduplicated pupils at a schoolsite in the LCAP year, when using supplemental and concentration funds in a districtwide or schoolwide manner, the school district must additionally describe how the services provided are the most effective use of funds to meet the district's goals for unduplicated pupils in the state and any local priority areas. (See 5 CCR 15496(b) for guidance.)

Total amount of Supplemental and Concentration grant funds

\$ 6,613,638

Natomas Unified School District's projected 2015-2016 LCFF Supplemental and Concentration grant is \$6,613,638. This represents an increase of \$2,033,627 in comparison with the 2014-2015 funding level. NUSD serves a very diverse student population of approximately 9,500 students in transitional kindergarten through twelfth grade. Approximately 51% of the students in the District qualify for free and reduced price meals and are living at or below the poverty level. 16% of students are designated as English Language Learners and 7% are identified as being homeless or residing in a foster home.

The majority of students served will be unduplicated students (63.58%) and the actions and services identified in the LCAP will best serve ALL students, including ALL subgroups, socioeconomically disadvantaged students, foster youth, students with disabilities, and English learners by providing increased/improved/targeted actions and services.

The LCAP budgeted expenditures including supplemental and concentration dollars are described and justified above in several areas such as support for English Learners, DELAC supports, college assessment opportunities for all students, supports for foster youth, and supports for African American and Hispanic students.

Additionally, a portion of supplemental and concentration dollars are being used to increase time for learning. Following research, NUSD increased instructional minutes in 2014-2015 over previous school years to give students the maximum amount of time with their teachers. Natomas Unified is using data to make critical decisions that target resources for students with the greatest needs: English Learners, foster students, ethnic subgroups, socioeconomically disadvantaged students, and students with disabilities. For example, with 63.58% of our students in the "unduplicated" group, the strategic utilization of LCFF funds district-wide continues to include 50 additional minutes a day for all non-charter middle schools. In one school year, those 50 minutes a day are equivalent to an additional 20-25 school days for our students. Currently, the school serving the largest middle school population in Natomas is Natomas Middle School which also has some of the lowest

student achievement, highest suspension rate, and students with the following demographics: 70% unduplicated pupils, 17% Pupils with Disabilities, 24% English Learners, 64% Socially Economically Disadvantaged Pupils, and 59% students of color (30% Hispanic and 29% African American).

While the additional minutes will serve all students, the middle school years were targeted for time based on a combination of student achievement and demographic data.

Natomas Unified also implemented 17 minutes of additional instructional time starting in 2014-2015 in 1st, 2nd and 3rd grades were negotiated district-wide based on data. For example, Jefferson Elementary School has demographic data that shows: 85% unduplicated student, 11% Pupils with Disabilities, 32% English Learner, 78% Socially Economically Disadvantaged Pupils, and 64% students of color (48% Hispanic and 16% African American). Jefferson Elementary School has a student population of 479 in 2014-2015. While at Natomas Park Elementary school the demographic data shows 65% unduplicated student, 7% Pupils with Disabilities, 24% English Learner, 54% Socially Economically Disadvantaged Pupils, and 43% students of color (26% Hispanic and 17% African American). However, Natomas Park had 941 students in 2014-2015. This means that Natomas Park actually has more students of poverty, more English learners, more African American, more Hispanic and more students with disabilities than Jefferson, despite the differences in percentages. This data based, targeted decision-making is at the heart of LCFF to improve outcomes for students with the greatest needs.

It is clear that the example above clearly indicates, that with nearly 2 out of 3 students meeting the definition of unduplicated students, the most effective use of funds in Natomas Unified is to provide increased and improved actions and services on a school-wide and district-wide basis.

B. In the box below, identify the percentage by which services for unduplicated pupils must be increased or improved as compared to the services provided to all pupils in the LCAP year as calculated pursuant to 5 CCR 15496(a).

Consistent with the requirements of 5 CCR 15496, demonstrate how the services provided in the LCAP year for low income pupils, foster youth, and English learners provide for increased or improved services for these pupils in proportion to the increase in funding provided for such pupils in that year as calculated pursuant to 5 CCR 15496(a)(7). An LEA shall describe how the proportionality percentage is met using a quantitative and/or qualitative description of the increased and/or improved services for unduplicated pupils as compared to the services provided to all pupils.

9.34 %

The Natomas Unified School District (NUSD) minimum proportionality percentage is 9.34%, or equivalent to \$6,613,638. The majority of students served will be unduplicated students (63%) and the actions and services identified in the LCAP will best serve ALL students, including ALL subgroups, socioeconomically disadvantaged students, foster youth, students with disabilities, and English learners by providing increased/improved/targeted actions and services as outlined above. The actions and services described above utilize at least the required minimum proportionality amount. For example some of the actions and services described in this LCAP that serve ALL students to meet the minimum proportionality include:

- Maintain allocation of the 6.0 FTE Intervention Specialists for 1st 3rd grades, with the intent to improve student achievement for all students, but in particular for each school's significant subgroups. Assess the measurable impact of the Intervention Specialists on student achievement and determine if the actions need to be revised or the financial resources reallocated.
- Implementation of Expository Reading and Writing (ERWC) classes to provide 12th graders with access to expository reading and writing curriculum necessary for college readiness; ERWC will also be emphasized at the 11th and 12th graded to increase English Learner success (as outlined in the Natomas Unified English Learner Master Plan)
- Continue to provide two English Learner Teacher on Special Assignments (TOSA) to address English Learner needs including redesignation, access/placement and professional development.
- Maintain 2.2 FTE EL Coordinators for Secondary Schools
- Continue to fund EL lead teachers at each school sites.
- Continue to implement 1-to-1 Chromebooks for students at Natomas Gateways Middle School
- Teachers for English Learner extended day supports and targeted summer school for English Learners
- Fund and support professional development provided for English Learners teachers. This includes, training where needed for: SDAIE; Treasures ELD; Language! or Edge for secondary teachers; and ELD standards training
- Provide supplemental programs and services at all school sites to meet the district Core Beliefs that every student can learn and succeed and disparity and disproportionality can and must be eliminated (previously EIA)
- Continue to provide a summer school program in 2016 that addresses graduation and UC/CSU a-g original credit and credit recovery

- opportunities at all high schools and for all middle school students who have taken an a-g course but earned a D or F. Explore potential of expanding summer school for targeted elementary school students.
- Implement systemic APEX seats, extended day credit recovery program, to increase grad rate by school and subgroup and increase UC/CSU a-g by subgroup
- Coordinator of Foster Youth to meet regularly with foster youth students; implement systems to measure and collect baseline data about Foster Youth and track foster youth students accurately with Foster Focus and district SIS; develop practices regarding enrollment, placement, and awarding partial credit to Foster Youth transferring into and out of NUSD
- · Seal of Bilteracy medals and recognition awards
- Provide 11th graders with access to ACT exams during the school day with NUSD to increase the ACT access for low income students and students from typically underrepresented subgroups
- Provide 10th graders with access to PSAT exams during the school day with NUSD to increase access for low income students and students from typically underrepresented subgroups
- Continue Adult Education
- Complete a transcript analysis of dropout students from 2013-2014 to determine if a new alt-ed program can be created to better serve our students mostly like to dropout at Discovery High School
- Maintain access for students at all grade levels participating in Natomas Unified College Field Trips, with a particular emphasis at the high school level for African American and Hispanic students
- Provide parent educational opportunities for UC/CSU a-g via Parent University
- Continue to hold meetings with students to access their perspective of district needs and interests
- DELAC Transportation providing bussing support for DELAC parents has increased participation.
- Parent Ambassadors Staff who will reach out and support EL parents through Parent University
- Parent Workshops Targeted workshop through Parent University for EL Parents
- Increased translation services
- DELAC Support (food, translations, child care)
- Implement Senior Survey for all 12th grade students
- Continue Constituent and Customer Service as access for information, support and intervention for parents, staff and community stakeholders
- Collaborating with each school, hold district level re-classification recognition events for students and families
- Continue on-going CAC parent meetings
- Continue implementation of restorative justice practices and analyze data from Natomas Middle School. If positive 2014-2015 data trend continues, plan for expansion at a minimum of two other schools.
- Continue implementation and evaluate HOPE Alliance classes to determine their effectiveness in 2015-2016. If HOPE data shows significant student progress, planning should be made to expand HOPE at all secondary schools, if the data do not show significant progress than these resources should be reallocated to different efforts to eliminate disparity and disproportionality.
- Ensure Foster Youth have access to extracurricular activities, clubs, music, afterschool enrichment activities, technology and school

supplies			

NOTE: Authority cited: Sections 42238.07 and 52064, Education Code. Reference: Sections 2574, 2575, 42238.01, 42238.02, 42238.03, 42238.07, 47605, 47605.5, 47606.5, 48926, 52052, 52060-52077, and 64001, Education Code; 20 U.S.C. Section 6312.

LOCAL CONTROL AND ACCOUNTABILITY PLAN AND ANNUAL UPDATE APPENDIX

For the purposes of completing the LCAP in reference to the state priorities under Education Code sections 52060 and 52066, the following shall apply:

- (a) "Chronic absenteeism rate" shall be calculated as follows:
 - (1) The number of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30) who are chronically absent where "chronic absentee" means a pupil who is absent 10 percent or more of the schooldays in the school year when the total number of days a pupil is absent is divided by the total number of days the pupil is enrolled and school was actually taught in the total number of days the pupil is enrolled and school was actually taught in the regular day schools of the district, exclusive of Saturdays and Sundays.
 - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
 - (3) Divide (1) by (2).
- (b) "Middle School dropout rate" shall be calculated as set forth in California Code of Regulations, title 5, section 1039.1.
- (c) "High school dropout rate" shall be calculated as follows:
 - (1) The number of cohort members who dropout by the end of year 4 in the cohort where "cohort" is defined as the number of first-time grade 9 pupils in year 1 (starting cohort) plus pupils who transfer in, minus pupils who transfer out, emigrate, or die during school years 1, 2, 3, and 4.
 - (2) The total number of cohort members.
 - (3) Divide (1) by (2).
- (d) "High school graduation rate" shall be calculated as follows:
 - (1) The number of cohort members who earned a regular high school diploma [or earned an adult education high school diploma or passed the California High School Proficiency Exam] by the end of year 4 in the cohort where "cohort" is defined as the number of first-time grade 9 pupils in year 1 (starting cohort) plus pupils who transfer in, minus pupils who transfer out, emigrate, or die during school years 1, 2, 3, and 4.
 - (2) The total number of cohort members.
 - (3) Divide (1) by (2).

- (e) "Suspension rate" shall be calculated as follows:
 - (1) The unduplicated count of pupils involved in one or more incidents for which the pupil was suspended during the academic year (July 1 June 30).
 - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
 - (3) Divide (1) by (2).
- (f) "Expulsion rate" shall be calculated as follows:
 - (1) The unduplicated count of pupils involved in one or more incidents for which the pupil was expelled during the academic year (July 1 June 30).
 - (2) The unduplicated count of pupils with a primary, secondary, or short-term enrollment during the academic year (July 1 June 30).
 - (3) Divide (1) by (2).

8-22-14 [California Department of Education]